| 1 | IN THE UNITED STATES DISTRICT COURT. FOR THE DISTRICT OF NEW JERSEY CIVIL 02-2917 (JEI) |
|----|---|
| 3 | THEODORE A. CASE, SALLY YOUNG, |
| 4 | HOWARD HOLLANDER, PATRICK BRADY AND MICHAEL FINUCAN, individually |
| 5 | and on behalf of all others similarly situated, Plaintiffs, |
| 6 | VOLUME 2 |
| 7 | V. TRIAL TRANSCRIPT |
| 8 | AIR LINE PILOTS ASSOCIATION, |
| | Defendant. |
| 9 | CAMDEN, NEW JERSEY |
| 10 | JUNE 8, 2011 |
| 11 | B E F O R E: HONORABLE JOSEPH E. IRENAS UNITED STATES DISTRICT JUDGE |
| 12 | |
| 13 | APPEARANCES: |
| 14 | TRUJILLO, RODRIGUEZ & RICHARD BY: NICOLE M. ACCHIONE, ESQ. AND: LISA J. RODRIGUEZ, ESQ. |
| 15 | AND |
| 16 | GREEN JACOBSON, P.C. BY: ALLEN PRESS, ESQ. (MO. BAR) AND: JOE D. JACOBSON, ESQ. (MO. BAR) |
| 17 | For the Plaintiffs. |
| 18 | ARCHER GREINER |
| 19 | BY: STEVEN FRAM, ESQ. AND |
| 20 | KATZ & RANZMAN BY: DANIEL M. KATZ, ESQ. |
| 21 | FOR THE DEFENDANT AIR LINE PILOTS ASSOCIATION. |
| 22 | ELIZABETH GINSBERG, ESQ. IN-HOUSE COUNSEL FOR ALPA. |
| 23 | |
| 24 | |
| 25 | |
| | |

Pursuant to Section 753 Title 28 United States Code, the following transcript is certified to be an accurate record as taken stenographically in the above-entitled proceedings. S/ LYNNE JOHNSON Lynne Johnson, CSR, CM, CRR Official Court Reporter LYNNE JOHNSON, CSR, CM, CRR OFFICIAL COURT REPORTER UNITED STATES DISTRICT COURT P.O. BOX 6822 LAWRENCEVILLE, NJ 08648 PHONE: 609 896 1836

```
1
               (Jury enters the courtroom.)
 2
               THE COURT: Good morning, everybody. Please be
 3
     seated.
               THEODORE CASE, previously sworn. Resumes.
 4
               CONTINUED DIRECT EXAMINATION
 5
 6
               MR. PRESS:
 7
               THE COURT: Good morning. You are still under
 8
     oath. You may continue. Have a seat.
 9
               MR. PRESS: Thank you, your Honor.
10
          Mr. Case, when we stopped yesterday we were talking
11
     about the scope waiver provision and the as asset purchase
12
     agreement?
13
    Α.
          Yes.
14
          Which asked TWA to amend certain, amend your collective
15
    bargaining agreement to eliminate certain provisions?
16
          Yes, sir.
    Α.
17
          Are you familiar with the collective bargaining
18
     agreement between ALPA and TWA?
19
          Yes, sir.
     Α.
20
               MR. PRESS: Judge, can I approach the witness?
21
               THE COURT: Yes.
22
          Mr. Case, I handed you what we marked exhibit P 256?
     Q.
23
     Α.
          Yes, sir.
24
     Q.
          What is that?
25
          This is a copy of the 1998 agreement between Trans World
```

- 1 Airlines, Inc., and the Air Line Pilots Association, Trans
- 2 World Airlines, Inc..
- 3 Q. Was this the collective bargaining agreement in effect
- 4 between ALPA and TWA in 2001?
- 5 A. Yes, sir, this is section 1 of that agreement.
- 6 MR. PRESS: We would move for admission of P 256.
- 7 THE COURT: Any objection?
- 8 MR. FRAM: No objection.
- 9 THE COURT: In evidence.
- 10 Q. Effective when?
- 11 A. September 1, 1998.
- 12 Q. What was the term of this, when was it, you mentioned
- 13 that collective bargaining agreements, they don't expire,
- 14 | they become amendable. When was this to become amendable?
- 15 A. This one was to become amendable in September, 2003.
- 16 This is the contract that I worked on at the negotiating
- 17 | committee, while I was on the negotiating committee.
- 18 Q. Very good. Now, the provisions that American wanted TWA
- 19 | to eliminate, are you familiar with those provisions?
- 20 A. Yes, sir, I am.
- 21 Q. Can, if you look at the exhibit I handed you, how many
- 22 pages does that cover of stuff that you were supposed to
- 23 eliminate?
- 24 A. Pages 1 through 11.
- 25 Q. If you could give us a summary of what though those

1 provisions are so we don't look at 11 pages?

- 2 A. This is the scope successorship and recognition section
- 3 of our contract. The defines the global scope of the
- 4 | contract between the pilots and the association as well as
- 5 | the terms in the event of a transaction, a successorship
- 6 | transaction and recognizes the Air Line Pilots Association
- 7 | voluntarily as the representative of the TWA pilots at TWA.
- 8 Q. All right. And what else?
- 9 A. Once again, can you rephrase the question.
- 10 Q. You were asked to eliminate the scope, successorship and
- 11 benefits provisions of the collective bargaining?
- 12 A. This does not include benefits. This is just scope and
- 13 successorship.
- 14 Q. As to successorship, what was the thrust of the
- 15 | agreement?
- 16 A. The thrust of the agreement and one of the most
- 17 | important sections of this that I felt that in my opinion was
- 18 \mid the most important to the TWA pilots was section 1 C 1.
- 19 Q. Can we bring that up, 1 C 1. What page is that on?
- 20 A. On page 2.
- 21 Q. Mr. Case, can you tell us, you said that in your view
- 22 | this was the most important provision in here. Tell us what
- 23 it is?
- 24 A. In my view I thing the most important provision in the
- 25 | entire contract. We have heard some about the Allegheny

Mohawk 3 and 13 sections yesterday. This particular section 1 2 required TWA, Inc., if they engaged in a transaction with another carrier to require that carrier to assume this 3 contract, and these terms would be the terms of the surviving 4 5 carriers contract and it also, by language, assures that the 6 surviving union of the two combining carriers would be ALPA, 7 according to this agreement. 8 And American wanted that gone? Ο. Yes. 9 Α. 10 Q. Now, if it had worked out that there was a merger where 11 that did apply, how would the seniority issue been resolved? 12 Α. Under that contract? 13 Q. 14 Under this contract seniority integration would have --. 15 I object. It is a hypothetical. MR. FRAM: don't know that this witness is qualified to give opinions 16 17 about the legal context of the document. 18 I think it is really not an issue THE COURT: 19 here. 20 I will ask a better question. According to the contract, Mr. Case, what does the contract provide for the 21 22 process to integrate two seniority lists? 23 That if it were an ALPA to ALPA merger, ALPA merger 24 policy would apply. If it were an ALPA to non-ALPA,

Allegheny Mohawk, sections 3 and 13 would apply.

```
1
               THE COURT: In other words, the pilots would not
 2
     have lost their seniority. That is the bottom line.
 3
     Α.
          Correct.
               THE COURT: This if this contract had been followed
 4
     there would have been no effective loss of seniority.
 5
 6
     Α.
          Correct.
 7
               THE COURT: To the TWA pilots. Is that right?
          Yes, sir.
 8
     Α.
 9
               THE COURT: You can't nod your head. You have to
10
     speak.
11
               THE WITNESS: Yes, sir.
12
          Okay. So that is what, that was ALPA's collective
13
     bargaining agreement with TWA go knowing this merger with
14
    American?
15
          Yes.
     Α.
          Are you familiar with Americans collective bargaining
16
     agreement with its pilots union?
17
18
     Α.
          Yes.
19
               MR. PRESS: May I approach the witness, your Honor?
20
               THE COURT: Yes.
          I have handed you exhibit P 255. What is that, Mr.
21
22
     Case?
23
          This is the agreement between American Airlines, Inc.,
     and the airline pilots in the service of American Airlines,
24
25
     Inc., as represented by the Allied Pilots Association, and it
```

is dated effective May 5, 1997. 1 2 And you told us that you were familiar with that, with this document. How is it that you are familiar with it? 3 This is the particular section that I work under 4 Α. 5 currently with American Airlines contract. As an American 6 Airlines pilot. 7 This isn't the whole collective bargaining agreement, Q. this is just an excerpt from it, right? 8 This is section 1. 9 Α. 10 This is the comparable provisions to that we just looked 11 at in the TWA contract? 12 Yes, sir. Α. And how is it that this contract would differ from 13 yours from a material way as to how to merge the seniority 14 15 lists? This contract in general terms, this particular section, 16 says that if American is the successor carrier, that the 17 18 Allegheny Mohawk 3 and 13 sections don't apply but if 19 American is the acquired carrier, they do. 20 Which means that this he --Q. THE COURT: There is no objection to admitting this 21 22 in evidence? 23 MR. FRAM: Correct, your Honor. No objection. 24 THE COURT: Are you offering it in evidence?

MR. PRESS: Yes, I am.

1 THE COURT: I am going to admit P 255 in evidence.

- 2 Q. Mr. Case, there was a statement made yesterday I believe
- 3 | in openings that this contract required American to staple
- 4 the TWA pilots to the bottom. Does it have any provision in
- 5 | it like that?
- 6 A. Not that I can find.
- 7 Q. Again, all it says is we are not bound to follow the
- 8 Allegheny Mohawk procedure?
- 9 A. That is correct.
- 10 Q. All right. This notion of you waiving your scope
- 11 | provision in your contract, what did you think about that?
- 12 A. I was extremely upset with that. It concerned me a
- 13 great deal.
- 14 Q. Why was that?
- 15 A. As I stated, section 1 of our contract insured that we
- 16 | would have continued ALPA representation in the event of a
- 17 | merger and that our standing contract would apply.
- 18 That meant a lot to me. It it meant a lot of
- 19 protection, union protection to me, and I was very concerned
- 20 when the asset purchase agreement required a waiver of those
- 21 conditions.
- 22 THE COURT: A waiver by the TWA pilots.
- 23 A. A waiver by the TWA pilots of those conditions of the
- 24 contract.
- 25 Q. Mr. Case, you were on the TWA MEC at the time, right?

- 1 A. Yes, sir.
- 2 Q. Can you tell us what the MEC's initial goal was to try
- 3 to negotiate a seniority agreement?
- 4 A. Yes, sir, initially we intended to fight the requirement
- 5 | to waive the Allegheny Mohawk 3 and 13 sections.
- 6 Q. Tell us the first few things that the MEC did to try to
- 7 organize itself for this, the upcoming negotiations?
- 8 A. We --
- 9 THE COURT: There is a timeframe for this.
- 10 Q. In 2001, January, the deal is announced January 9, 2001.
- 11 What were the first steps that the MEC took?
- 12 A. Some of the first steps.
- MR. FRAM: Pardon me. Could we have a foundation
- 14 of personal knowledge? I object. There is no foundation he
- 15 was directly involved.
- 16 THE COURT: Yes, he was. In January 9, when the
- 17 deal was announced, were you a member of the MEC.
- 18 THE WITNESS: Yes, sir.
- 19 THE COURT: That puts him right in the heart of it.
- MR. FRAM: Thank you, your Honor.
- 21 THE COURT: Okay.
- 22 | O. Mr. Case, the first, if you can tell us the first couple
- 23 things that the MEC did to try to protect your seniority?
- 24 A. We appointed a merger committee.
- 25 Q. What is that?

- 1 A. When two airlines announce that they are going to merge
- 2 | each pilot group appoints a merger committee. Those two
- 3 committees are designed to work with each other to come to
- 4 terms on a seniority integration.
- 5 Q. Do you remember who the MEC selected to be on this
- 6 merger committee?
- 7 A. Yes, sir. Initially they selected a gentleman by the
- 8 name of John Clark. The next selection was John Swanson.
- 9 The remaining three were Bud Bensel, John Hefley and Gary
- 10 Flor.
- 11 Q. These were all TWA pilots, right?
- 12 A. Yes, sir, some captains, some first officers. Kind of
- 13 | put a blend on there that represented the entire seniority
- 14 ranks at TWA. Senior to junior.
- 15 Q. What support did you provide this merger committee right
- 16 off the bat?
- 17 A. The MEC provided merger support with allowing them to
- 18 | take trips to, take trips off, to have meetings to confer, to
- 19 calculate, and to come up with proposals for the other side.
- 20 Q. What about legal support?
- 21 A. Shortly following the merger committee appointment we
- 22 | hired Mr. Roland Wilder as our independent merger counsel.
- 23 Q. And where is -- well, from your perspective were you in
- 24 agreement with hiring Mr. Wilder?
- 25 A. Yes, sir, he had come very highly recommended, as a

```
matter of several recommendations. We sent a search team out
 1
 2
     looking for a merger counsel that had experience in previous
 3
     airline mergers.
          When did the MEC hire Wilder?
 4
     Q.
 5
          I believe it was sometime in January, early February.
 6
          What was the scope of his representation, what was his
 7
     job?
 8
               Wilder's job was to coordinate with the merger
          Mr.
 9
     committee oncoming up with proposals and to insure that we
10
     had legal representation with that committee when they met.
11
               MR. PRESS: May I approach the witness, Judge?
12
               THE COURT: Yes.
13
          Mr. Case, I have handed you exhibit, I am going to get a
14
     copy as soon as we can, Judge, exhibit D?
15
               THE COURT:
                           D?
               MR. PRESS: D. Defendant's exhibit 243 Can you
16
17
     tell us what that is?
          Yes, sir. This is a copy of the TWA MEC meeting minutes
18
19
     from the regular meeting scheduled on January 17 through 19,
20
     2001, St. Louis, Missouri.
21
          Judge, I have a copy now.
     Q.
22
               We would move for the admission of exhibit D 243,
23
     Judge.
24
               MR. FRAM: No objection, your Honor.
25
               THE COURT: Okay. D 243 -- there is no stamp on
```

- 1 this. Oh, there it is. D 243 in evidence.
- 2 Q. It says on the top TWA MEC minutes, right?
- 3 A. Yes, sir.
- 4 Q. And the date is when?
- 5 A. January 17 to the 19, 2001.
- 6 Q. It is, the meeting was, covered three days, right?
- 7 A. Yes, sir.
- 8 Q. These, tell, give the jury some flavor for what, how the
- 9 minutes are prepared, and how your meetings operate, MEC
- 10 | meetings?
- 11 A. MEC meetings by ALPA's Constitution and bylaws are
- 12 required to be run under Roberts Rules of Order.
- 13 Q. What is that?
- 14 A. It is a very complex set of rules under which you
- 15 | conduct meetings to maintain order so that people are
- 16 | speaking in turn, there is no disorganized or disarray
- 17 | activity while the meetings are occurring. It is very
- 18 formalized, very English, and it goes back a long time.
- 19 Q. The minutes, who takes the minutes?
- 20 A. We have a staff secretary that would take shorthand
- 21 | minutes of meetings while they were occurring and once the
- 22 | meeting was concluded she would formalize the meeting
- 23 minutes, in a typewritten format and then they would be
- 24 | supplied to the next meeting or a following subsequent
- 25 | meeting for the MEC members and officers to read, amend,

correct, and then sign off on final publication of those 1 2 minutes to the, to be sent back for finalization, and to become part of the official record. 3 4 And at the bottom of page 1 it says approved, MEC Q. 5 resolution number 1-51. Right? 6 Yes, sir. Each one of these sets of meeting minutes, 7 according to the rules under which we operate, were formally 8 approved by formal resolution of the MEC at the meeting at which time they are approved. 9 Were there occasions that the minutes, that were 10 11 prepared would not be approved because you had a problem with 12 them? Yes, sir. At time times there would be members that had 13 spoken that didn't agree with what the minute said. 14 15 would ask for clarification or edits, at some points in time throughout, towards the end of the transaction, the minutes 16 never got formalized. As ALPA was shutting down business we 17 18 just didn't conduct enough meetings or the minutes weren't 19 prepared in time for the meetings to be formally approved. 20 Can you go to page 10 of the minutes, Mr. Case. 21 page numbers are at the bottom. 22 MR. PRESS: Can you blow that up, the last 23 paragraph. 24 Mr. Case, we have highlighted a provision from these 25 minutes. Can you, first of all, this is Thursday, January

- 1 18, 2001, right?
- 2 A. Yes, sir.
- 3 Q. Can you read in case the jury can't the last
- 4 announcement there?
- 5 A. Yes, sir. Shwartz briefed the MEC on his conversation
- 6 | with ALPA president Duane worth. He said President Woerth
- 7 | indicated he would be extremely supportive of the MEC's
- 8 efforts in the coming months.
- 9 Q. Who is the Shwartz that is referred to there?
- 10 A. At that time Scott Schwartz was our MEC vice chairman.
- 11 He is one of the officers that was elected by the MEC.
- 12 Q. Was there any support that you saw from President Woerth
- 13 after this?
- 14 A. In my view, no.
- 15 Q. When was the first time that you had a problem with your
- 16 union supporting you in this deal?
- 17 A. Very early on, after we hired our merger counsel.
- 18 Q. Explain that if you would?
- 19 A. Hiring outside consultants at ALPA for the individual
- 20 | airline MEC's was a process. We would interview the outside
- 21 consultant or attorney. We would come to an agreement with
- 22 that attorney. Then that contract had to be signed off on by
- 23 the ALPA National. Once it was signed off and ALPA National
- 24 | agreed, then that contract was finalized, signed, and that
- 25 outside consultant or attorney become actually employed by

```
1
     the MEC at that time.
 2
               THE COURT: The attorney would be your consultant
 3
     paid for out of union funds.
 4
               THE WITNESS: Yes, sir.
 5
               THE COURT: The MEC didn't have its own treasury to
 6
     pay a lawyer. Or did it?
 7
          Yes, it did. Well, the budget that the MEC, the MEC
 8
     had, did allow authorization to pay outside counsel in an
     ALPA to non-ALPA merger directly out of the MEC budget.
 9
10
               THE COURT: But that money came out of union dues.
11
               THE WITNESS: Yes, sir.
12
               THE COURT: It was allocated by the union.
13
               THE WITNESS: Yes, sir. The Air Line Pilots
     Association dues collection is kind of, maybe a little
14
15
     explanation on that would help if that is okay.
16
               THE COURT: Yes. I think you already gave it.
               THE WITNESS: Dues are collected from the members.
17
18
     They come to ALPA National headquarters in Herndon and then
     they are redistributed back to the individual MECs for their
19
20
     budgets. And that, those dues dollars that come back to the
21
     MEC budget are what are allowed to be spent on outside
22
     consultants and attorneys in certain conditions. Other
23
     conditions, if it is an ALPA to ALPA merger then the
24
     individuals MEC's two merger carriers have to collect an
25
     independent merger fund due to ALPA's inherent conflict of
```

1 interest in representing two ALPA carriers in a merger. 2 Again, what was your problem with ALPA's position in paying Mr. Roland Wilder's bills? 3 4 I was extremely up upset because we had hired Mr. Wilder 5 and this was a direct merger between American, a non-ALPA 6 represented carrier and TWA, LLC or TWA Inc. at that time, an 7 ALPA represented carrier. It was clearly an ALPA to non-ALPA 8 merger and the MEC budgetary funds which should have been 9 accessible to pay our merger counsel. 10 THE COURT: Were they not? 11 No, they were not initially. 12 THE COURT: What do you mean by initially? 13 Actually, never. We got word back from ALPA National that they refused to pay our merger counsel out of our MEC 14 15 budgetary fund. 16 THE COURT: Did they approve his hiring. 17 THE WITNESS: Eventually they did. 18 THE COURT: And did they approve paying for it. 19 Eventually they approved paying for it out of direct 20 contribution that's we raised from our pilot group as if it 21 were an ALPA to ALPA merger. 22 When was it that it was reported to you that ALPA was 23 not going to pay for Roland Wilder? 24 It is in some of these minutes, I am not sure exactly

25

which ones.

- 1 O. Let me hand you an exhibit then. This is?
- 2 Q. Exhibit D 244, Mr. Case. What is that?
- 3 A. This is a set of TWA MEC minutes from the special
- 4 | meeting dated February 15, 16, in 2001 in St. Louis.
- 5 MR. PRESS: I move for the admission of D 244,
- 6 Judge.
- 7 MR. FRAM: No objection.
- 8 THE COURT: D 244 in evidence.
- 9 Q. On page 2 there is a discussion about the issue you just
- 10 testified to. Right? That is reflected in the minutes.
- 11 Page 2 at the bottom.
- 12 A. Yes, sir.
- 13 Q. What does it say there?
- 14 A. Schwartz informed the MEC that ALPA National said no MEC
- 15 | funds could be used for the merger integration attorney.
- 16 Q. Okay. Again, this is that vice chairman Schwartz?
- 17 A. Yes, sir.
- 18 Q. He again is a TWA pilot?
- 19 A. Yes, sir, he is a TWA pilots and an elected officer of
- 20 the MEC.
- 21 Q. Thinks the first you learned of ALPA's unwillingness to
- 22 pay for Mr. Wilder?
- 23 A. Yes, sir, I believe it is.
- 24 Q. And what was your reaction to that?
- 25 A. I was extremely upset with this. Once again, we should

1 have been allowed to use MEC funds to pay for this attorney

2 | if it is an ALPA to nonALPA merger, and clearly the ability

- 3 to use MEC funds, we were being denied those.
- 4 Q. Go to the next page, page 3, Mr. Case. There is a
- 5 reference to there is a reference to you, is there not?
- 6 A. Yes, sir.
- 7 Q. It case case queried, well, what is it you were asking
- 8 for?
- 9 A. I queried the officers, if there was going to be an
- 10 appeal to the executive board regarding the decision not to
- 11 allow our use of MEC funds for the merger integration
- 12 attorney.
- I requested the officers or MEC officers explore
- 14 | the possibility of appeal. Our master chairman said that
- 15 | there should be some area for an appeal and I also requested
- 16 documentation on how the Air Cal merger with American
- 17 Airlines was handled.
- 18 Q. That is the last sentence. Case requested documentation
- 19 on how the Air Cal merger was handled.
- 20 A. Yes, sir.

- 21 Q. Why did you ask for information about that?
- 23 A. It was a previous APA, American Airlines to ALPA
- 24 | carrier, Air Cal was a relatively small carrier in California
- 25 that was ALPA represented. That merger occurred

- 1 approximately 1986. That particular merger I later found out
- 2 | through some of this documentation was on an adjusted date of
- 3 hire basis?
- 4 Q. Why did you want to know this information?
- 5 A. I felt it was very important. We were moving into an
- 6 integration scenario with a major carrier, American Airlines,
- 7 I wanted to see how they had done mergers in the past.
- 8 Q. With ALPA?
- 9 A. With ALPA.
- 10 Q. Learning that, did that form any expectation for you as
- 11 to how you would be treated in this merger?
- 12 A. Of course. I was concerned, as usual, because of the
- 13 loss of our section 1 of our contract. But with this I saw
- 14 | that there was a possibility or a potential that there was a
- 15 chance for a fair outcome. They had merged the Air Cal
- 16 pilots into their list, the American pilots had merged the
- 17 | Air Cal pilots into their list on an adjusted date of hire
- 18 basis.
- 19 Q. Moving forward, Mr. Case, can you tell us what the MEC's
- 20 strategy was to protect your contractual rights and your
- 21 | seniority, initially what was the strategy?
- 22 A. Initially, early on, was to fight the scope waiver
- 23 | conditions, and to prepare ourselves for an uphill battle and
- 24 a fight with the American Airlines pilots.
- 25 Q. And did you receive any advice, again, in early stages

- 1 from anybody employed by ALPA that formulated part of your
- 2 strategy?
- 3 A. Yes, sir. Initially Mr. Holtzman and Mr. Warner assured
- 4 us that --
- 5 Q. Let me stop you there. Mr. Holtzman is who?
- 6 A. He was our contract administrator. The ALPA attorney
- 7 assigned to the TWA MEC.
- 8 Q. And who is Mr. Warner?
- 9 A. He is staff counsel for, at ALPA National.
- 10 Q. Where does he work?
- 11 A. He works in I believe it is Herndon, Virginia.
- 12 Q. Again I interrupted you. But what advice do these given
- 13 | you that helped form the MEC strategy?
- 14 MR. FRAM: Your Honor, could we have a timeframe,
- 15 please?
- 16 Q. We are talking February?
- 17 A. Early on, January, February timeframe. The initial
- 18 advice was to fight waiving our section 1, and to try to come
- 19 up with a plan to get these lists interest integrated in a
- 20 fair fashion.
- 21 Q. So the initial strategy was to fight and ALPA was in
- 22 support of that strategy?
- 23 A. Yes, sir.
- 24 Q. How did TWA respond to your recalcitrance, your failure
- 25 to waive the scope?

1 Eventually TWA filed for what you heard yesterday, an 2 owe on. 3 THE COURT: When you say TWA you mean the company. 4 TWA Inc., yes. Thank you, Judge. Q. 5 TWA, Inc., filed a 1113 motion in federal bankruptcy court to reject our contract. 6 7 I talked about that probably awkwardly in my opening. 8 Can you tell the jury what the 1113 is all about? 9 Somewhat. I have a little bit of experience with it Α. being ex- Eastern. At 1113 motion came, a 1113 section of 10 11 the Bankruptcy Code came into effect after Continental 12 bankruptcies back in the early eighties. And essentially 13 paraphrasing to the best of my knowledge what it means is, is 14 that a debtor in possession can apply to have a contract 15 rejected if that particular contract is onerous to the reorganization plan of that debtor in possession. It allows 16 17 an air carrier, for instance, to go in and say this 18 particular bargaining agreement with these pay rates and 19 these working conditions are onerous to our survival and our 20 reorganization we have not succeeded in negotiating a 21 solution and we would like the bankruptcy court to reject the 22 contract. 23 That is in lay person's terms the best I can do. 24 This is part of the Bankruptcy Code, Section 1113 of the 25 Bankruptcy Code?

1 Α. Yes. 2 Gives the bankruptcy Judge power to reject contracts? 3 Α. Correct. It was motion --4 Q. 5 TWA's motion --Q. 6 THE COURT: 1113 deals specifically with labor 7 contracts, does it not? It is not the general rejection. 8 There are other rejection provisions. Α. 9 MR. FRAM: That's correct, Judge. THE COURT: So the jury understands, the rejection 10 11 of contracts in bankruptcy has been part of the Code for a 12 long time. But 1113 was added to deal with the special conditions in special situations that labor contracts 13 14 provided or created. And it dealt solely with labor 15 contracts. Not just all contracts, which was already a part of the code a long time before. 16 17 Okay. But his answer is still essentially correct. It allows rejection under certain circumstances of labor 18 19 contracts by the employer. Okay. 20 And I have been subject to that threat before being at Α. 21 Eastern. Frank Lorenzo made the same threat at Eastern 22 airlines back when the strike was occurring when I was 23 employed there. But, I did have some familiarity with it. When did TWA file its motion under this Section 1113, do 24

25

you remember?

- 1 A. I believe it was March 15.
- 2 Q. All right. Was that something unexpected to you?
- 3 A. No, sir.
- 4 Q. Why?
- 5 A. We had already been told and, I had already spoken to
- 6 Mr. Holtzman about this and he said, they will file
- 7 | eventually if we don't waive our section 1.
- 8 Q. So you had a conversation with Mr. Holtzman about this
- 9 Section 1113?
- 10 A. Yes, sir.
- 11 Q. When was that?
- 12 A. Leading up, early to mid February.
- 13 Q. And what good he say about the Section 1113 motion, the
- 14 | process, how it would be handled?
- 15 A. We didn't get into a definitive description of the
- 16 process, but the original plan was to fight the 1113 motion.
- 17 Q. Did you talk with anybody else employed at ALPA again
- 18 before April 2 when the scope waiver went down about the
- 19 Section 1113 motion?
- 20 A. Yes, sir. In conversation was Mr. Holtzman, at times
- 21 Mr. Warner was also was also in the conversation.
- 22 | Q. When did you speak with Mr. Warner about the 1113
- 23 motion?
- 24 A. Approximately the same timeframe.
- 25 Q. What did he say about it?

- 1 A. He reiterated Mr. Holtzman's indication that we were
- 2 going to fight it and we had a pretty good shot at preventing
- 3 it.
- 4 Q. So the 1113 motion gets filed on March 15 and what was
- 5 | the MEC's strategy with respect to him dealing with it,
- 6 initially?
- 7 A. Initially was to fight it and to the best of my
- 8 recollection, we had legal counsel working on a motion to
- 9 oppose it.
- 10 THE COURT: What legal counsel?
- 11 THE WITNESS: Richard Seltzer.
- 12 THE COURT: You had hired Richard Seltzer for that
- 13 purpose?
- 14 THE WITNESS: No, sir, ALPA National had provided
- 15 his assistance as one of our advisors.
- 16 Q. Other than objecting to the motion, was there any other
- 17 | strategy that the MEC had come up with to deal with these
- 18 issues?
- 19 A. Several strategies. But can you be more specific?
- 20 | Q. Yes. Was there any legal strategy developed as part of
- 21 | protecting your scope?
- 22 A. Yes, sir.
- 23 Q. Can you describe, first of all, who came up with the
- 24 strategy?
- 25 A. Mr. Roland Wilder, our independent merger counsel.

- 1 Q. And what was the strategy in general?
- 2 A. In general, Mr. Wilder had come up with a little
- 3 strategy to enjoin the sale, pending a resolution of some
- 4 contractual issues.
- 5 Q. Enjoin the sale. What does that mean?
- 6 A. It would be to hold up the sale, slow things down, and
- 7 | the TWA MEC felt that that might provide leverage for
- 8 American Airlines to work a little harder on their union to
- 9 push them into a more fair position. With us.
- 10 Q. How was it you became aware of this strategy developed
- 11 by Mr. Wilder?
- 12 A. Partially through my connection with one of our merger
- 13 | committee members working directly with Mr. Wilder, and I
- 14 | eventually got copies of the plan draft litigation that was
- 15 | going to be filed.
- MR. PRESS: Can I approach the witness, Judge?
- 17 THE COURT: Yes.
- 18 Q. Mr. Case, I handed you what is marked a joint exhibit,
- 19 | joint exhibit 119?
- 20 A. Yes, sir.
- 21 Q. Do you see that?
- 22 A. Yes, sir.
- 23 Q. What is it?
- 24 A. This is a memorandum from our merger counsel, Roland
- 25 Wilder, to the TWA MEC officers.

- 1 Q. What is the date of it?
- 2 A. March 13, 2001.
- 3 Q. Did you get a copy of this at some point?
- 4 A. Yes, sir, at some point in time I did get a copy of
- 5 this. I was not initially copied on it.
- 6 MR. PRESS: I move for admission of J 119, Judge.
- 7 MR. FRAM: No objection.
- 8 THE COURT: Okay. J 119 in evidence.
- 9 Q. Again, this is a multi-page memorandum. But in it, what
- 10 is Mr. Wilder communicating?
- 11 A. What Mr. Wilder is communicating is that there is a
- 12 | potential to file litigation to put some measure on American
- 13 and APA and he is requesting guidance on what he would like,
- 14 what we would like him to do.
- 15 Q. In this memo he is outlining precisely what is his
- 16 strategy?
- 17 A. He is outlining his strategy to enjoin the sale. In
- 18 essence what Mr. Wilder's initial strategy was, was to file a
- 19 grievance based on TWA, Inc., insistence that we amend our
- 20 | contract. Obviously from the paragraph that I read earlier
- 21 | in our section 1, the transaction did not allow, or was a
- 22 | breach of our contract and what Mr. Wilder wanted to do was
- 23 | file a grievance on that and enjoin the sale pending the
- 24 outcome of that grievance.
- 25 | O. He wanted to -- okay. You have explained it. Now, at

- 1 the end of his memo on page 5?
- 2 A. Yes, sir.
- 3 Q. He has a section called risks.
- 4 A. Yes, sir.
- 5 Q. Can you read that because it is kind of blurry?
- 6 A. Labeled number 4. Risks. The risk in pursuing the TWA
- 7 | pilots legal remedies is that AA will decide to abandon the
- 8 transaction. There is no credible evidence that will occur.
- 9 On the other hand, the risk in waiving or not enforcing the
- 10 | TWA pilots scope protections is that AA and APA will be free
- 11 to treat them arbitrarily under the LLC structure. This
- 12 | would include moving the TWA pilots flying out of the LLC to
- 13 the AA system and furloughing them. If ALPA does not agree
- 14 | to APA's seniority demands as to allow integration. All
- 15 evidence suggests that this is a genuine threat.
- 16 Q. Were you supportive of this strategy that Mr. Wilder
- 17 | came up with?
- 18 A. Absolutely.
- 19 Q. What is the date of that?
- 20 A. March 13, 2001.
- 21 Q. Was there a MEC meeting shortly after that memo was
- 22 drafted and distributed?
- 23 A. I am certain there were. There were many, many
- 24 meetings.
- 25 Q. I have some minutes.

```
1
               MR. PRESS:
                          Can I approach the witness, Judge?
 2
               THE COURT: Yes, you may.
          I have handed you exhibit D 223. Right?
 3
     Q.
 4
     Α.
          Yes, sir.
 5
          What is that?
 6
          This is a copy of the approved TWA MEC meeting minutes
 7
     from the special meeting dating March 21 and 22 in St. Louis
     Missouri.
 8
 9
          Were you there?
     Q.
10
          I believe so, yes, sir.
11
          Look at the front page?
     Q.
12
          The front page says I am there.
          At that meeting did you discuss Mr. Wilder's strategy?
13
     Q.
14
               THE COURT: Are you offering it in evidence.
15
               MR. PRESS: Oh, I am sorry. Yes, I move for
16
     admission of D 223.
17
               MR. FRAM: No objection.
               THE COURT: D 223 in evidence.
18
19
          At this meeting was Mr. Wilder's strategy discussed,
20
     that you can recall?
21
          I believe so.
     Α.
22
          Vice Chairman Schwartz makes a report that is reflected
23
     in page 2, on page 2 at the top?
24
     Α.
          Yes, sir.
```

Q. Can you read the sentence which begins brief, "Brief the

- 1 MEC." Four lines down?
- 2 A. "Brief the MEC regarding teleconference with Duane
- 3 | Woerth, who promised to ramp up ALPA support and utilize
- 4 other legal venues for support."
- 5 Q. Okay.
- 6 Q. That is what you expected, ramped up support?
- 7 A. Yes, sir.
- 8 Q. Including the legal strategy your lawyer had come up
- 9 with?
- 10 A. Yes, sir.
- 11 Q. What happened after that with respect to pursuing that
- 12 legal strategy?
- 13 A. It never happened.
- 14 Q. Was there a request, a formal request to ALPA that
- 15 | authority be given to file the lawsuit?
- 16 A. Many times.
- 17 | Q. Was it ever in writing that you are aware of?
- 18 A. Yes.
- MR. PRESS: May I approach the witness. I am
- 20 getting the sense I don't need to ask that.
- THE COURT: Now, don't need to ask.
- 22 | O. I have handed you joint Exhibit 41. J 41. Right?
- 23 A. Yes, sir.
- 24 Q. What is this?
- 25 A. This is another letter from our merger counsel, Roland

```
1
     Wilder, to Captain Woerth.
 2
          What is the date of it?
          This is dated March 26, 2001.
 3
     Α.
               MR. PRESS: We move for the admission of exhibit J
 4
 5
     41.
 6
               MR. FRAM:
                          No objection.
 7
               THE COURT: J 41 in evidence.
 8
          Can you read the first, first of all it is a letter to
     Ο.
 9
     Captain Duane Woerth, it is on Baptiste and Wilder's
     letterhead?
10
11
          Yes.
     Α.
12
          That is Mr. Wilder's law firm?
13
    Α.
          Yes.
          March 26, 2001. He writes to the president of your
14
15
     union. Right?
16
          Yes, sir. That's right.
     Α.
17
          Can you read the first paragraph?
18
          Dear Captain Woerth: This is to advise that the TWA
     Master Executive Council will decide as early as March 30,
19
20
     2001, whether whether suit should be instituted against TWA
21
     and AA to compel arbitration of the minor dispute created by
22
     the carrier's violation of the successorship provisions of
23
     the TWA ALPA collective bargaining agreement. In preparation
24
     for this eventuality, the master chairman instructed me to
25
     seek your authorization under the ALPA Constitution to sue
```

- 1 | the carriers for the reasons set forth below."
- 2 Q. Let me stop you right there. He says he was instructed
- 3 by the master chairman. Who is that?
- 4 A. That is Captain Pastore, MEC master chairman.
- 5 Q. Is that a direction that the MEC gave to Captain
- 6 Pastore?
- 7 A. Yes, sir.
- 8 Q. So he is seeking authorization. How does he conclude
- 9 his letter? He describes his strategy in the heart of the
- 10 letter?
- 11 A. Yes.
- 12 Q. He goes on for a page and a half. He concludes by
- 13 | saying what? "It is our opinion."
- 14 A. "It is our opinion that this litigation is necessary
- 15 both to preserve the TWA pilots rights under the
- 16 | successorship provision of the CBA and to enhance ALPA's
- 17 | ability to defend the Section 1113 motion. For these reasons
- 18 | we request that you authorize the following litigation on
- 19 ALPA's behalf against TWA and AA. Please feel free to
- 20 | contact me with any questions regarding this request."
- 21 Q. If you go to the next page and the pages that follow
- 22 there is an attachment to the letter. Right?
- 23 A. Yes, sir.
- 24 Q. What is attached?
- 25 A. A draft of a proposed litigation, and it is a

confidential draft at that time, litigation, the Air Line 1 2 Pilots Association International, AFL-CIO, plaintiffs, versus Transs World Airlines,, Inc., and American Airlines, Inc.. 3 This is what Mr. Wilder proposed to file on our behalf. 4 This is a draft of the lawsuit he wants to file? 5 0. Yes, sir, the complaint. 6 7 He sought permission from your union to file this Q. 8 lawsuit and what happened? It never happened. 9 Α. 10 Q. What never happened? 11 The lawsuit was never filed. It was not authorized. THE COURT: Mr. Case, on the date this memo was 12 13 received, was TWA in bankruptcy? 14 THE WITNESS: Yes, sir. 15 THE COURT: Was there any discussion with Mr. Wilder or among the committee about the impact on the suit 16 17 and the fact that TWA was already in bankruptcy? Yes, sir. Mr. Wilder felt confident and he stated 18 19 earlier that the transaction would proceed, and that this 20 would provide leverage. 21 THE COURT: No, no. Was there any discussion as 22 to what, if it was appended to the bankruptcy, would impact 23 the ability to bring this suit? 24 I don't believe that was discussed. I didn't expect him

to be -- I don't think we discussed that.

1 THE COURT: Okay. Go on.

- 2 Q. Okay. In so there was no authority to file the lawsuit.
- 3 | What happened instead? If you want to jump April 2?
- 4 A. On April 2 we had a special MEC meeting.
- 5 Q. And what was the main agenda?
- 6 A. The main agenda on that special MEC meeting was the
- 7 | waiver of our section 1, and our benefits provision of our
- 8 | contract as required by the asset purchase agreement.
- 9 Q. Who attended that meeting, what TWA pilots, if you want
- 10 to?
- 11 A. Generally, the TWA MEC was there, we had committees
- 12 there, the merger committee. The negotiating committee.
- 13 Some of the members were there, and several ALPA advisors.
- 14 Q. Can you tell who these ALPA advisors were by name?
- 15 A. Yes, sir, I believe I can. I may leave one or two out.
- 16 At that time Randy Babbitt, who was acting as a consultant
- 17 for us. Bill Roberts, who was ALPA legal.
- 18 Q. When you say ALPA legal?
- 19 A. ALPA National legal department. They have an internal
- 20 | legal department as well as outside general counsel.
- 21 Q. Okay.
- 22 THE COURT: He is a lawyer.
- 23 A. A lawyer.
- 24 Q. And employed by the union?
- 25 A. Employed by the union.

- 1 | O. In who else was there?
- 2 A. Clay Warner. Another lawyer, ALPA lawyer employed by
- 3 | the union. Roland Wilder was there. That may be it.
- 4 | Q. Anybody from an outside law firm?
- 5 A. Mr. Wilder.
- 6 Q. Any others? Bankruptcy counsel?
- 7 A. Mr. Seltzer. Excuse me.
- 8 Q. Who is he?
- 9 A. He was the bankruptcy expert assigned to us from
- 10 National ALPA during our bankruptcy, when our previous
- 11 experience when the, when an airline goes through bankruptcy
- 12 the MEC is given bankruptcy counsel by ALPA National. We did
- 13 | not have in-house legal counsel that specialized in the
- 14 | bankruptcy field. ALPA provided that assistance.
- 15 Q. At the end of the day what was the outcome of this MEC
- 16 meeting?
- 17 A. The outcome of the MEC meeting was that it was agreed to
- 18 | waive scope and benefits.
- 19 THE COURT: You agreed to do what the contract
- 20 between TWA and American wanted you to do?
- 21 A. Yes, sir. It was voted, and Mr. Fram yesterday put the
- 22 vote tallies up. It was vote the in favor with one opposed.
- 23 Q. Were you in favor of that decision?
- 24 A. No, sir, not at all.
- THE COURT: Were you the one negative note?

```
1
          No, sir, at that time I was a nonvoting member.
 2
     negative vote was Mr. Hollander.
               THE COURT: You didn't vote at all?
 3
 4
          Didn't get a chance to vote.
     Α.
 5
          Can you explain that, you were a nonvoting member of the
     Q.
 6
     MEC?
 7
                As I told you yesterday when the MEC's originally
     Α.
 8
     had aircraft with three persons in the cockpit and flight
 9
     engineers we had flight engineer representatives which would
     have meant three representatives for each individual counsel,
10
11
     a capital representative, first officer representative and a
12
     flight engineer representative. When the three man aircraft
13
     disappeared from the fleet, that flight engineer position was
14
     relegated to a secretary treasurer position that was a
15
     non-voting capacity member of the MEC.
16
          Okay. And were there minutes prepared of this meeting?
     Q.
17
          Yes, there were.
          I have handed you exhibit D 74, Mr. Case. What is that?
18
19
          Yes, sir. This is a copy of the approved TWA MEC
20
     special meeting minutes for April 2, 2001, Saint Louis,
21
     Missouri.
22
               MR. PRESS: I move for the admission of this
23
     document, Judge.
24
               MR. FRAM: No objection, your Honor.
               THE COURT: D 74 in evidence.
25
```

1 Q. Did you say anything at this meeting?

- 2 A. Yes, sir, I did.
- 3 | Q. Without looking at the document, we will look at it
- 4 again, what was your position that you articulated to the
- 5 MEC? On the scope waiver?
- 6 A. I articulated to the MEC that I was not in favor of the
- 7 | scope waiver and I felt that it did not enhance our
- 8 | negotiating position in any way, shape or form.
- 9 Q. If you look at page 5?
- 10 A. Yes, sir.
- 11 Q. There is a statement there from you, it says for the
- 12 record. Can you read that?
- 13 A. Yes, sir. This is verbatim statement from me that was
- 14 prepared and given to our secretary to be put into the record
- 15 when I read it.
- "Case, (for the record,) spoke against resolution.
- 17 Not convinced that scope would not survive. Stated that the
- 18 possibilities and potential outcomes post 1113 bankruptcy
- 19 hearing had not been answered to his complete satisfaction.
- 20 Case said he saw absolutely no improvement of ALPA's leverage
- 21 | for a fair seniority integration moving into the TWA LLC by
- 22 | waiving scope. To the contrary, he saw the opposite. No
- 23 incentive for APA or AMR to ever treat the TWA pilots fairly.
- 24 If the goal was fair seniority list integration, using every
- 25 piece of potential leverage was the key. Waiving scope

- 1 | voluntarily wasn't the answer."
- 2 Q. Were there any other voices in opposition to that?
- 3 A. Yes.
- 4 Q. Who?
- 5 A. Capital Hollander.
- 6 Q. Anybody else?
- 7 A. Roland Wilder, our independent merger counsel.
- 8 Q. And who wore the voices in support of waiving the scope.
- 9 Let's start with the advisers?
- 10 A. Every one of the ALPA advisors that were there supported
- 11 | waiving scope. Randy Babbitt, Bill Roberts, Clay Warner,
- 12 Richard Seltzer, David Holtzman.
- 13 Q. Mr. Fram in his opening, he had a chart with dates on it
- 14 | with meetings and telephone conferences all in March. It may
- 15 | have gone into February. I don't recall. But you
- 16 participated in a lot of communication with ALPA before April
- 17 2 about these issues, right?
- 18 A. Yes, sir.
- 19 Q. Can you give us a flavor of how many times?
- 20 A. I wouldn't even hesitate to guess. There were a number
- 21 of times.
- 22 | O. In any of those conversations before April 2 with
- 23 anybody employed by ALPA did you hear them say you are going
- 24 to have to waive scope?
- 25 A. No, sir.

```
1
          When was the first time you heard it?
 2
          At that meeting.
     Α.
 3
               THE COURT: At that meeting, April 2.
 4
               THE WITNESS: April 2 meeting.
 5
                           In fact, you did waive scope that day?
               THE COURT:
 6
          They authorized waiving scope that day, yes, sir.
 7
               THE COURT: Is this a convenient time for a break?
 8
               MR. PRESS: It is.
 9
               THE COURT: I have to put my head in a meeting that
     will take only five minutes. Can we take a 15-minute break.
10
11
     Ouarter of 10.
12
               Don't discuss the case American yourselves. Keep
13
     an open mind until you have heard all the evidence. All rise
14
     when the jury leaves.
15
               (The jury leaves the courtroom.)
               (Recess)
16
17
18
                (Jury enters its courtroom)
19
               THEODORE
                          CASE, resumes.
20
               THE COURT: Mr. Press.
21
               CONTINUED DIRECT EXAMINATION.
22
               BY MR. PRESS:
23
          At the April 2 meeting when the scope waiver as made,
24
     exhibit 74, I want to have you talk about some of the people:
25
     Page 6. Can you highlight the where the list of names is?
```

1 Mr. Case, we have emphasized where there are some

- 2 tallying of votes, right?
- 3 A. Yes, sir.
- 4 Q. Who are these people, Hollander, Council Number 2?
- 5 A. Captain Hollander was the LEC, captain representative.
- 6 Q. This list of names, these are the people that got to
- 7 vote, right?
- 8 A. Correct.
- 9 Q. And Mr. Singer, who is he?
- 10 A. He was the first officer representative in New York.
- 11 Q. And Rautenberg, who is he?
- 12 A. He was the captain representative in St. Louis.
- 13 Q. Young, who is she?
- 14 A. She was the first officer representative in St. Louis.
- 15 Q. And Lewin, who was he?
- 16 A. He was the captain representative in LA.
- 17 Q. Altman, who is he?
- 18 A. He was the first officer representative in LA.
- 19 Q. This shows who voted which way, right?
- 20 A. Yes, it does. I can give you a little better
- 21 perspective of the numbers. At the LECs, each one of the
- 22 representatives represents a group of pilots. The captain
- 23 represents the captains that fly there, so the numbers you
- 24 | see besides their names are the total number of pilots that
- 25 | they actually independently represent as their counterpart,

1 their captain representative, first officer representative.

Q. Now, Mr. Hollander says had 55 votes for the scope

- 3 | waiver, and against it says 180.
- 4 A. Yes.

2

- 5 Q. How is that possible?
- 6 A. We held multiple meetings with our constituents
- 7 | throughout this timeframe, Howard and I and David Singer
- 8 | would meet, call routine meetings, call special meetings, and
- 9 we would try to go, what we call the ramp office where we
- 10 | would see our constituents on a daily basis, when we were
- 11 | flying we would meet up with them in operations, ask their
- 12 opinions, give them information, try to get feedback from
- 13 them so that we were voting their interests, rather than just
- 14 going up there and voting on their behalf without asking them
- 15 | how they wanted to be voted for. It was, like I said, a
- 16 | representative democracy.
- 17 Q. This meeting, when did it start?
- 18 A. I believe it started on the first of April.
- 19 Q. No. No. I am sorry. Maybe it did. Can you tell from
- 20 the minutes when the meeting began?
- 21 A. The official meeting began on April 2 at 9:04
- 22 Q. In the morning?
- 23 A. In the morning. April 2, 2001, 9:04 in the morning.
- Q. When did it end?
- 25 A. It ended at 6:27 local time in the afternoon.

- 1 Q. That is a long meeting.
- 2 A. Yes, sir.
- 3 Q. Who did most of the talking, was it pilots or advisors?
- 4 A. Most of the talking was done by advisors during that
- 5 meeting.
- 6 Q. Did you hear any ALPA employee say that now you know if
- 7 | you waive scope, that the game is over as far as the
- 8 seniority negotiation?
- 9 A. No, sir.
- 10 Q. How did you feel about the Scope waiver, Mr. Case, when
- 11 you left that meeting?
- 12 THE COURT: Ask him for information.
- 13 Q. Mr. Case, were you, you were opposed to the scope
- 14 waiver?
- 15 A. Yes, sir.
- 16 Q. And why?
- 17 A. Multitude of reasons. I felt it was leverage. Our
- 18 | merger counsel had established a potential litigation
- 19 strategy to provide leverage and I felt like we were giving
- 20 away opportunities to better position ourself in negotiations
- 21 | with the American pilots.
- 22 THE COURT: Did any of people who voted for the
- 23 waiver express views as to why they were favoring the waiver.
- 24 A. Primarily because they were advised to by counsel, from
- 25 the employees I spoke to.

1 THE COURT: At the meeting. 2 At the meeting. Α. THE COURT: Nobody spoke up in favor of the waiver. 3 4 Α. Advisers. 5 I am talking about the pilots. THE COURT: 6 THE WITNESS: No, not that I recall, not one pilot. 7 THE COURT: Notwithstanding that they voted heavily 8 in favor of it. 9 THE WITNESS: Correct. Now, going forward after April 2, tell us generally what 10 11 the process was? You don't have an agreement with the 12 American pilots on how to integrate the two lists, right? 13 Α. Correct. You have done this scope waiver. Let me back up. 14 The 15 scope waiver, what did that do with respect to the 1113 motion to reject your contract? 16 17 Once the scope waiver was officially conducted, the 1113 18 motion was withdrawn from the bankruptcy court. 19 THE COURT: Did you get anything from American 20 Airlines in return for your scope waiver. 21 THE WITNESS: Yes, sir. We got a, I believe what 22 they called the reasonable best efforts letter of agreement. 23 What was that, Mr. Case? 24 It was a letter written by American Airlines that said 25 that they would use their resources, paraphrasing, use their

- 1 resources to provide a process to achieve a fair and
- 2 equitable seniority integration.
- 3 Q. And what did that do for the TWA pilots?
- 4 A. In my opinion, nothing.
- 5 Q. Again, looking at exhibit 74, therefore, be it resolved
- 6 on page 6 there are some resolutions, right?
- 7 A. Yes, sir.
- 8 Q. Can you read the first one?
- 9 A. Therefore, be it resolved that the negotiating committee
- 10 is directed to seek clarification immediately on all
- 11 outstanding issues arising from the proposed agreement
- 12 | covering the operations of TWA LLC and the LLC CBA and to
- 13 finalize the LLC CBA.
- 14 Q. This is the MEC directing the negotiating committee to
- 15 | finalize the LLC CBA, right?
- 16 A. Yes.
- 17 Q. What does that mean, what is that a reference to?
- 18 A. That was a reference to the TWA transition.
- 19 Q. First of all the reference to LLC, what is that a
- 20 reference to?
- 21 A. That is a reference to TWA LLC, the limited liability
- 22 corporation that American set up as the wholly owned
- 23 subsidiary to place the TWA employees and its assets into.
- 24 THE COURT: But it was owned by American.
- 25 A. Wholly owned by American, yes, sir.

- 1 Q. And you were employed at that time by a company called
- 2 TWA, Inc.?
- 3 A. Correct.
- 4 Q. And this new entity that American owns called TWA
- 5 limited liability company, or LLC, they are going to employ
- 6 you after this?
- 7 A. Correct.
- 8 THE COURT: They did employ you after this?
- 9 A. Yes, they did.
- 10 THE COURT: Who was the bargaining representative
- 11 at this point?
- 12 A. At this point, the Air Line Pilots Association.
- 13 THE COURT: ALPA continued to be the bargaining
- 14 | representative when TWA LLC was created?
- 15 A. Yes, sir, they did.
- 16 THE COURT: And it flew under the TWA flame?
- 17 A. Yes, sir.
- 18 Q. So this, TWA LLC, CBA, what is a CBA?
- 19 A. A collective bargaining agreement.
- 20 Q. Was there a collective bargaining agreement between ALPA
- 21 and this TWA LLC at that time?
- 22 A. At that time, no.
- 23 Q. Had you ever seen a draft of one?
- 24 A. No.
- 25 Q. At that time?

- 1 A. At that time, no.
- 2 Q. Did you come to understand that 1 was entered into?
- 3 A. Eventually, yes.
- 4 Q. When was that?
- 5 A. I believe it was April 9, 2001.
- 6 Q. So a week after the scope waiver?
- 7 A. Yes, sir.
- 8 Q. Is that a document you are familiar with?
- 9 A. Yes, sir.
- 10 Q. The asset purchase agreement that American made with
- 11 TWA to buy its assets, it required you to amend your existing
- 12 | collective bargaining agreement to remove some provisions.
- 13 A. That's correct.
- 14 Q. This notion of entering into a new collective bargaining
- 15 | agreement, when did that notion arise?
- 16 A. I am not sure the genesis of it or the exact date, but
- 17 | it came from David Holtzman. There was no bankruptcy
- 18 requirement to come up a new collective bargaining agreement.
- 19 We had one in full effect.
- 20 Q. Would it have remained in effect if you hadn't replaced
- 21 it?
- 22 A. Yes, sir.
- 23 Q. Even though you have a new employer?
- 24 A. Yes, sir.
- 25 Q. How is that?

1 Α. Go ahead. 2 Lay person's terms? Α. 3 Q. Please. Okay. We had a contract in effect. It was amendable, I 4 5 told you the date, it was not amendable until 2003. 6 terms and conditions of that contract continue on in the 7 event of a sale or a change of ownership until a new 8 bargaining agreement can be bargained for by, if it is a 9 transaction, the new bargaining agent. It is status quo is the term that is generally referred to by pilots, that the 10 11 provisions of that CBA that you were working under continue 12 on. 13 THE COURT: But on April 2 you waived some of the 14 provisions, so even if it carried on it didn't carry on 15 fully. Because of your waiver on the second, the pilots 16 waiver. 17 Correct. Because we entered into a new bargaining 18 agreement, is how it --19 THE COURT: Well, before even you entered the new 20 agreement, if it carried on, it carried on subject to your 21 waiver. 22 THE WITNESS: Correct. 23 Yes. If you would have agreed to just simply remove the 24 scope protections from your contract, the rest of the 25 contract would have remained in effect, though?

- 1 A. Yes, sir. Had we complied with the exact terms of the
- 2 asset purchase agreement, had we waived two sections of our
- 3 | 31 section contract, that particular contract would have
- 4 continued on into the transaction.
- 5 Q. But what happened was something different?
- 6 A. Yes.
- 7 Q. What was that?
- 8 A. We came up with a whole new collective bargaining
- 9 agreement.
- 10 Q. And you are familiar with that document?
- 11 A. Yes, I am.
- 12 Q. Mr. Case, I handed you exhibit P-139. Is that correct?
- 13 A. Yes, sir.
- 14 Q. What is that?
- 15 A. This is the transition agreement between TWA airlines
- 16 | LLC and the airline pilots in in the service of TWA airlines,
- 17 | LLC, represented by the Air Line Pilots Association
- 18 international effective date April 9, 2001.
- 19 Q. /TPRES?
- 20 MR. PRESS: I move for the admission of P-139.
- MR. FRAM: No objection.
- THE COURT: In evidence.
- 23 Q. Now, this is your new collective bargaining agreement
- 24 | with your brand new employer, Trans World Airlines, LLC,
- 25 right?

```
1
          Yes, sir.
     Α.
 2
          When did you become employed there?
          On April 10, 2001.
 3
     Α.
          Before that did TWA LLC ever fly an airline?
 4
     Q.
 5
          No.
     Α.
 6
          And did it have any employees?
 7
     Α.
          No.
 8
               THE COURT: It was newly created?
 9
               THE WITNESS: Correct.
               THE COURT: It was created by American?
10
11
               THE WITNESS: Yes, sir.
12
          And this is ALPA's first contract with this new carrier,
     right?
13
14
     Α.
          Yes, sir.
15
          Are you aware of any policies at ALPA about how to
     negotiate a first contract and what is required?
16
17
          Just in general, yes.
18
          Are you aware --
     Q.
19
               THE COURT: Before you answer, this was always
20
     intended to be short term, wasn't it?
21
               THE WITNESS: This particular transition agreement
22
     was.
23
               THE COURT: And this was not intended to be a
24
     regular long term labor contract.
25
          This particular agreement was not.
     Α.
```

```
The word transition means something was
 1
               THE COURT:
 2
     going to follow pretty quickly.
 3
               THE WITNESS: Yes, sir.
 4
               THE COURT: Okay. Go ahead.
 5
          Mr. Case, this is a rather lengthy document.
 6
     most part, does, for the most part, does this agreement track
 7
     the language in your old collective bargaining agreement with
 8
     TWA, Inc.?
 9
          For the most part.
     Α.
          For the most part it tracks it. It does not include the
10
11
     scope and successorship protections that you had in your old
12
     agreement?
13
     Α.
          That's correct.
14
          And does it have any other material differences from
15
     your old collective bargaining agreement, provisions that you
     find important?
16
          Yes, sir, it did.
17
          And when I say important, important in a detrimental
18
19
     way, are there any of those?
20
          Yes, sir. In my opinion there are.
     Α.
21
          Can you give us an example of one?
     Q.
22
          Yes, sir. TWA through the years had bankruptcies, the
23
     union and the company had worked at length together to
24
     provide each other with a little better opportunity to work,
25
     and in those discussions throughout the years we had
```

negotiated with the company at what they call a 9,000 hour flight pay loss bank.

Q. What is that?

usually comes out of union dues.

3

8

9

10

11

12

13

14

15

A. When pilots do union work, as the Judge explained
yesterday, sometimes we lose trips, and when we lose those
trips we don't get paid for them while we are doing the union
work unless we get reimbursed. And that reimbursement

However, we have been fortunate enough to negotiate with TWA Inc. a provision that allowed the company to provide a 9,000 hour flight pay loss bank. So if I took a four-day trip off, worked 20 hours to do worth 20 hours to do union work, we billed that to TWA rather than union dues and TWA would pay for my four-day trip out of that 9,000 hour bank. The bank was roughly a little over a million dollars.

- 16 Q. Does the company agreed to pay for your union work?
- 17 A. Yes, they did.
- Q. That 9,000 hour bank, that was in your old collective bargaining agreement?
- 20 A. Yes.
- THE COURT: Is that 9,000 hours a year?
- 22 A. Yes, sir, a year.
- 23 Q. What was that worth in money terms?
- 24 A. A little over a million dollars.
- 25 Q. Was that provision carried over to the new collective

- bargaining agreement?
- 2 A. No, sir, it was not.
- 3 Q. Were you aware of that at the time?
- 4 A. Yes, sir.
- 5 Q. What did that mean for your MEC going forward, not
- 6 having the company paying for your union work?
- 7 A. It meant that we had a million less dollars to operate
- 8 our TWA MEC functions with.
- 9 Q. Was that detrimental going forward?
- 10 A. Yes, sir, it taxed the MEC budget rather dramatically.
- 11 | O. Okay. So this is an agreement between TWA LLC and the
- 12 | Air Line Pilots Association. Right?
- 13 A. Yes, sir.
- 14 Q. ALPA?
- 15 A. Yes, sir.
- 16 Q. Was there anything else that ALPA gave up in this
- 17 | agreement that you found to be detrimental?
- 18 A. Yes, sir, in my opinion there were a couple things.
- 19 One, in this contractual Pennsylvania gave up the ability to
- 20 bargain. They put a provision in here that basically says,
- 21 | in lay persons terms, you can do anything that you want to
- 22 the TWA LLC pilots with a 21 day notice to us as long as it
- 23 | complies with our American Airlines contract terms, or
- 24 mirrors those terms.
- 25 Q. Let me interrupt you. I want to show that language.

- 1 Page 4 of the agreement. It is a section 1 B. This case,
- 2 Mr. Case, how does it start?
- 3 A. It stars. TWA LLC may implement changes in benefits
- 4 plans and benefits as described below either during the
- 5 | initial 15 days of operation of TWA LLC, following closing of
- 6 the transaction, or thereafter, upon 21 days notice to ALPA.
- 7 Q. Let me stop you right there. The company can change
- 8 | your benefits on 21 days notice to the union?
- 9 A. Yes, sir.
- 10 | Q. Now, how is that different than what your old agreement
- 11 provided?
- 12 A. The old agreement would have required direct negotiating
- 13 for any of those changes.
- 14 Q. And why was that important to you?
- 15 A. It was very important to me because that is union
- 16 | representation. If you give someone carte blanche to do
- 17 | whatever they want to you with 21 days notice there is no
- 18 bargain in there.
- 19 THE COURT: Those, the right to change plan is not
- 20 unlimited, though. There were limb stations on that.
- 21 A. Yes, there were limitations.
- 22 THE COURT: They couldn't give you a worse deal
- 23 than they were giving the American airline pilots.
- 24 THE COURT: No, sir.
- 25 THE COURT: They were, it wasn't unrestricted, they

wouldn't say they wanted to eliminate the benefits plans. 1 2 They had to give you at least what they gave the American Airline pilots. 3 4 THE WITNESS: That's correct. Were changes like that made? 5 Q. 6 Yes, sir. Α. 7 The language was mirror the American pilot benefits? 8 Yes, sir. Α. In some instances, with were those changes detrimental 9 Q. 10 to you, your benefits were better? 11 Three were better. There were certain conditions in our 12 old contract that were better than Americans contract. 13 Yesterday when I spoke to you about the bidding process of planning your monthly schedule, we had preferential bidding 14 15 at TWA, so you could plan your schedule, bid your schedule 16 according to your wishes and desires and the computer would build that schedule for you. American does not have that 17 18 policy. 19 They don't have it today so you are stuck with what 20 they give you. TWA's contract, because of the previous 21 years, and the pay degradations gave us an opportunity, TWA, 22 to fly high time if we chose. So we could build our flying 23 time per month up to the FAA maximum flying time to build a 24 higher paycheck. American didn't have those provisions in 25 their contract, and they don't --

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

THE COURT: Do you think American would have agreed to give the TWA pilots a better deal than they gave their own pilots? I believe they have actually stated that in writing, it would have been. THE COURT: Would have what? The TWA LLC contract would have been a higher paying contract than the American contract was. THE COURT: They thought that it was or --THE WITNESS: They explained, there pilots at one time wanted to push us to their contract early and American stated that that meant that we would make more money as a TWA LLC pilot than an American pilot did. I have counterparts that made more money while flying at TWA, Inc., than they can make at American. THE COURT: But on the whole, weren't American pilots paid better than TWA? Hourly rate, yes, sir, just purely hourly rate. Well, can you describe that, how is it that you could make more money if you get paid less per hour? As I stated, the American contract limits the amount of Α. flying time you can do in a month and you cannot arbitrarily pick up time. You could as an a TWA pilot fly up to 100 hours a month. So even though American may have had a higher pay rate, they couldn't fly 100 hours word of that pay rate

- 1 to make the money. They could only fly 75 or 76 hours. And
- 2 I believe at that time, I hesitate to guess, I am not quite
- 3 | sure exactly what the maximum flying was at that time for the
- 4 American contract.
- 5 Q. All right. So they have given up your flight pay loss
- 6 bank, given up any duty to bargain about benefits, anything
- 7 | else about this new contract that troubled you?
- 8 A. Yes, sir. Once again, as I stated yesterday, from my
- 9 experience in writing some of these contracts as a
- 10 negotiating committee member, this particular agreement has
- 11 | an explore roar exploration or termination date in it. Most,
- 12 if not all, collective bargaining agreements between ALPA
- 13 pilots and their carrier contained an amendable date. I
- 14 | thought that was a huge piece of leverage we gave up.
- 15 Q. Explain how going from an amendable date which is
- 16 September, 2003, to having an expiration date, first of all,
- 17 when was the expiration date?
- 18 A. It wasn't a date.
- 19 Q. What was it?
- 20 A. The expiration date on this contract was a specific
- 21 action taken by the national mediation board.
- 22 Q. Explain that?
- 23 A. In section 30 of the contract, effective dates and
- 24 conditions.
- 25 Q. Yes, sir. On page 75?

1 A. Yes, sir. Page 75. Not marked 75, but it is the 75

3 Q. 74 page actually. I am sorry. Where the signatures

4 are?

2

6

14

24

5 A. Yes.

page.

Q. What does it say about expiration of the contract?

7 A. This transition agreement is conditioned on and will be
8 effective as of the date of closing of the asset purchase
9 agreement between American Airlines, Inc., and Trans World
10 Airlines, Inc., dated January 9, 2001. As amended, and the

Airlines, Inc., dated January 9, 2001. As amended, and the

11 | commencement of operations by TWA LLC.

12 Q. So that is when it takes effect. When does it expire?

13 A. This transition agreement, I am reading slow for her

benefit, here. This transition agreement will remain in

15 effect and not amendable until integration of the TWA LLC and

16 American Airline pilot craft or classes, specifically, action

17 | by the National Mediation Board pursuant to Section 2-9 of

18 | the Railway Labor Act, recognizing the inclusion of TWA LLC

19 pilots under the American Airlined NMB certification for

20 pilot craft or class. This transition agreement will

21 | terminate in all respects as of the date of such action by

22 the National Mediation Board.

23 Q. That is five mouth fulls. What does that mean?

A. It means that this contract can only be terminated by a

25 | specific action taken by the flat mediation board.

1 THE COURT: What if but it was an action that was 2 contemplated? Everybody knew that was coming. It was certainly a possibility, but if the board had not 3 certified the APA, this contract would have continued on 4 5 forever. 6 THE COURT: So it didn't have an expiration date. 7 It had, the two pilot groups were integrated into one there 8 would be no purpose for this contract. Only if the, if it was certified --9 Α. 10 THE COURT: It was anticipated --11 There was an anticipation of that. However, had it had 12 an amendable date rather than a termination date it would 13 have given you us bargaining leverage. Explain that? 14 Q. 15 The amendable date of the contract is what allows either party who is unsatisfied or dissatisfied with the contract to 16 17 open negotiations to that contracts terms. The Railway Labor 18 Act is explicit with regard to when that can occur. 19 section 6 opening is what I told you about yesterday, section 20 6 of the act allows the contract to be opened within a certain number of days prior to the amendable date. 21 22 THE COURT: That would have no meaning if the 23 Mediation Board declares them a single carrier. You can't 24 have two different labor unions for an integrated group of 25 pilots.

```
1
               THE WITNESS: It has happened in the past.
 2
     is legal precedent on it.
          Can you address the judge's concern in more detail?
 3
 4
               MR. FRAM: Your Honor, pardon me. I object.
 5
     don't know that the witness is qualified to give legal
 6
     opinions.
 7
                            Do you have expertise in the impact of
               THE COURT:
     a national labor -- of a National Mediation Board decision
 8
 9
     declaring them to be one integrated union, one integrated
10
     group of pilots?
11
          From some of the research that I have done. Yes.
                                                              I am
12
     not a lawyer.
13
               THE COURT:
                           I think you have to get off it.
14
                          Objection your Honor.
               MR. PRESS:
15
                           I think you are trying to get him to
               THE COURT:
     give very detailed and complex legal opinions and he is not
16
17
     qualified to give those.
18
               MR. PRESS: Can we address this briefly at sidebar?
19
               THE COURT:
                          Sure.
20
               )At sidebar).
21
               MR. PRESS: Your Honor your Honor, I was very close
22
     to concluding my line of questioning on this.
23
               THE COURT: When you are trying to get him to say
24
     that the union was disadvantaged by not having amendable
25
     date, that is a legal, I am not sure that is accurate and I
```

```
am not, I -- is it accurate? Are in your opinion.
 1
 2
               MR. KATZ: No.
               THE COURT: From my understanding of the law, it is
 3
     totally inaccurate. He is up here giving legal, in effect,
 4
 5
     very detailed legal stuff.
 6
               MR. PRESS: I know. When you struck our expert,
 7
     Judge, several years ago, you said the pilots can testify to
 8
     all of this. So that is what we are trying to do. He is
     well researched in this area, Judge. He is as smart as the
 9
     lawyers in the room when it comes to this Railway Labor Act
10
11
             I mean his knowledge of this is extensive. It really
12
     is. And if he said something wrong I am sure Mr. Katz will
     clear it up.
13
14
               THE COURT: You are almost finished?
15
               MR. PRESS: We are.
               THE COURT: Then go ahead, finish it up. But I
16
17
     assume just a few more questions.
18
               (In open court)
               BY MR. PRESS:
19
20
          This whole amendable date versus expiration date
     Q.
21
     business, tell the jury, if you will, why that was a
22
     concession on ALPA's part.
23
          You believe that was a concession on ALPA's part because
24
     once against it denied us certain access to sections of the
25
    Railway Labor Act that we were entitled to. Had it had an
```

1 | amendable date in it, leading up to that amendable date we

2 | could have asked to reopen this contract if we weren't happy

- 3 with the way seniority integrations were going we would have
- 4 been back in discussions with the company or we would have
- 5 been entitled to certain provisions of the Act such as self
- 6 help to address our concerns.
- 7 Q. Did that, having an amendable date taken away from your
- 8 | contract, did that benefit the TWA pilots?
- 9 A. No, sir.
- 10 Q. Who did it benefit?
- 11 A. It benefited the American pilots.
- 12 Q. Was this new collective bargaining agreement -- first
- 13 of all, did the TWA MEC, did the MEC have any standing
- 14 | rules about how we enter into collective bargaining
- 15 agreements?
- 16 A. Yes, sir.
- 17 Q. And what was the standing rule?
- 18 A. The standing rule was that we entered into those under
- 19 section 6, or with authorization given by the TWA MEC to the
- 20 negotiating committee to enter into discussions over issues.
- 21 Q. What about membership ratification, was there anything
- 22 about that?
- 23 A. There were previously resolutions passed that required
- 24 | ratification of any new collective bargaining agreement by
- 25 | the TWA pilots.

- 1 Q. All right. We will get the paperwork out later. What
- 2 | did that resolution say, when was it made?
- 3 A. I believe that resolution was in November of 2000 and it
- 4 | required, the resolution requiring membership ratification of
- 5 any new collective bargaining agreement.
- 6 Q. This new --
- 7 THE COURT: That would be by a vote of the
- 8 individual pilots.
- 9 A. That was a vote by the MEC, sir.
- 10 THE COURT: Ratification would be a MEC vote, not
- 11 all 2,300 pilots.
- 12 A. It would be all 2,300 pilots. . Resolution required the
- 13 MEC to put any new contract up for membership ratification.
- 14 THE COURT: Which means each of the pilots get a
- 15 vote.
- 16 A. Yes, sir.
- 17 THE COURT: Everyone gets a vote.
- 18 A. Yes, sir.
- 19 Q. The resolution was that before the MEC can enter into a
- 20 | collective bargaining agreement that issue has to go out for
- 21 membership wide vote?
- 22 A. Yes, sir, that's correct.
- 23 Q. Was there a procedure for that?
- 24 A. Yes, sir.
- 25 Q. What is that?

- 1 A. Generally ballots were sent out and the ballots were
- 2 tallied once they were returned by the pilots and it was a
- 3 | simple majority vote.
- 4 Q. Just straight up or down, 51 percent?
- 5 A. Straight town hall, here is the issue, here are the
- 6 ballots. Boom.
- 7 Q. Was that resolution withdrawn between November, 2000,
- 8 | when it was entered into and when this document was signed?
- 9 A. No, sir, not to my knowledge.
- 10 Q. Was this new collective bargaining agreement put up for
- 11 | membership ratification?
- 12 A. No, sir.
- 13 Q. At the April 2 MEC meeting a week prior to this, was the
- 14 issue of membership ratification brought up?
- 15 A. In sidebar between Captain Hollendar and myself.
- 16 Q. Was that presented as something that you asked ALPA to
- 17 do?
- 18 A. Yes, sir.
- 19 Q. And what response did you get?
- 20 A. There was not enough time to conduct a membership vote.
- 21 Q. And who at ALPA said that?
- 22 A. I believe, if I am not mistaken, everyone of the
- 23 advisers we spoke to.
- 24 Q. So you waived scope, you have entered into a new
- 25 | collective bargaining agreement without membership

```
1
     ratification?
 2
                           That was on the 9th, seven days later.
               THE COURT:
               MR. PRESS: Yes, that is when it became effective.
 3
          Mr. Case, going forward, and we looked at some
 4
     Q.
 5
     resolutions about Captain Woerth's support. Was there ever a
 6
     time he came to St. Louis and met with the MEC?
 7
          Yes, sir, he did, once.
     Α.
 8
          When was that?
     Ο.
 9
          I don't recall the exact date. If you show me the
     Α.
10
     minutes I can show you.
11
          I handed you D 78, what is this?
     Q.
12
          This is an approved set of MEC meeting minutes from a
     Α.
     special meeting dated April 23 to 24, 2001, St. Louis,
13
14
     Missouri.
15
          What is the date of the meeting?
     Q.
16
          April 23 to the 24, 2001, in Saint Louis.
17
     Q.
          Were you present?
18
               Yes, sir.
     Α.
          Yes.
19
          I move for admission of D 78, Judge.
     Q.
20
               MR. FRAM: No objection.
21
               THE COURT: D 78 in evidence.
22
          Now, you mentioned that President Woerth addressed your
     Q.
23
     MEC one time?
24
     Α.
          Yes, sir, he did.
25
     Q.
          Was this the time?
```

- 1 A. To the best of my recollection, this is the only time.
- 2 Q. Did you confront him?
- 3 A. Yes, sir, I did.
- 4 Q. Are your remarks reflected in these minutes?
- 5 A. Yes, sir, they were.
- 6 Q. Would you go to page 2. Third paragraph. Mr. Case, can
- 7 | you read for the jury the remarks you made?
- 8 MR. FRAM: I object. If the witness recalls what
- 9 he said he should so testify.
- 10 THE COURT: Once it is in evidence, he is allowed
- 11 to point to it. I will allow it. I don't want everything
- 12 | read in, the jury will have it. He can highlight parts. I
- 13 will allow that.
- 14 Q. Mr. Case, the remarks aren't long. If you could read
- 15 them?
- 16 A. Sure. I will paraphrase some of it. Basically I gave
- 17 --
- THE COURT: Do you remember sitting here now even
- 19 | without this, do you remember that meeting?
- 20 A. Yes, sir.
- 21 THE COURT: You remember what you said?
- 22 A. Yes, sir.
- 23 Q. What did you say?
- 24 A. I said that TWA had presented itself with a long history
- of ALPA membership. We were one of the founding airlines in

Case-direct the association, that we had given millions of dollars to the 1 2 association over the years, that we put countless hours of TWA pilots time into building a better safety, better union. 3 And that as one of those founders that we deserved the full 4 5 support of the association and I asked directly from Captain 6 Woerth if he would use the full resources of the association, 7 including litigation, if possible, or necessary, against the 8 APA, AMR, to ensure the pilots were integrated into the 9 American Airlines list other than through a staple job. You wanted the full resources of your union? 10 11 Yes, sir. Our pleas were going unanswered. I figured 12 if I cornered the man directly and got a response directly I 13 could count on him telling me face-to-face.

- What did he tell you? 14
- 15 Captain Woerth responded if there were any basis for
- 16 litigation, ALPA would do what was necessary to protect the
- 17 pilots. ALPA would not leave any stone unturned to protect
- 18 the TWA pilots.
- 19 Do what was necessary. Is that what you received from
- 20 your union going forward from here?
- 21 In my opinion, no, sir. Α.
- 22 Was there any stone unturned? This says no stone would Q.
- 23 be, as far as you know, was any stone unturned?
- 24 Α. Not that I am aware of.
- 25 THE COURT: No, your question was, was any stone

```
1
     turned.
 2
               MR. PRESS: Yes.
               THE COURT: Not was any left unturned. Was any
 3
 4
     stone turned.
 5
               MR. PRESS:
                           Right.
 6
          No stone was turned?
 7
          The only stone seemed to keep falling on on our feet.
 8
          Now, Mr. Case, we have already seen a month before March
     Ο.
 9
     26 the letter I showed you, where your lawyer, Mr. Wilder,
     wrote to Mr. Worth, President Woerth, asking for permission
10
11
     to file the injunction?
12
     Α.
          Yes, sir.
          Now he tells you a month later, any basis for litigation
13
14
     we will pursue that. Did you believe it?
15
          I was hoping the man would be true to his word. I was
16
     still holding out hope that that would happen.
17
     0.
          Going forward --
18
               THE COURT: It was a pretty short window for that,
19
     the deal was about to close in five or six days, right.
20
     Α.
          Yes, sir.
21
               THE COURT: And in fact did it?
22
                It was very quick.
     Α.
23
          The prospect of trying to hold up the deal, that was
24
     moot by April 10?
25
     Α.
          Yes, sir.
```

- 1 Q. Actually April 2?
- 2 A. It was moot by April 2.
- 3 Q. Going forward, Mr. Case, you mentioned that you had this
- 4 | merger committee that you, the MEC had set up to negotiate
- 5 seniority, right?
- 6 A. Yes, sir.
- 7 Q. Were you on that commit?
- 8 A. No, sir, I was not.
- 9 Q. But were you kept abreast of their status, their
- 10 negotiations?
- 11 A. Yes, sir, routinely they would give reports to the MEC
- 12 and I was very close to one of the merger committee members.
- 13 He was a classmate of mine at TWA.
- 14 Q. And some representatives from the committee will say
- 15 what they did. I just want you to tell the jury just
- 16 generally what progress, if any, was reported to you. And
- 17 | during what time period?
- 18 A. From the onset of the, discussions there was never any
- 19 progress reported. It just didn't happen.
- 20 Q. Over what time period did you understand your merger
- 21 committee was negotiating for your seniority?
- 22 A. Early on, in the January, 2001, to probably April
- 23 timeframe.
- 24 THE COURT: Beginning April.
- 25 A. Early over that.

- 1 Q. There were more negotiations?
- 2 A. Yes.
- 3 Q. Over what period of time did that occur?
- 4 A. I am not sure. I think it was between April and June,
- 5 June or July of 2001.
- 6 Q. And pass that were there negotiations in the summer of
- 7 2001 that you were aware of?
- 8 A. Yes.
- 9 THE COURT: Were you negotiating with a pilot group
- 10 from American?
- 11 A. Yes, sir.
- 12 THE COURT: It was pilot to pilot negotiations.
- 13 A. That was every negotiation that was ever held, yes, sir.
- 14 Q. And at some point were you informed that the American
- 15 pilots were done negotiating, were finished negotiating?
- 16 A. Yes, sir. They did send us a letter that send we are
- 17 done with you. We are moving on.
- 18 Q. When was that?
- 19 A. I believe it was September 18. 2001.
- 20 | Q. I handed you J 329. What is that?
- 21 A. This is a letter from Captain Ed White who was chairman
- 22 of the American merger committee to our TWA LLC merger
- 23 | committee chairman Mike day, dated September 18, 2001.
- 24 Q. Without reading, first of?
- MR. PRESS: I move for admission of joint Exhibit

```
329.
 1
 2
               MR. FRAM: No objection, your Honor.
               THE COURT: J 329 in evidence.
 3
          And what is the up shot of this letter without reading
 4
     Q.
 5
     it, Mr. Case?
 6
          The up shot of this letter is that the talks are
 7
     finished. Any discussions Mr. Seniority integration are
 8
     complete, and they are finished.
 9
          What do they say there what they are going to do?
     Q.
          They say that the APA mergers and acquisition committee
10
11
     is going to go back and report to the APA board of directors
     that negotiations with TWA L with TWA MEC are concluded, and
12
13
     the proposals and information advanced by the committees with
14
    Mr. Valtin's assistance. Based on the report we will receive
     instructions from the board. Based on section 13 of their
15
     contract, they presented -- presented for implementation by
16
     American Airlines.
17
18
          So hey say they are just going to go cut their own deal
19
     on seniority?
20
          They are done talking to us. They are going to American
     Α.
21
     and tell American what they want done.
          That was September 18, '01, right?
22
     Q.
23
          Yes.
     Α.
24
          A week after 9-11?
25
     Α.
          Yes.
```

- 1 Q. Mr. Case, you personally, at that point in time, what,
- 2 | the negotiations are over. So what did you personally do to
- 3 try to keep up the process?
- 4 A. It didn't seem to be going very well at all, as you can
- 5 | imagine, and I phoned our legislative affairs committee
- 6 chairman, Matthew Comlish.
- 7 Q. And?
- 8 A. Matt happens to be, he was our political connection on
- 9 Capitol Hill. He was a TWA pilot who lived in DC most of his
- 10 | life and conducted some lobbying part time before he became a
- 11 pilot. I talked to Matt about a potential legislative
- 12 | solution to our seniority integration problem.
- 13 Q. Okay. What did you have in mind?
- 14 A. What we had in mind was to go to Congress and take some
- 15 | select senators we thought might be favorable to our position
- 16 and convince them to sponsor legislation that would require a
- 17 | fair and equitable integration to the seniority integration.
- 18 Q. You wanted a law passed?
- 19 A. Wanted a law passed.
- 20 Q. That would protect you?
- 21 A. Yes, we did.
- 22 | Q. Who did you go to as a potential sponsor for this?
- 23 A. We knew from advanced discussions with Matt that Senator
- 24 | Kit Bond, Christopher Kit Bond of Missouri, a longstanding
- 25 Missouri Senator. We went to Mr. Bond's office and asked him

1 for help.

- 2 Q. When was in approximately?
- 3 A. Mid to late September, it was shortly following this
- 4 letter from Captain Ed White.
- 5 Q. When you say we, who was the we?
- 6 A. Initially Matthew Comlish, myself and a couple of other
- 7 TWA pilots.
- 8 Q. And in this meeting with Senator Bond generally what was
- 9 discussed?
- 10 A. We discussed with Senator Bond the problems we were
- 11 having, the difficulties and problems we were having with the
- 12 American pilots and Senator Bond was sympathetic to our
- 13 cause.
- I won't get into all the details as to how
- 15 legislation is built, but what the senator's office did was
- 16 he had his transportation coordinator liaison work with us on
- 17 | writing legislative language that he could sponsor that
- 18 | would, we felt was a solution to our problem.
- 19 Q. Were there any ALPA employees at this meeting?
- 20 A. No, there were not.
- 21 THE COURT: Well, did you discuss with ALPA prior
- 22 to the meeting what you were trying to do.
- 23 A. I believe Matthew Comlish did that, he was our
- 24 | legislative affairs chairman and he was the conduit to ALPA's
- 25 legislative affairs department.

1 THE COURT: I know he was the conduit. Are you --2 I did not. Α. 3 THE COURT: So you think that he talked with the ALPA committee but you are not sure. 4 5 I believe so. I believe he will testify later. 6 THE COURT: Yes. 7 So you had this meeting with the Senator. He is 8 sympathetic and going forward, what did you do? With that, I went with our, contacted, went to our 9 Α. 10 merger counsel's office which was right down the street. 11 Who is that? Q. 12 Roland Wilder, our independent merger counsel and informed him we had a very positive meeting with Mr. Bond and 13 we had some potential legislative language that he needed to 14 15 come up with, and we sat down and wrote what was later termed 16 Bond, the Bond bill. 17 0. You helped draft this thing, huh? 18 Yes, I did. Α. 19 And when was it drafted? 20 It was drafted in late September, I believe, and it was Α. rather hectic. We started pushing for this pretty early on, 21 22 and we knew it couldn't be a bill directed to a specific 23 transactions, so we wrote it in a fashion so that it wasn't 24 specifically for just American and TWA.

Q. Once you had a bill drafted, what did you do?

1 We went out on a grass roots lobbying campaign, visited 2 hundreds of senators and Congressmen and lobbied for our position to have their support for the Bond bill. 3 4 Before getting into that, did you send the bill to 5 anybody at ALPA? 6 I, after we constructed the final bill, yes, we did. 7 faxed it over to National ALPA. 8 THE COURT: Who at National ALPA? 9 THE WITNESS: Duane Woerth. 10 Why did you fax the bill to the president, President 11 Woerth? 12 I wanted to solicit support from President Woerth. We 13 had not been getting any support whatsoever on the litigation front. And I expected a request of him to assist us with the 14 15 legislative action, might come across a little better. 16 Why would you expect that ALPA would be involved in 17 trying to get a bill passed? 18 My experience with ALPA, they are the worlds most 19 powerful political lobbying machine for airline pilots. 20 What experience are you referring to? Q. 21 My experience at Eastern, throughout TWA's timeframe and 22 working on the various MEC's. 23 MR. PRESS: 419. 24 THE COURT: What number, P-419?

MR. PRESS: Yes, your Honor.

```
Once the bill got drafted, did Senator Bond publicize
 1
 2
     that?
 3
     Α.
          He eventually did in a press release.
          I handed you P-419. What is that?
 4
     Q.
 5
          I believe this is a copy of what Senator Bond release
 6
     order his website, and it quotes the press release.
 7
          MR. PRESS: I would like to move for the admission of
     419.
 8
 9
                          I object to this, your Honor.
               MR. FRAM:
10
     filled with hearsay.
11
               THE COURT: The basis of the objection?
12
               MR. FRAM: Hearsay, your Honor.
13
               THE COURT: I am going to admit it on the basis
     that it is not being admitted for the truth of what is in
14
15
     here, simply being admitted because it shows what Senator
16
     Bond said about the bill, whether it is true or not true.
17
     don't, I am accepting it not for the truth but for the fact
18
     that that was something that Senator Bond issued about the
19
     bill.
20
               MR. PRESS: Yes, your Honor.
21
          All right. This is a press release from the Senator?
     Q.
22
          Yes, I believe this is a copy of a web website, copy of
23
     a press release.
24
         Can you go to the title, "Bond writes", and highlight
```

25

that.

What is the name of the bill? Bond writes Airline 1 2 Workers Fairness Act. That is what we called the bill, Airline Workers 3 Fairness Act. 4 5 Says seeks third-party mediation for seniority talks. 6 Is that what you were seeking? Also arbitration as well. 7 Α. 8 THE COURT: And the next to last paragraph. 9 Α. Yes. 10 THE COURT: So this bill would have made 11 arbitration mandatory in this kind of seniority dispute. 12 THE WITNESS: Yes, sir. And it was a fairly 13 limited legislation, yes, sir. 14 THE COURT: Limited in the real world it would 15 apply only to your airline. 16 THE WITNESS: Paraphrasing, yes, sir. It was written generically. 17 18 You have testified that you sent the bill, copy to 19 President Woerth and you expected some assistance. Did you 20 ever formally ask for ALPA support for the bill? 21 Yes, sir. Α. 22 Describe that. Q. 23 If I am not mistaken, I think we sent several letters 24 back and forth. And I know verbally we did ask ALPA for

25

support at every turn.

- 1 Q. Who specifically did you talk with and ask for help?
- 2 A. I am trying to remember who all we did talk to. Almost
- 3 | every one that we could get our hands on at National ALPA.
- 4 | Q. You mentioned ALPA's structure with these various tiers.
- 5 Did you ever present to one of these boards or councils at
- 6 ALPA National?
- 7 A. Yes, sir.
- 8 Q. And ask about help for this?
- 9 A. Yes, sir, we did.
- 10 Q. And describe that.
- 11 A. That was ALPA's executive council. We took a break one
- 12 day from lobbying and went to Herndon while the executive
- 13 | council was in session. That is if you recall the ALPA tier,
- 14 | the president, vice president and secretary treasurer, then
- 15 | the executive council, all the airline MEC chairman, big
- 16 | airline chairman. We went to their council meeting and we
- 17 asked them for continued support in our transaction and
- 18 asked them for directors, direct support with regard to this
- 19 bill.
- 20 Q. What response did you receive from the ALPA Executive
- 21 Council?
- 22 MR. FRAM: Could we have some more detail about who
- 23 was involved with the executive council and what it --
- 24 THE COURT: You can cross examine. He identified
- 25 | who they are. I will let you go ahead.

```
1
          Go ahead, Mr. Case.
 2
          We received a fairly warm welcome from a couple of the
     ALPA executive council members. Tom rashberg was one of the
 3
            I am not quite sure if I would called the United
 4
 5
     Airlines executive vice president, but those two were
 6
     probably the only two that gave us a warm reception. The
 7
     Delta representative was very hostile to us. He felt that
 8
     TWA had been a plaque on the association for years and done
 9
     nothing but drag down wages from our concessionary contract.
     We once again did not get a very warm welcome from the
10
11
     executive council.
12
                    THE COURT: Was Delta one of the larger
    members?
13
14
          Yes, sir, Delta was one of the larger members.
15
                    THE COURT: So through a merger Delta would
    more likely be an acquirer than an acquiree?
16
17
          Yes, sir.
     Α.
18
               THE COURT: As an acquirer of American they might
19
     oppose it.
20
          No, sir.
                    They are, they were -- if there was an ALPA
     Α.
     ALPA carrier they are subject to merger policies. If it was
21
22
     non-ALPA to ALPA, and they were the acquirer, they were still
23
     subject to --
24
               THE COURT: They may be subject. But they, Delta
25
     didn't support this.
```

1 No, he was hostile to the fact that we were TWA people 2 asking for this. THE COURT: What about United? 3 They were the ones -- United was in favor and at the 4 Α. 5 time United was, if I am not mistaken, the largest carrier in 6 the world. 7 So at the end of the day what support, if any, did you 8 receive from the executive council pursuant to your request? We did not receive support. 9 Α. So going forward from there, what did you do to try to 10 11 get your bill passed?

A. We continued a grass root lobbying campaign. We would organize on -- at a given point, and my task, as I saw it, was to coordinate the small groups of lobbyists, and send them out, give them a list of senators and Congress.

Can I interrupt you? I am sorry. When you say grass

12

13

14

15

16

17

18

19

20

21

22

23

24

25

- roots, what do you mean? Who was involved in the lobbying?

 A. In the grass roots lobbying campaign TWA pilots and flight attendants primarily. We had some ground work machinists that would go with us, but it was mostly pilots and attendants. We were in uniform, walked the halls of Congress, we would set them up groups and let groups of four or five go to visit different senators and congressmen and
- Q. How did that work? Take us through a typical day.

and ask for support for the Bond legislation.

- 1 A. It went very well, believe it or not, we got a warm
- 2 reception.
- $3 \mid Q$. I am sorry.
- 4 MR. FRAM: Your Honor?
- 5 Q. Organizing this grass roots lobbying, what did you do on
- 6 a daily basis?
- 7 A. I was the coordinator. I would basically collect the
- 8 people together, assign them a task, assign them which
- 9 Senator and Congressmen to see and give them a script to read
- 10 from and let them go out and make a pitch. We would usually
- 11 | concentrate people within the group going to their
- 12 constituent representatives.
- 13 Q. Did you also personally visit politicians, senators and
- 14 Congress people?
- 15 A. Yes, sir, I did.
- 16 Q. I handed you a stack of business cards. What is that?
- 17 | A. A partial stack of Congress men's and senators offices
- 18 and people that I visited personally.
- 19 Q. Those are cards you collected personally?
- 20 A. Yes, sir.
- 21 Q. Can you flip through and give us some names?
- 22 A. Patrick Lahey, Barbara Boxer, Hillary Rodham Clinton,
- 23 | Tom Dashill. Max Cleland. Senator, Congressman Oberstar.
- 24 Q. Congressman Oberstar, who was he?
- 25 A. He was the, I believe at the time, the house chair for

1 the department, the Transportation Department of the House. 2 Transportation committee of house. Tell us about your meeting with him? 3 4 Well, I object, your Honor, to any MR. FRAM: 5 statements made that would be hearsay. I don't object if he 6 wants to talk about when the meeting was there, who was 7 there, but any substance would be objectionable. THE COURT: I will allow it. Go ahead. 8 I made a very detailed presentation to Congress 9 Α. Congressman Oberstar. He was the chairman of the committee 10 11 that would be intimately involved with the legislation on the 12 House side. Spent probably an hour or so with the gentleman 13 explaining to him exactly what this integration was going to 14 do and how terribly harmful it was going to be to Missouri, 15 primarily as well as how unfair it was to the employees. THE COURT: Is he from Missouri? 16 17 No, sir, he is not. He Mr. Oberstar at the conclusion 18 of the meeting simply said, "Mr. Case, you give a great 19 presentation. Where does ALPA stand on this?" 20 And what was your response? Q. 21 My response to him was, I asked him had he not already 22 heard from ALPA about this and he said no. 23 MR. FRAM: Your Honor, I object. 24 THE COURT: I am going to allow that. Go ahead.

Can you repeat that, Mr. Case?

25

Q.

- 1 A. Yes, sir. He said where was ALPA on this issue, and I
- 2 | said haven't you heard from ALPA? And he said no.
- 3 Q. And over what period of time did this lobbying go on,
- 4 really intently?
- 5 A. The extensive lobbying went on from mid to late Septe
- 6 amber all the way up until mid October, primarily.
- 7 Q. How much time did you spent personally in Washington,
- 8 D.C. during that time period?
- 9 A. A lot of time.
- 10 Q. Can you quantify?
- 11 A. Probably four days a week. Three to four days a week
- 12 over that period of time I would estimate.
- 13 Q. And during that month time did you ever see anybody from
- 14 ALPA on Capitol Hill?
- 15 A. Twice.
- 16 Q. Okay.
- 17 A. Captain Woerth was there one day for a photo op with a
- 18 AFL-CIO function, and as I said, all of our pilots were in
- 19 uniform and flight attendants, and walked over where we were,
- 20 he grabbed us and put us in the picture with him. I saw him
- 21 | there that one day. Like I said it was a photo op. And just
- 22 one other time I saw Paul Hallison, who was the ALPA
- 23 legislative affairs department, one of their lobbyists.
- 24 Q. Did anybody at ALPA, this Mr. Hallisay, what is his job
- 25 | title at ALPA?

- 1 A. I believe he is in legislative affairs. He is
- 2 essentially one of ALPA's lobbyists.
- 3 | Q. Did ALPA assign Mr. Hallisay or some other lobbyist to
- 4 help?
- 5 A. Not that I am aware.
- 6 Q. Did anybody help you from ALPA?
- 7 A. Not that I am aware of. Matt Comlish did most of the,
- 8 | he was mostly the communicator between ALPA legislative
- 9 affairs department and our little groups. I was just on some
- 10 | speaker phone calls with Matt and Mr. Hallisay a couple of
- 11 | times, but it was generally Matt that was the conduit to the
- 12 ALPA legislative affairs department.
- 13 Q. You mentioned this meeting with Mr. Oberstar. Again, he
- 14 was a Congressman from where?
- 15 A. I am not exactly sure what state I was from at that
- 16 | time. He was a longstanding house member and chaired the
- 17 | committee we were interested in targeting.
- 18 Q. You asked him if he had been in in contact by ALPA?
- 19 THE COURT: No, you asked the question, that has
- 20 been asked and answered. Move on.
- 21 Q. After your meeting with Mr. Oberstar what did you do
- 22 | with respect to soliciting ALPA support for the bill?
- 23 A. We continued to request once again via conduit through
- 24 Matt some support. What we were after was we wanted some
- 25 back up from the worlds powerful airline pilot lobbying

- 1 machine. 2 Did you call anybody at ALPA seeking help? I don't recall. 3 Α. THE COURT: Did you write to ALPA seeking help? 4 5 I am pretty sure there was correspondence that went back 6 I was extremely busy coordinating the lobbying 7 effort. 8 THE COURT: Did you ever write a letter to ALPA asking for support? 9 10 I believe Captain Pastore did. 11 THE COURT: Okay. The answer is you didn't. 12 THE WITNESS: No. 13 Did you see any evidence of any support from ALPA in any 14 of the offices, Senate offices, you went to? 15 No, sir, not that I could see. 16 What happened to the bell as to the bill as far as 17 getting through the Congress? 18 Getting through the Congress. 19 It was just passed on the Senate floor by unanimous 20 consent and eventually stripped out of the defense 21 appropriations bill that we had attached it to in the House 22 Senate conference committee. 23 I handed you exhibit P 418. What is that? 24 This is a press release from Senator Kit Bond.
- 25 Q. What is the date of it?

```
It is dated December 8, 2001.
 1
 2
               MR. PRESS: Move for the admission of P-418, Judge.
               MR. FRAM: I have the same objection as before,
 3
     your Honor. Did it is admitted for the truth I object. If
 4
 5
     for nonhearsay purposes. I understand the Court's ruling.
 6
               THE COURT: Well, to the extent it has facts, do
 7
     you have any dispute with what it says in here?
 8
               MR. FRAM: Not with respect to the facts.
     there are some opinions and understandings.
 9
               THE COURT: To the extent it is Bond's opinion, we
10
11
     are not offering it for the truth. We are not saying whether
12
     his opinions are accurate or inaccurate. I am going to allow
13
     it.
          P-418.
               MR. PRESS: Yes, your Honor.
14
15
          This is a press release dated December 8, '01, from the
16
     Senator?
17
     Α.
          Yes, sir.
          Just read the tag line at the top?
18
19
          Senate adopts Bond airline workers fairness act.
20
     Requires third-party arbitration for seniority talk.
21
          It got through the Senate, your bill, that you drafted?
     Q.
22
          Yes, sir. I didn't draft it completely.
23
          What happened to the bill after that?
     Q.
24
          As I stated before, in the House Senate reconciliation
25
     conference it was stripped.
```

- 1 O. When was that?
- 2 A. I don't recall the exact date.
- 3 Q. You testified that for about a month, three or four days
- 4 | a week you were in Washington, D.C. lobbying?
- 5 A. Yes, sir.
- 6 Q. You mentioned the flight pay loss before?
- 7 A. Yes, sir.
- 8 Q. Where the company would pay for the time off work?
- 9 A. Yes, sir.
- 10 Q. Were you compensated for your time lobbying at some
- 11 point?
- 12 A. I was reimbursed for the trips that I had to miss to
- 13 | conduct my lobbying experience, yes.
- 14 Q. By who?
- 15 A. By our ALPA budget, or TWA budget.
- 16 Q. What was the process for you to be paid?
- 17 A. The process was, as a pilot would drop a trip for
- 18 | conducting union work, a slip of flight pay loss request
- 19 | would go up the chain to National ALPA. They had to approve
- 20 all of the flight pay loss and once they approved it and sent
- 21 | it back, then the pilot would be paid for the days that he
- 22 was available for his trip, while he was doing the union
- 23 work.
- 24 Q. ALPA had been playing flight pay loss claims for your
- 25 lobbying efforts?

```
1
          It was TWA dollars. All they are doing is authorizing,
 2
     TWA MEC's budget moneys pays for the trips that were lost.
          Was there a time that ALPA stopped doing that?
 3
     Q.
 4
          Yes, there was.
     Α.
 5
               MR. FRAM: Can we know what exhibit is being handed
 6
     out?
 7
               MR. PRESS:
                           357.
 8
               MR. FRAM:
                          I would ask counsel if he could announce
 9
     them earlier.
10
               MR. PRESS:
                          I am sorry.
               THE COURT: Is it P-357.
11
12
          I have handed you exhibit P-357. What is that?
13
          It starts with fax cover to Bob Pastore, Ted Case, and
14
     Kevin Dillon. It is from Jalmer Johnson, dated 12/12/01.
15
          Is it is a fax from Jalmer Johnson to you and others?
16
          Yes.
     Α.
17
          Who is Jalmer Johnson?
18
          At the time I believe his title was general manager of
     Α.
19
     ALPA.
20
               MR. PRESS? I move for admission of Exhibit 357,
     Judge.
21
22
               MR. FRAM: No objection.
23
               THE COURT: Okay. P-357 in evidence.
24
          There is the cover page, right?
25
     Α.
          Yes, sir.
```

```
1 Q. Go to the next page?
```

- 2 A. Yes, sir.
- 3 Q. What is this form, what is this? It is from you, right?
- 4 A. Yes, that's correct.
- 5 Q. To Mr. Johnson dated December 12, 2001.
- 6 A. Yes, sir.
- 7 | Q. What is this?
- 8 A. This is the flight pay loss form that had to be sent up
- 9 to National ALPA for approval to pay the pilot for the trip
- 10 that was missed.
- 11 Q. And did you prepare this document?
- 12 A. Yes, I did.
- 13 THE COURT: By the way, was this one for your loss
- 14 or somebody else's loss?
- 15 A. This particular ONE was for Captain Hollander's loss.
- 16 THE COURT: You were doing it at his behalf.
- 17 A. At this time I was the TWA MEC's secretary treasurer.
- 18 It was my job to apply for the flight loss due for the
- 19 | committee members.
- 20 THE COURT: This was for Mr. Hollander.
- 21 A. There was for Mr. Hollander's work on Capitol Hill.
- 22 THE COURT: This is for work done after the Bond
- 23 bill had passed?
- 24 THE WITNESS: Correct, sir.
- THE COURT: Okay.

THE WITNESS: The Bond bill had simply passed the 1 2 Senate. We had to make a major push for the house which was why I was requesting these trips be dropped so they could 3 4 come lobby the house. 5 Your bill, on December 8 we saw the bill had gotten past 6 the Senate? 7 Α. Yes. 8 THE COURT: Wait. Did you submit this before the 9 trip was dropped? 10 Α. Yes, sir. THE COURT: It wasn't that you dropped a trip and 11 12 then after the fact you were asking for permission to drop 13 the trip, and then get paid for it? 14 No, you had to, if you wanted to make sure you were 15 going to get paid, you had to do it prospectively. 16 THE COURT: Prospectively. 17 Prospectively. On the 12th of December I sent this trip 18 drop request up to Mr. Johnson, and the trip that Mr. 19 Hollander wanted to drop operated over the 13th and 14th of 20 December. 21 THE COURT: Right. 22 And you are asking ALPA to do what? Q. 23 Asking ALPA to provide reimbursement for the trip that 24 was going to be dropped, for the purpose of ongoing seniority 25 integration issues with legislative work in DC. That is in

- 1 | the purpose column over on the right.
- 2 Q. When you sent this to Mr. Johnson on December 12, did it
- 3 have that handwriting there at the bottom?
- 4 A. No, sir.
- 5 Q. That is what came back to you, it was faxed back to you,
- 6 right?
- 7 A. Eventually, yes, sir.
- 8 Q. And the note says what?
- 9 A. It says denied. JAJ. 12/12/01.
- 10 Q. So your application for Mr. Hollander to be compensated
- 11 | for loss flying to go lobe to go lobby was denied?
- 12 A. Correct.
- 13 Q. Was this the first time ALPA had denied one of these
- 14 claims that you are aware of?
- 15 A. Not the first time they ever denied a claim.
- 16 Q. I mean for the lobbying?
- 17 A. For the log beers, as far as I know this is the first
- 18 time I had one rejected.
- 19 Q. If you go to the next page. This is a similar form but
- 20 | this one was sent on December 10 by Captain Pastore. Right?
- 21 A. Yes, sir. Two days prior to the one I sent.
- 22 THE COURT: Why did Pastore send upon and you send
- 23 the other one?
- 24 A. Any of the MEC officers could request flight pay loss
- 25 for committee workers. I may have been in Washington. I am

- 1 not sure where I was. Captain Pastore may have been in the
- 2 office. It might have simply be a conflict for him.
- THE COURT: Who is Jim Arthur and Lisa Mauro.
- 4 A. These are TWA pilots enlisted to help in the legislative
- 5 work in DC.
- 6 Q. The claims played on December 10, what is the note?
- 7 A. Denied. JAJ. 12/12/01.
- 8 Q. If you go to the next page, it is a similar form form,
- 9 this one is from you dated December 12, right?
- 10 A. Yes, sir.
- 11 Q. And you are making claims for three pilots to miss work,
- 12 correct?
- 13 A. Yes, sir, that's correct.
- 14 Q. Number one, Mr. Cutler. His claim was what?
- 15 A. For ongoing legislative work in the MEC office on 7
- 16 | hours and 30 minutes.
- 17 Q. And what was the response on this claim?
- 18 A. Denied.
- 19 Q. Is that the one with the circle?
- 20 A. Yes.
- 21 Q. And two, Jeff Darnell, that claim wasn't for lobbying,
- 22 was it?
- 23 A. No, sir.
- 24 | Q. It was for ongoing communication, it says?
- 25 A. Yes, sir, he was our vice chairman of the communications

```
Jeff basically put up, what we called code-a-
 1
     committee.
 2
     phones. We would record messages and put them on a recorded
     1-800 number for pilots to call in, get information and he
 3
 4
     would publish like any type of messages that went out to the
 5
     pilots, he was the communications guy.
 6
          His claim isn't for lobbying and his claim is what?
 7
          OK'd.
     Α.
 8
          And the first is Ron Vesser?
     Q.
 9
          Captain Ron Vesser..
     Α.
          His application is for lobbying and what happened to
10
     Q.
11
    his?
12
     Α.
          It was denied.
          This is December 12, four days after you got the bill
13
     through the Senate, right?
14
15
          Yes, sir.
     Α.
               THE COURT: Mr. Press, is this a good time for you
16
     to take a break? It is an hour and a half. Time to give the
17
18
     jury a break to do whatever they want to they want to do it.
19
               Do not discuss the case among yourselves.
20
     open mind until you have heard all the evidence. We will see
21
     you in 15 minutes. Which is about, a little eleven or twelve
     after eleven.
22
23
               (The jury leaves the courtroom.)
24
               (Recess)
25
               (Jury enters the courtroom).
```

```
1
               THE COURT: Mr. Press, you may continue.
 2
               BY MR. PRESS:
          When we left off you were talking about the pay loss
 3
     claims that were denied?
 4
 5
          Yes, sir.
     Α.
 6
          Did anybody at ALPA explain to you why they were being
 7
     denied?
 8
          I am not sure if there was any written correspondence
    back but absent the written correspondence I am not sure.
 9
     There was no information.
10
11
          I am going to refer to exhibit D 3, Mr. Fram?
     Q.
               THE COURT: Three?
12
13
     Q.
          D 3.
14
          We were talking about membership ratification of the
15
     agreement. I was fumbling for a document that I wanted to
     show you. What is exhibit D 3?
16
17
          This is an TWA MEC special meeting on November 2, 2001.
     Compilation of actions, reports, for a specific resolution,
18
19
     0097, which was passed in executive session.
20
     Q.
          I move for the admission of D 3.
21
               MR. FRAM: No objection, your Honor.
22
               THE COURT: Okay. D 3 is in evidence.
23
          Can you, this is a formal resolution of the MEC.
24
     is the date of it?
25
          November 2, 2000.
     Α.
```

- 1 0. What is the last resolution there, can you read that?
- 2 A. Been it further resolved that any changes to the CBA
- 3 will be ratified by the entire pilot group.
- 4 Q. And the reference to CBA is to collective bargaining
- 5 agreement?
- 6 A. Yes, sir.
- 7 Q. This resolution was not followed on April 2, was it.
- 8 MR. FRAM: Objection. That is leading, your Honor.
- 9 Q. Was this resolution withdrawn, Mr. Case?
- 10 A. Not to my knowledge.
- 11 THE COURT: This is a MEC resolution. A TWA MEC
- 12 resolution.
- 13 A. Yes, sir.
- 14 Q. Now, the Bond bill. Did it provide some unexpected
- 15 leverage for you?
- 16 A. I believe it did, sir.
- 17 Q. Can you describe that?
- 18 A. Well, as we have already seen in the previous letter
- 19 | from Captain Ed White to the pilots, to Mike Day, it said, we
- 20 are done with you on September 18, we are going to our board
- 21 | and we are going to tell them what we are going to do.
- 22 | American Airlines and the Allied Pilots Association got wind
- 23 of our lobbying efforts in Washington. Those lobbying
- 24 | efforts produced a call from Senator Bond's office to the ADA
- 25 and they agreed to come to Washington and discuss seniority

- 1 integration issues even though they said they were done.
- 2 They agreed to come back to DC October 21 to 23 of 2001.
- 3 Q. We saw the letter from the American pilot chairman, Ed
- 4 White. That was September 18?
- 5 A. Yes, sir, it was.
- 6 Q. He is telling the TWA pilots we are done negotiating
- 7 with you?
- 8 A. Done.
- 9 Q. You guys get this bill introduced and lobbying and they
- 10 | come back to the table?
- 11 A. Yes, in my opinion the bill provided leverage for them
- 12 | to come back to the table, if nothing else.
- 13 Q. These meetings with the American pilot negotiating team,
- 14 | when were they?
- 15 A. October 21 through the 23rd, 2001, at the Mayflower
- 16 Hotel.
- 17 Q. Where?
- 18 A. Washington, D.C.
- 19 Q. Did those negotiations produce an agreement?
- 20 A. No, they did not. I.
- 21 Q. Do you remember in general terms what their final
- 22 proposal to the TWA pilots was on the seniority issue?
- 23 A. It was essentially same thing that they already agreed
- 24 do or this that they had ever agreed to.
- Q. Go ahead.

- 1 A. In Supplement CC, of what they considered Supplement CC
- 2 of the contract.
- 3 | Q. And what in general terms was the seniority integration
- 4 going to be that they had proposed?
- 5 A. It was going to be the staple or end tail, the majority
- 6 of the TWA pilots were below the newly hired, and on a ratio,
- 7 of a 1 to eight ratio of the roughly 35 percent of the pilots
- 8 into their list, starting at the bottom, integrating our 1962
- 9 hires with their 1986 hires.
- 10 Q. Mr. Case, was that proposal voted on by the full MEC?
- 11 A. Yes, it was.
- 12 Q. At that time were you a voting member?
- 13 A. Yes, sir, I was.
- 14 Q. Can you tell us how the vote went?
- 15 A. The vote was no.
- 16 Q. How did you vote?
- 17 A. I voted no.
- 18 Q. Why?
- 19 A. I put a statement in the record, I did not think that
- 20 | that integration was a fair representation of my pilot
- 21 constituents who also shared anywhere from 13 to 15 years of
- 22 | seniority, being stapled below a new hire American Airlines.
- 23 Q. You have rejected the American pilots final offer they
- 24 | are telling you?
- 25 A. Yes, sir.

- 1 Q. What was the strategy to have anything good happen?
- 2 A. Once again, litigation.
- 3 Q. And describe what was proposed?
- 4 A. We knew Roland Wilder had come up with another
- 5 litigation strategy, and we were asking the president once
- 6 again to sue on our behalf.
- 7 Q. What in general terms what was Mr. Wilder's strategy at
- 8 this point?
- 9 A. Mr. Wilder's strategy at this point was to on enjoin
- 10 amount and APA from implementing Supplement CC.
- 11 Q. And again, Supplement CC was what you referred to as,
- 12 what would --
- 13 A. It was the agreement that American and the Allied Pilots
- 14 | Association, APA, had decided that they were going to use to
- 15 integrate us.
- 16 Q. Mr. Wilder wanted to go to court and stop that from
- 17 | happening?
- 18 A. Yes.
- 19 Q. What was your understanding as to whether or not that
- 20 strategy had been preliminarily approved by ALPA, did you
- 21 have an understanding?
- 22 A. It was my understanding that that, once again, as we had
- 23 received multiple assurances from Captain Woerth, that if
- 24 | litigation was possible, it would be conducted and it was my
- 25 understanding that the association had already given a thumbs

up once again that that was an okay litigation that they
would support.

Now, the negotiations with the American pilots broke

- Q. Now, the negotiations with the American pilots broke down on what day?
- 5 A. On the 23 of October.
- Q. And what did your, what did the MEC do in response to that, they rejected the proposal, then what happened?
- A. We participated, we sent our merger counsel over to his office to begin working on.
- 10 THE COURT: His?
- 11 A. Yes, sir.

4

13

14

15

16

17

18

- 12 THE COURT: Who is "his?"
 - THE WITNESS: Excuse me. Roland Wilder's office, our merger counsel, Roland Wilder, we sent him back to his office to begin work on the injunction paperwork. I directly asked him, is the injunction ready to file? He said no. I have to get depositions and some testimony lined up. And I said you better start. He left the meeting to go to his office to begin the work on the injunction problem.
- 20 Q. Then what happened?
- A. While Mr. Wilder was in his office working on it the MEC finally cornered Duane Woerth again on a telephone speaker conference. At that meeting late in the day, not too late in the day.
- 25 Q. Did you participate in the call?

- 1 A. Yes, I did.
- 2 Q. What was said by, well, what did you say to the, to
- 3 President Woerth?
- 4 A. We listened, mainly. What I directly heard from Captain
- 5 | Woerth almost is, rings true in my memory forever, is, I will
- 6 | not authorize nor will I approve suing another labor union or
- 7 | an airline at an airline where I don't represent the pilots.
- 8 Q. Which means what as to pursuing?
- 9 A. There was not going to be a lawsuit pursued and there
- 10 was no litigation authorized by the president of the
- 11 association.
- 12 Q. Did you say?
- 13 THE COURT: Because this suit would have been
- 14 | against APA and American.
- 15 THE WITNESS: Correct.
- 16 THE COURT: To keep them from implementing cc.
- 17 THE COURT: Correct. Captain Woerth stated he did
- 18 not sue other labor unions.
- 19 Q. Did anybody respond to President Woerth?
- 20 A. Yes. There was more than a few responses.
- 21 Q. Can you recall any of them?
- 22 A. They were rather heated. And very intense. There was a
- 23 lot of, from my perspective, I was very, myself, I was very
- 24 upset that he was not conducting himself in a fashion that he
- assured us he would throughout this process.

- 1 O. So the Supplement CC, Mr. Case, the seniority
- 2 | integration that was going to be foisted on the TWA pilots,
- 3 when was that actually accomplished?
- 4 A. I believe it was on November 7, 2001 is when the APA and
- 5 | their board of directors finally approved what they had
- 6 termed Supplement CC, their version of how they were going to
- 7 | integrate us into their list.
- 8 | Q. It is called supplement CC because it is a supplement to
- 9 their collective bargaining?
- 10 A. It is a supplement to the American Airlines collective
- 11 | bargaining agreement.
- 12 Q. I hand you exhibit J 352. What is that?
- 13 A. This is the Allied Pilots Association, cover letter from
- 14 | the Allied Pilots Association to Captain Bob Pastore from
- 15 | Captain John Darrah, who was his, they don't have any MECs.
- 16 At APA. They have something similar. His counterpart would
- 17 | have been John Darrah,, he would have been the MEC chairman
- 18 for APA.
- 19 Q. He was the president?
- 20 A. He was the president of their association.
- 21 Q. What does he enclose with the fax?
- 22 A. A copy of Supplement CC, the agreement between American
- 23 Airlines, Inc., and the Airlines Pilots Association and
- 24 | American Airlines as represented by the Allied Pilots
- 25 Association.

```
Are you offering this?
 1
               THE COURT:
 2
               MR. PRESS: Yes, I move for the admission of J 352.
 3
               MR. FRAM:
                          No objection.
               THE COURT: Okay. J 352 is in evidence.
 4
 5
          The last three pages of the exhibit shouldn't be there.
     Q.
 6
     Do the last three pages of this exhibiting with supplement
 7
           Oh, they are part of the fax?
     CC?
 8
               THE COURT: Supplement CC is the fax.
 9
                                 I made a mistake, Judge.
               MR. PRESS: Yes.
10
     Q.
          This document, is this a document you are familiar with,
11
     Mr. Case, supplement CC?
12
     Α.
          Yes, sir.
          What does this document do?
13
          This document basically contains the provisions with
14
15
     which former TWA pilots worked at American Airlines.
          Does it say how the TWA pilots are going to be put on
16
     Q.
     the American seniority list?
17
18
          Yes, sir, it does.
     Α.
          Again it is a lengthy document. But in general terms
19
20
     how was it to be done?
21
          As I stated earlier, with the majority being stapled to
22
     the bottom and the others being ratioed in eight for one from
23
     the bottom up.
24
          As far as you know, what became the ultimate seniority
25
     integration, the Supplement CC, was that in any material way
```

- 1 different than what had been proposed in Washington, D.C. a
- 2 few weeks earlier?
- 3 A. No, it wasn't. And I did ask Mr. Brundage who also
- 4 attended those meetings.
- 5 Q. In who is Mr. Brundage?
- 6 A. He was the vice president of the labor relations at
- 7 American in charge of Americans negotiations with this deal.
- 8 If there was on the 22nd, I believe the 22nd or 23rd, I asked
- 9 him directly, is there any difference between what you have
- 10 | already agreed to do and what you are offering us today and
- 11 he said virtually none. Aside from a couple of conditions.
- 12 Q. Now, this supplement CC, it was?
- 13 THE COURT: It didn't become immediately effective,
- 14 though.
- THE WITNESS: No, sir, it did not.
- 16 THE COURT: Some things had to happen.
- 17 A. Yes.
- 18 Q. That was my next question, what were those things?
- 19 THE COURT: I turn it back to you.
- 20 Q. What were those things that had to happen for this
- 21 | seniority plan to be effective?
- 22 A. For this seniority plan to become effective a single
- 23 carrier transportation certification had to be made by the
- 24 National Mediation Board.
- 25 Q. And again, I think you described that a little bit

vesterday. Can you tell the jury what that means again? 1 2 When two carriers are merging and they obviously have two pay schemes, two routes beings, two pilots groups, two 3 4 flight attendant groups, they are different. As they blend 5 together, once they get to a certain stage so they can hold 6 themselves out as a single airline carrier they apply to NMB 7 for what called a single carrier determination. The NMB Say 8 you are airline X. You were Z and Y before, now you are 9 airline X or whatever. You function as a single carrier, and it also allows NMB to make a determination as to who the 10 11 bargaining agent is for the union representatives of the 12 employees for that carrier. 13 What is the process for single carrier determination to 14 be made? 15 Either the air carrier or the labor union can apply with the National Mediation Board requesting an investigation 16 begin to begin the process for making it a single carrier 17 18 determination. 19 Somebody has to ask for that? Q. 20 Somebody has to ask for it. Α. 21 Who did? Q. 22 APA, Allied Pilots Association did so on November 8, I 23 The day after they negotiated. 24 Is there there a process for somebody to object to a

request for a single carrier finding?

- 1 A. Yes, there is.
- 2 Q. Did you ask ALPA to object?
- 3 A. Yes, I did.
- 4 Q. Was there an objection.
- 5 A. Yes, there was.
- 6 Q. How many times did you have to ask for an objection be
- 7 | filed before it got done?
- 8 A. Several times. However, it did eventually gets done.
- 9 They put me in charge of filing it with Clay Warner.
- 10 Q. Who is they?
- 11 A. I got a call from Clay saying that he and I were going
- 12 to be the ones writing the objection.
- 13 Q. And Clay again is who?
- 14 A. Is an attorney for ALPA, one of the staff attorneys at
- 15 ALPA H.
- 16 Q. Now, objecting to single carrier finding, what was the
- 17 | goal in doing that?
- 18 A. The goal at that point in time was to delay. We
- 19 obviously, we saw what American and the APA were going to do
- 20 with us and the primary goal was to delay, and with that
- 21 delay look for other litigation strategies or possibly engage
- 22 other legal counsel, since we have been unsuccessful with
- 23 having Captain Woerth fulfill his promises.
- 24 Q. When you saw supplement CC were you able to figure out
- 25 where you were going to be on that list?

```
1
          /PRET pretty quickly.
 2
          3 65.
     Q.
 3
               THE COURT: It is J --
 4
               R. PRESS: Yes. J 365. I apologize.
 5
          I handed you J 365. Can you tell us what that is?
     Q.
 6
          This appears to be a joint seniority list between
 7
    American and the TWA LLC pilots.
          I move for admission of J 365.
 8
     Ο.
 9
               MR. FRAM: No objection, your Honor.
10
               THE COURT: Okay. J 365 is in evidence.
11
          Now, if you go to the second page?
     Q.
12
               THE COURT: First do we know when this was
13
    prepared?
14
          Mr. Case, can you address that?
15
          I am not sure the exact date.
               THE COURT: Was it after the CC was adopted.
16
          This was part of supplement CC.
17
     Α.
18
               THE COURT: Oh, this was actually part of it.
               THE WITNESS: Part of supplement CC was the APA
19
20
     included the joint MEC seniority list and this was submitted
21
     to the National Mediation Board. That is my understanding.
22
               THE COURT: You mean when they petitioned for
23
     single carrier status?
24
         Yes, there was attached to it. Or a version of this.
                                                                  Ι
25
     am not sure if this is the exact version.
```

- 1 Q. In is a combined seniority list of the American and TWA
- 2 | pilot after supplement CC was adopted?
- 3 A. Yes, sir.
- 4 Q. There are all kinds of lines of data on here. Can you
- 5 | tell us what this represents?
- 6 A. With the magnifying glass.
- 7 Q. Tell the jury what all this is about?
- 8 A. It mass a column for company seniority date. This is,
- 9 | mean it is hard to read this. Couple seniority date lines,
- 10 | new seniority number. The name of the pilot. And the date
- 11 of hire of the pilot. And a retirement date.
- 12 Q. This first line, Mr. Case, this means, this is American
- 13 | airline pilot number 1?
- 14 A. Yes.
- 15 Q. It is a fellow named Kennedy?
- 16 A. Yes.
- 17 Q. 2, three and so on?
- 18 A. Correct.
- 19 Q. Go to the last page. Who is the last one on the list
- 20 here?
- 21 A. Gentleman by the name of J. K. Viele.
- 22 Q. All right. Where are you on this list?
- 23 A. It will take a minute to find me.
- 24 I am on page 7140.
- 25 Q. What is your number?

- 1 A. On this page it shows my number my number as 12,860.
- 2 Q. That was your seniority number at American Airlines?
- 3 A. Yes, sir.
- 4 Q. Do you know what your seniority number was at TWA?
- 5 A. I believe it was 1360.
- 6 Q. Do I need to get out a document or do you know that?
- 7 A. I am pretty sure of that number. It is close. It may
- 8 not be exact.
- 9 Q. You went from being what number?
- 10 A. 1360, about halfway through the list, is a 13 year 727
- 11 | international first officer.
- 12 Q. You went to 12,860, which was where proportion wise on
- 13 | the combined list?
- 14 A. Probably in the 95th percentile, about to be furloughed.
- 15 Q. How much seniority did you lose?
- 16 A. All 13 years.
- 17 Q. Now, getting back to single carrier thing with the
- 18 National Mediation Board. While your objection was pending,
- 19 | an objection was filed to, as you mentioned to draw things
- 20 out. While it was pending did you ask your union to make a
- 21 challenge to supplement CC?
- 22 A. Yes, sir.
- 23 Q. Who did you speak with about that?
- 24 A. I discussed this with Mr. Holtzman, once again, ALPA's
- 25 | contract administrator assigned to the MEC.

Q. Did you have something specific you asked him to do?

2 A. Yes, sir. I explored with him the possibility of a

bargaining interference claim with, against the Allied Pilots

Association and American Airlines. It is clear who owned our

bargaining rights at the time. That time was, at that time

it was ALPA.

1

3

4

5

6

7

- Q. Does it mean owned your bargaining rights?
- 8 A. In lay persons terms. When, under the Railway Labor Act
- 9 which was explicit to us and the way we function, members

10 join the union. The union essentially acquires the exclusive

11 | bargaining rights for that group of people. I can't go out

12 and say I want a pay raise. My union has to do that for me.

13 As such, anything with regard to any bargaining

14 related to me can only be done by my exclusive bargaining

15 agent. It is just that. That is the only person that can

16 bargain on my behalf. At that time ALPA was my bargaining

17 | agent and I was being placed into someone else's contracts

18 | specifically by name, by another labor union, with a parent

19 | company at American Airlines. And it seemed to me like a

20 broad bargaining argument we could make in court. Once again

21 | I was always trying to overturn every rock I could for

22 | leverage to try and prove our position.

- 23 Q. And so you asked Mr. Holtzman to do what?
- 24 A. I asked him to investigate the possibility of firing a
- 25 bargaining interference claim.

- 1 Q. Against?
- 2 A. American Airlines and APA.
- 3 Q. What response did you receive from Mr. Holtzman?
- 4 THE COURT: Where would that be filed.
- 5 A. In federal court.
- 6 THE COURT: It would be a lawsuit, not from an
- 7 agency.
- 8 THE WITNESS: Correct, it would and lawsuit.
- 9 Q. Mr. Case, what response did you receive from Mr.
- 10 Holtzman?
- 11 A. A typical response, is this another one of your
- 12 | crackpot legal duties. I said no. That there is clear
- 13 | evidence that ALPA has gone to court before, and filed suit,
- 14 | in bargaining interference claims and they did it fairly
- 15 | routinely in my opinion over the last 50, 60 years.
- 16 Q. When was it you were asking for that help?
- 17 A. Shortly after single carrier filing was filed. That
- 18 | would be back in November, 01, timeframe to December,
- 19 timeframe.
- 20 Q. So no challenge to supplement CC was made. Is that
- 21 right?
- 22 A. No, it was not.
- 23 THE COURT: Well, by -- posing single carrier
- 24 determination you are there effect opposing the CC, aren't
- 25 you, because if they don't grant it, then CC doesn't go into

```
1
     effect.
 2
               THE WITNESS: That's correct.
               THE COURT: So when ALPA filed opposition to single
 3
     carrier designation they were opposing CC.
 4
 5
          They were opposing CC via the objection. However, I
 6
     felt the objection was just short term. It was simply to buy
 7
     time to get into federal court, in my opinion, back then.
                                                                 Ι
 8
     didn't expect the objection to keep the NMB from making a
     decision for an extended period of time.
 9
10
          The ALPA lawyer that worked with you on that was Mr.
11
     Warner, right?
12
          Mr. Holtz plan and Mr. Warner.
13
     Q.
          What did they say as to what we can get out of this
     objection to single carrier?
14
15
          A delay.
     Α.
16
          There wasn't going to eradicate Supplement CC?
17
          They didn't believe so. And I don't believe so either.
18
     I filed the objection, I requested the objection be filed
19
     simply to delay to buy time to find some other way to get
20
     into federal court. That was the principal design behind the
21
     objection to the single carrier determination.
22
               THE COURT: Who prepared the objection?
23
               THE WITNESS: Myself and Mr. Warner.
24
          Mr. Case, the National Mediation Board made its ruling
25
     when?
```

- 1 A. March 5, 2002.
- 2 Q. They found what?
- 3 A. They found that American was sufficiently integrated
- 4 | with TWA LLC, to act as a single carrier. That is the day
- 5 | single carrier determination was issued.
- 6 Q. As part of that finding, what did the National Mediation
- 7 | Board say about union representation?
- 8 A. The National Mediation Board allowed a window of time
- 9 for ALPA to express interest in representing the combined
- 10 | pilot group at the surviving American carrier.
- 11 | Q. Do you remember what position ALPA took on that?
- 12 A. They declined that invitation.
- 13 Q. So what happened?
- 14 A. This lawsuit ensued.
- 15 Q. Well, there was a certification made by the board,
- 16 right?
- 17 A. On April 3rd, 2002.
- 18 THE COURT: April 5.
- 19 THE WITNESS: April 3rd. 2002.
- 20 THE COURT: Right.
- 21 A. Yes.
- 22 A. A certification by the NMB was made, issuing the ruling
- 23 | that the Allied Pilots Association was now the bargaining
- 24 agent for the combined carriers.
- 25 THE COURT: And that in effect extinguished ALPA's

- 1 | ownership, to use your word, of the bargaining rights that
- 2 | had once been with the TWA pilots.
- 3 A. Yes, it extinguished and that is extinguished TWA LLC as
- 4 | far as an entity for bargaining purposes.
- 5 Q. On April 2, 2002, you stopped being represented by ALPA?
- 6 A. Yes, sir.
- 7 | Q. Your status as a MEC officer was over?
- 8 A. Very close to over.
- 9 Q. What happened to the MEC office in Saint Louis?
- 10 A. It was almost immediately shut down and the
- 11 representatives were denied access to get back in the
- 12 building.
- 13 Q. Who shut it down and denied access?
- 14 A. I can only --
- 15 Q. If you don't know, you don't know?
- 16 A. I don't know.
- 17 Q. Before you left, your final act of ALPA business, do you
- 18 remember writing some letters to ALPA?
- 19 A. Yes, I do.
- 20 MR. PRESS: P-376, P-377, and P-378.
- 21 THE COURT: Okay.
- 22 | O. I put before you three letters. What are the exhibit
- 23 | numbers I have given you?
- 24 \mid A. These are plaintiffs P-376, 377 and 378. They are three
- 25 letters that I wrote on the 3rd of April, 2002.

```
1
            And you wrote and sent these letters to who?
 2
          Captain John Feldvary.
          Who is he?
 3
     Q.
          He was the vice president of finance at the Air Line
 4
 5
     Pilots Association.
 6
          So these are letters you prepared and you signed and
 7
     sent to ALPA?
     A. Yes, sir.
 8
 9
               MR. PRESS: I move for the admission of these three
10
     letters.
11
               MR. FRAM: We objected to all these hearsay.
12
     Hearsay. They are opinions the witness is not qualified to
13
     give. We, they are inaccurate --
               THE COURT: This is not hearsay. This is direct
14
15
     testimony what he did.
16
               MR. FRAM: No, your Honor.
               THE COURT: The statements of letters he wrote.
17
18
                          The statements, there are statements in
               MR. FRAM:
     the letters --
19
20
               THE COURT: He is subject to cross examination on
            If you think there is something in here that is
21
22
     inaccurate, that is stuff for legitimate cross.
23
               MR. FRAM: It is hearsay.
24
               THE COURT: What makes something hearsay is, it is
25
     an out-of-court statement. I am going to allow it. I think
```

his relationship with ALPA is relevant to the case. 1 2 here to be cross examined on that. I will allow it. Mr. Case, let's take three 76 first? 3 Q. 4 Yes, sir. Α. 5 This letter, what are you asking? 6 What I am asking for in this letter is a reimbursement 7 of legal fees that were a direct expense of the TWA MEC 8 throughout the bankruptcy transaction. As I stated before, 9 Richard Seltzer, the bankruptcy expert from ALPA, the ALPA 10 lawyer, bankruptcy expert, presented several things at the bankruptcy court on our behalf. He had to be paid. 11 12 paid out of our MEC budget, our dues dollars, the TWA pilots 13 dues dollars. Once those fees had been paid, ALPA approach 14 the bankruptcy court and asked for reimbursement of those 15 fees. Back to ALPA. And they got that reimbursement I was 16 asking ALPA to give us the reimbursement they applied for 17 with the bankruptcy court because this was our money to start 18 with. 19 THE COURT: Us. 20 Α. TWA pilots dues. 21 THE COURT: What were you going to do with that? 22 600 plus thousand dollars. Α. 23 THE COURT: Yes. 24 It was going to be start of a legal fund. They were our

dues dollars that the association recouped from bankruptcy,

25

```
1
     that were spent out of our budget.
 2
               THE COURT: Well, all of ALPA's money was dues
               That is your only source of money.
 3
     dollars.
 4
               THE WITNESS: Correct.
 5
               THE COURT: They gave it to you, and then they got
 6
     it back.
               And it was paid to the lawyers and they got it
 7
    back.
 8
               THE WITNESS: Correct, but it was, TWA pilots dues
     dollars that paid --
 9
               THE COURT: Everything was dues dollars.
10
11
               THE WITNESS: Correct.
12
          Then they got a reimbursement of the dues dollars from
13
     the bankruptcy court. That reimburse meant did not come back
14
     to the pilots, it came back to ALPA.
15
               THE COURT: Once you pay the dues, it is ALPA's
16
    money, isn't it? You don't retain a string to it.
17
          Well, it is technically, everything --
18
          That is true.
     Α.
19
               THE COURT: Once, the dues you paid are paid. Once
20
     they get it, it is ALPA's money. They may allocate some of
21
     it for your use, but it is their money once the dues are
22
    paid.
23
     A. Correct.
24
               THE COURT: The pilots from a particular airline
25
     don't have a string on that money.
```

```
THE WITNESS: That's correct.
 1
 2
               MR. FRAM: Your Honor, may counsel approach on
 3
     this?
 4
               MR. PRESS: I am not going to ask any more
 5
     questions.
 6
               THE COURT: All right.
 7
               MR. PRESS: Other than one.
 8
          The request was denied?
     Q.
 9
          Yes.
     Α.
          Mr. Case, the other two letters I hand you, you are
10
     Q.
11
    making other requests for reimbursement of moneys, right?
12
          Yes, sir.
    Α.
13
     Q.
          The response was?
14
          No.
    Α.
15
          And Mr. Case, that is all the questions I have.
    Q.
16
               THE COURT: One question. You wanted that money
17
    back and you were going to use it to sue the people you were
18
     asking for the money from.
19
     A. No, sir, we were not --
20
               THE COURT: You were going to sue ALPA. You did
21
     sue ALPA?
22
          Eventually we did.
23
               THE COURT: Eventually? This was 2002.
24
     Α.
          No.
25
               THE COURT: You sued ALPA.
```

```
1
          Yes, sir, eventually.
     Α.
 2
               THE COURT: Eventually. 2002.
 3
     Α.
          This is true.
               THE COURT: I mean it was, it was not, it was six
 4
 5
     months afterwards or five months after wards. September,
 6
     wasn't it, 2002?
 7
               THE WITNESS: That's correct.
 8
               THE COURT: Up were going to use it to sue ALPA.
 9
          I will under oath tell you that this recovery was the
     Α.
     same request that I asked of ALPA for the three million
10
11
     dollars legal fund, I offered ALPA indemnification from
12
     litigation if they gave me the money.
13
               THE COURT: Right. Cross examine.
14
               MR. FRAM:
                          Thank you.
15
               CROSS EXAMINATION.
               BY MR. FRAM:
16
17
          Mr. Case, on this last point you and others within the
18
    MEC had made threats to sue ALPA even before the letters we
     are talking about in April, 2002, correct?
19
20
          I don't recall making a threat to sue ALPA.
     Α.
21
          You don't recall. Are you saying it didn't happen?
     Q.
22
          I don't recall ever making a threat to sue ALPA prior to
23
     suing.
24
     Q.
          So?
25
     Α.
          Others may have.
```

- 1 O. Well, are you aware of others within the MEC who were
- 2 | threatening to sue ALPA well before, months and months before
- 3 | the letters that you wrote in April?
- 4 A. Within the MEC, not that I am aware of.
- 5 Q. Let's make sure we understand your involvement in the
- 6 MEC. I think you testified yesterday that you were elected
- 7 | out of council three in St. Louis. At some point in 1998,
- 8 and then you were recalled?
- 9 A. Yes, sir.
- 10 Q. In mid 1999?
- 11 A. I can't recall exact dates but yes, sir, I was recalled.
- 12 Q. Did you have any involvement in the MEC, when was your
- 13 | next involvement with the MEC after being recalled?
- 14 A. I believe when I came back as a non-voting secretary
- 15 | treasurer to replace John Hefley.
- 16 Q. A non-voting secretary treasurer out of Council 2?
- 17 A. Yes.
- 18 Q. How did you get from Council 2 in Saint Louis to Council
- 19 3 in New York?
- 20 A. I was based in New York almost my entire career. I was
- 21 | elected by the St. Louis pilots because I felt I more
- 22 represented their interests. I was still a New York pilot
- 23 when I was elected Council 3 rep.
- 24 | Q. All right. And you were elected as secretary treasurer
- 25 and your term on the MEC became effective when?

- 1 A. You are talking about the secretary treasurer Council 2.
- 2 Q. Secretary treasurer Council 2 out of New York. When did
- 3 that became effective?
- 4 A. I don't recall exactly when it became effective. I
- 5 believe it was some time in December, 2000 or January, 2001.
- 6 Q. Do you have in front of you defend Exhibit 3 which is in
- 7 | evidence. This is the compilation of actions, November 2 of
- 8 2000? TWA MEC meetin?
- 9 THE COURT: Number 3.
- 10 Q. D 3 in evidence.
- 11 A. I don't believe I have D 3.
- 12 MR. FRAM: May I approach and show the witness?
- 13 THE COURT: Sure.
- 14 Q. A copy of it?
- 15 THE COURT: Think it is in evidence.
- 16 Q. Is that the resolution that Mr. Press asked you about a
- 17 little while ago?
- 18 A. Yes.
- 19 Q. And were you involved in the MEC when that resolution
- 20 was passed?
- 21 A. No, I don't believe so.
- 22 | O. So were you at the meeting where this resolution was
- 23 discussed and adopted?
- 24 A. I don't recall if I was at the meeting or not.
- 25 | Q. And the resolution, let's refer to the first therefore

clause, therefore be it resolved that the negotiating 1 2 committee is authorized by the TWA MEC to engage TWA in discussions and negotiations pursuant to the term sheet dated 3 November 2, 2000? 4 5 Yes. Α. 6 So when the MEC resolved on November 2, the one talking 7 about pilot ratification, when the MEC resolved on November 2 8 that any changes due the term sheet had to be ratified by the full membership, that was specific to the term sheet referred 9 10 to there, correct? 11 That is not what the last sentence says. 12 So you don't understand that the resolution there was 13 specific to the term sheet being discussed at that time, sir? I understand that the resolution has a specific clause 14 15 in it. I am not sure if that trumps the last "Therefore, be it resolved." 16 17 You weren't at the meeting and don't know what the 18 people at the meeting meant when they adopted the 19 resolution? 20 Α. That's correct. 21 Let's talk for a couple of minutes about the Bond 22 What I would like to do is show you D 162. amendment. 23 THE COURT: Which one? 24 MR. FRAM: D 162. 25 THE COURT: D 162.

```
1
               THE COURT: Do you have one for me?
 2
               MR. FRAM: Within the notebook. In the binder.
 3
               THE COURT: Okay, good.
          Do you recognize D 162 as a copy of the Bond bill that
 4
     Q.
 5
     you testified that you worked with Roland Wilder to draft at
 6
     some point shortly after September 18 of 2001?
 7
          Yes, sir. Roland and his son bill.
     Α.
               MR. FRAM: I move D 162 in evidence.
 8
 9
               MR. PRESS: No objection.
               THE COURT: D 162 in evidence. What we are calling
10
11
     the Bond bill, is in evidence.
12
     Q.
          The two page document, correct?
13
     Α.
          Yes, sir.
          Let's look to the second page. The second page defines
14
15
     the covered transactions. Do you see that. Paragraph 4?
16
          Yes, sir.
     Α.
17
          And what it says is that covered transaction means a
     transaction, A, that is a transaction for the combination of
18
19
     /PHRULT pal carriers into a single carrier. B. Involves the
20
     transfer of ownership or control of, it discusses that there,
     C, was pending or had been completed during the period
21
22
     beginning January 1, 2001, and ending on September 11, 2001.
23
    Correct?
24
          Yes, sir, that's correct.
25
     Q.
          So the way this bill is drafted is it doesn't operate
```

- 1 | with respect to, it doesn't apply to any transaction in
- 2 | transactions in the future?
- 3 A. That's correct.
- 4 Q. It only applies to transactions that have already taken
- 5 | place but only transactions between January 1, 2001, and
- 6 September 11, 2001, correct?
- 7 A. Yes, sir, that's correct.
- 8 Q. Were there any transactions that met that condition
- 9 other than the American Airlines TWA transaction?
- 10 A. No, sir.
- 11 Q. B was did not result in the creation of a single air
- 12 | carrier by September 11, 2001, right?
- 13 A. Yes.
- 14 Q. So this bill as you and Mr. Wilder drafted it was
- 15 designed to apply to a single transaction, the American
- 16 Airlines TWA transaction, correct?
- 17 A. Correct.
- 18 THE COURT: It was designed to look like a general
- 19 | bill but to apply only to this very transaction.
- 20 THE WITNESS: Correct.
- 21 Q. And people figured out pretty quickly that this was a
- 22 piece of special interest litigation, correct?
- 23 A. I wouldn't hesitate a guess as to what people figured
- 24 out.
- 25 Q. Well, when you walked the halls of Congress and talked

- 1 to Congressmen and other people, did you explain to them that
- 2 | this was a lawsuit, I am sorry, a bill, a law, a proposed
- 3 | law, that wrote benefit only the TWA pilots?
- 4 A. No, sir.
- 5 Q. When you described this proposed bill to people, did you
- 6 present it as something that would benefit anybody other than
- 7 | the TWA pilots?
- 8 A. No, sir,, we described it as a bill that would treat
- 9 people fairly.
- 10 Q. All right. So the timing of the bill, you were helping
- 11 to prepare this and presenting it to Senator Bond in the
- 12 | first instance during the period leading up to October one?
- 13 A. Yes, sir.
- 14 Q. So that is a matter of weeks after the terrorist attacks
- 15 on September 11?
- 16 A. Yes, sir.
- 17 Q. Were there other things to your recollection happening
- 18 on Capitol Hill during that timeframe?
- 19 A. A number of things.
- 20 | Q. A number of things that related directly to the airline
- 21 | industry, correct?
- 22 A. Yes, sir.
- 23 Q. What had happened after September 11 is that the planes
- 24 stop flying for a number of weeks because of security
- 25 | concerns, correct?

- 1 A. Yes.
- 2 Q. What impact did that have on the airline industry?
- 3 A. That was devastating the airline industry.
- 4 Q. Some of the the airlines started talking about
- 5 potentially filing for bankruptcy?
- 6 A. Yes.
- 7 Q. Was American one of those airlines?
- 8 A. I don't recall if American was, almost all of them did.
- 9 Q. Did Congress do something to try to assist the airline
- 10 industry?
- 11 A. Yes.
- 12 Q. What do you recall Congress doing?
- 13 A. They passed a technically an airline bail-out bill.
- 14 Q. They paced the air transportation safety and system
- 15 stabilization act, correct?
- 16 A. Correct, that is originally what we wanted to attach
- 17 this to.
- 18 Q. That was past order September 22, 2001?
- 19 A. Yes.
- 20 Q. That act provided for five billion dollars in money to
- 21 the airline industry, correct?
- 22 A. Yes.
- 23 Q. It provided an additional ten billion dollars in loans
- 24 | if the airlines needed loans to survive, correct?
- 25 A. That's correct.

- 1 | O. And airline traffic continued to be down, could be, to
- 2 be very slow for months and months after the September 11
- 3 | terrorist attacks, correct?
- 4 A. To the best of my knowledge, yes.
- 5 Q. What impact did the lower traffic and the financial
- 6 problems of the airlines have on the pilots?
- 7 A. Early on it was expected there were going to be layoffs.
- 8 Q. And there were, the term furlough, is that the term that
- 9 is used in the industry to talk about people who are laid
- 10 off?
- 11 A. Yes, sir.
- 12 Q. So pilots at many airlines were furloughed in the
- 13 | aftermath of September 11?
- 14 A. Yes.
- 15 Q. And pilots working at TWA LLC were also furloughed in
- 16 | that period, correct?
- 17 A. Yes, that's correct.
- 18 Q. The American pilots understood when they heard about the
- 19 | Bond amendment that it was special interest legislation
- 20 designed to help the TWA pilots at the expense of the
- 21 American pilots. Correct?
- 22 A. I can't speak for them.
- 23 Q. So you didn't --
- 24 THE COURT: You don't have any doubt that they
- 25 understood what was happening.

1 THE WITNESS: They understood what was happening.

- Q. Mr. Case, did you hear back from the American side what
- 3 | they felt about the Bond amendment?
- 4 A. Not directly from American, or the APA pilots. What we
- 5 heard back from was some staffers at the offices we visited.
- 6 Q. So did you understand that the American pilots were
- 7 upset about the Bond amendment because it would harm their
- 8 seniority?
- 9 A. They opposed it.
- 10 Q. Did you hear --
- 11 A. They opposed the Bond bill..
- 12 Q. Did you hear back the American pilots are upset back
- 13 | they felt the TWA pilots on April 2 had agreed to waive their
- 14 | Allegheny Mohawk rights?
- 15 A. Yes.
- 16 Q. We talked about the labor protective provisions, part of
- 17 | the agreement that came out of April 2, 2001, is that the TWA
- 18 | pilots would get a new collective bargaining agreement and in
- 19 return for that they would give up the labor protected
- 20 | provisions, the right to go to arbitration, seniority
- 21 | arbitration, that was revealed?
- 22 A. Can you restate that?
- 23 Q. Yes, that was a long question. The deal on April 2 of
- 24 2001 is that the TWA pilots would get a new collective
- 25 | bargaining agreement, TWA LLC, and would give up their right

- 1 to arbitrate seniority issues with the American pilots?
- 2 A. I don't, no one was asking for any contract.
- 3 Q. I am sorry?
- 4 A. The LLC contract, I am kind of confused as to that
- 5 question.
- 6 Q. I am simply asking you what the MEC agreed to do on
- 7 April 2, 2001?
- 8 A. They agreed to amend their contract by writing a new
- 9 contract.
- 10 Q. They agreed to a new contract that did not include the
- 11 | right to seniority arbitration?
- 12 A. Did not include the contractual provision entitling them
- 13 to Allegheny Mohawk 3 and 13, correct.
- 14 Q. The Bond bill would have required the American pilots to
- 15 /AR participate in seniority arbitration, correct?
- 16 A. Yes, that's correct.
- 17 Q. It would put back in something that the TWA pilots gave
- 18 | up on April 2, correct?
- 19 A. Yes, sir, that's correct.
- 20 Q. That is one of the reasons why American pilots were
- 21 upset. They said we had a deal with the TWA pilots and now
- 22 they are trying to have Congress unundo it. Yes?
- 23 A. I am not speaking for them, but yes.
- 24 Q. Sir, if you didn't hear that coming back from the
- 25 American side, don't agree with me?

- 1 A. I didn't hear anything. I haven't even talked to the
- 2 American side.
- 3 Q. So at the time you were pushing for the Bond amendment
- 4 | you had no idea what the American pilots position was?
- 5 A. I didn't pay much attention to the American pilots
- 6 position at that time. I was concentrating on lobbying the
- 7 | feedback I received was from the staff at the Congressmen's
- 8 and senators offices and with the American pilots --
- 9 Q. Okay. We don't want you to tell us what people in
- 10 | Congress may have said back to you. I am trying to get your
- 11 understanding if you have one of the American pilots position
- 12 of why they were opposed to it?
- 13 A. They were opposed to the Bond bill.
- 14 Q. You you are telling us you have no recollection or
- 15 understanding of why, what they said about why they were
- 16 opposing it?
- 17 A. Occasionally, obviously, I knew why they were opposing
- 18 it.
- 19 Q. You gave some testimony about P-357, which are the
- 20 | flight pay pay loss documents. Are you able to find that.
- 21 It is in evidence.
- 22 THE COURT: That is where they were denied the
- 23 compensation for lobbying efforts?
- 24 A. Yes.
- 25 Q. Do you have that handy?

- 1 A. Yes, I do.
- 2 Q. I think you told us that you began to push for the Bond
- 3 amendment back in late September?
- 4 A. That's correct.
- 5 Q. You testified that you were walking around Capitol Hill
- 6 3, four days a week for some period of time?
- 7 A. That's correct.
- 8 Q. So what period of time, beginning in late September all
- 9 the way up to September?
- 10 A. Mid to late September through most of October. And we
- 11 | were getting ready for the House after that.
- 12 Q. What about October, most of October and into November as
- 13 well?
- 14 A. Possibly. I don't recall exact dates after October 23.
- 15 Q. You put in for flight pay loss during that entire
- 16 period. Correct?
- 17 A. I believe I would have, yes.
- 18 Q. So mid September Al all the way up to early December
- 19 when you got the first rejections, right?
- 20 A. Correct.
- 21 Q. So about three months?
- 22 A. Yes.
- 23 Q. How many days would you say that you personally spent on
- 24 Capitol Hill lobbying for the Bond amendment?
- 25 A. Oh, I would hate to take a guess. I didn't keep, I

- 1 don't have any records with me. It was a number of days.
- 2 Q. Can you give us an estimate in terms of 40 days, 50
- 3 days?
- 4 A. Probably 50 to 40 to 50 days.
- 5 Q. And there were other people working with you, I think
- 6 you mentioned --
- 7 THE COURT: Pilots.
- 8 Q. Yes, other pilots working with you.
- 9 A. Yes, there were other pilots and flight attendants
- 10 | working with us.
- 11 Q. How many other pilots were there?
- 12 A. Depending on the day, sometimes four or five, sometimes
- 13 eight or nine, sometimes one or two.
- 14 Q. And they all put in for flight pay loss as well?
- 15 A. No, they did not all put in for they.
- 16 Q. Is there a reason some of them were not put that in?
- 17 A. Some were on days off and were put in locally and others
- 18 were off trips who were staying there.
- 19 Q. The ones giving up flights where they would have been
- 20 paid by TWA LLC, to the best of your knowledge they put in
- 21 | for flight pay loss?
- 22 A. Yes.
- 23 Q. They would have been over the period we are discussing,
- 24 | mid September to early December?
- 25 A. Yes.

- 1 Q. How many days in total did those other people put in for
- 2 | flight pay loss?
- 3 A. I would not even hesitate a guess. There were a number
- 4 of people. I don't know.
- 5 Q. Collectively, can you tell us how many total person days
- 6 of flight pay loss would have been submitted during that
- 7 | roughly three-month period for you and the other teams who
- 8 | were working with you?
- 9 A. I couldn't hesitate to take a guess.
- 10 0. Who it have been in the hundreds?
- 11 A. Probably not. Most of the people that came were trying
- 12 to come on days off. Most of the people who came weren't
- 13 | necessarily other ALPA committee volunteers. There were a
- 14 | lot of folks who slowed up, grass roots, during that time.
- 15 Q. I think you said when this document came back with the
- 16 denied on it, you were up upset about it?
- 17 A. Yes.
- 18 Q. Did you contact Mr. Johnson at ALPA or someone else at
- 19 ALPA and demand an explanation?
- 20 A. I didn't demand an explanation. I asked why they were
- 21 denied.
- 22 Q. And what were you told?
- 23 A. Didn't get much of an explanation.
- 24 Q. In sir, let's be real specific here. Did you talk to
- 25 somebody at ALPA?

- 1 A. I believe --
- 2 Q. If you don't recall, just say you don't recall?
- 3 A. I don't recall.
- 4 Q. So you you don't recall whatever explanation was given
- 5 to you?
- 6 A. Correct.
- 7 | Q. So you recall somebody telling you that three months was
- 8 sufficient time to put the TWA pilots position out in front
- 9 of Congress?
- 10 A. No. I do not recall that.
- 11 Q. Do you recall somebody telling you that there the
- 12 aftermath of 9-11 that there was no chance whatsoever that a
- 13 | special interest piece of legislation like this was going to
- 14 | slip through?
- 15 A. Yes, sir.
- 16 Q. Do you recall people telling you that because supplement
- 17 | CC, as of early December, had already been imposed, that it
- 18 | would be virtually impossible to get this legislation
- 19 passed?
- 20 A. No, sir.
- 21 Q. Do you recall people telling you that in light of the
- 22 | size and power of the Texas delegation, which is where
- 23 American was headquartered, that there was no way the Texas
- 24 | Congressional delegation would let this bill get passed?
- 25 A. That was a concern. I don't recall saying, or who would

- 1 have been in authority telling me it couldn't get passed.
- 2 Q. Do you recall being remained D that the new president,
- 3 President Bush, was from Texas and that American was based
- 4 | there, and that American was very powerful in Texas?
- 5 A. Yes.
- 6 Q. And given all of those explanations, did you still think
- 7 | in early December, 2001, that this bill had any chance
- 8 | whatsoever of getting passed?
- 9 A. Any chance? Yes, there was some chance it could be
- 10 passed. It already passed unanimous consent if the Senate.
- 11 Q. Passed the Senate and got out in the joint house Senate
- 12 | conference. Did you have any prior experience in trying to
- 13 get legislation passed by Congress?
- 14 A. Floss.
- 15 Q. This was the first time?
- 16 A. Yes.
- 17 Q. So you were a rooky when it came to try trying to get
- 18 | legislation passed?
- 19 A. Yes, sir.
- 20 Q. You testified this morning about some aspects of the
- 21 American Airlines contract. Do you recall that?
- 22 A. Yes, I do, I believe so.
- 23 Q. And I think you testified that the contract did not
- 24 | require the stapling of the TWA pilots, in the context of the
- 25 American TWA transaction that was announced in January?

- 1 A. Correct. I did coy not find the records.
- 2 Q. Do you have that document handy, it is P-255. And it is
- 3 in evidence.
- 4 A. I got it.
- 5 Q. Just to go back, you are a college graduate, yes?
- 6 A. Yes, sir.
- 7 Q. Any legal training?
- 8 A. Just a couple business law courses in my degree program.
- 9 Q. I am sorry?
- 10 A. Just a couple business law courses in my degree program.
- 11 | Q. Any on the job legal training, did you ever work as a
- 12 parallel at a law firm or anything like that?
- 13 A. No, sir.
- 14 Q. And you read through this contract?
- 15 A. Yes, sir.
- 16 Q. Can I ask you, please, to turn to section 13, which is
- 17 | seniority. The date is one, 3 --
- THE COURT: Do you have a page number.
- 19 MR. FRAM: Looks like 13-1, your Honor. Doesn't
- 20 look like they are numbered 1 consecutively. It misspoke.
- 21 13-1.
- 22 THE COURT: I found it.
- 23 Q. Can I invite your attention please to the very top
- 24 paragraph. Paragraph A?
- 25 Q. Do you see where it says seniority as a pilot shall be

1 based upon the length of service as a flight deck operating

2 crew member with the company except as otherwise provided in

- 3 sections eleven and 12 of this agreement.
- 4 A. Yes, sir.
- 5 Q. Did you understand that to mean that seniority would be
- 6 based upon length of service with the company. In other
- 7 | words, when you got hired by American would dictate where you
- 8 | stood on the seniority list?
- 9 A. The way I understood this section is that this section
- 10 was not necessarily apply to mergers. This is a traditional
- 11 | new hire section. Air, as airline pilots are hired, we call
- 12 them new hires.
- 13 A. You know what a defined term was.
- 14 A. Yes.
- THE COURT: The company is a defined term??
- 16 A. Correct. American Airlines.
- 17 THE COURT: So you could read it, based upon length
- 18 of service as a flight deck operating crew member with
- 19 | American Airlines.
- 20 A. Yes.
- 21 Q. Does that refresh your memory that it was understood
- 22 | from the American pilots perspective, their contract, that
- 23 they had the right to insist that TWA pilots coming in to
- 24 | American would have seniority based upon when they were hired
- 25 by American?

- 1 A. Yes, sir, but that is a logistical impossibility with a
- 2 merger.
- $3 \mid Q$. Why do you say it is logistically impossible. Wasn't
- 4 | there a specific date when the TWA pilots would be deemed to
- 5 | become employees of American?
- 6 A. Yes, sir. That date would have been April 3rd, 2002.
- 7 And on that date Americans tradition of how they, that means
- 8 the 222,300 pilots were hired on that day. Americans
- 9 tradition is to arrange those pilots by age. That is what
- 10 | their history is, so they would have had to reorganize the
- 11 list by age.
- 12 Q. I am sorry. What does this paragraph say about age. It
- 13 says nothing about age?
- 14 A. How classes are structured at the air carrier.
- 15 Q. Are you focusing go with me on the contract language as
- 16 opposed to what you know or think you know about American
- 17 | traditions. Did you understand under the contract that
- 18 American had the right, the American pilots had the right to
- 19 insist that when the TWA pilots finally became employees of
- 20 American, in April, 2002, that they would all go at the
- 21 | bottom of the seniority list?
- 22 A. That they would all have a hire date of April 3rd, 2002.
- 23 Q. That position of what I just articulated that the
- 24 | American pilots had the right to insist that the TWA pilots
- 25 | be stapled, that is the position that the American pilots

1 took consistently beginning after January of 2001. Correct?

- A. Partially stapled, correct.
- 3 THE COURT: But they took the position they had a
- 4 legal right to insist on stapling, even if they were willing
- 5 to negotiate some of it away, they had the legal right to
- 6 insist.

2

- 7 THE WITNESS: Yes, that's right.
- 8 Q. I think you told us before, correct me if I am wrong,
- 9 you didn't attend any of the meetings of the merger
- 10 committee?
- 11 A. That's correct.
- 12 Q. That was the committee of TWA pilots who were meeting
- 13 directly with American pilots, right?
- 14 A. Yes.
- 15 Q. You also didn't personally attend any meetings of the
- 16 | negotiating committee. That committee being the one with TWA
- 17 | pilots, negotiating with TWA representatives?
- 18 A. That's correct.
- 19 Q. But you heard back from both committees?
- 20 A. Yes.
- 21 Q. That the American pilots were taking the position based
- 22 upon their contract that they had the right to staple all of
- 23 the TWA pilots?
- 24 A. Correct.
- 25 Q. Okay.

- Q. You talk a little bit about the event leading up to the vote on April 2, correct?
- 3 A. Yes.
- 4 Q. I want to show you the log that we have of some of those
- 5 events and ask you about the degree to which you were
- 6 | involved or not involved?
- 7 What I am going to do if I find it is show you the
- 8 list and I will put up the board, the poster board -- maybe
- 9 we will just put up the poster board.
- 10 Q. I am going to hand you a copy so you don't have to
- 11 strain your eyes.
- 12 THE COURT: I have a copy.
- MR. FRAM: Let me give it to the witness as well.
- 14 Q. I want to get a sense of he degree to which you were
- 15 involved. We have merger and negotiating committee meetings
- 16 on February 22, 28 and March 1. Were you present at those?
- 17 A. No, sir.
- 18 Q. You didn't hear directly what the American and TWA
- 19 representatives were saying about the different issues,
- 20 correct?
- 21 A. No, other than my corrections with the merger kit me.
- 22 | Q. There was a conference call on March first involving MEC
- 23 officers and others including advisers about some issues.
- 24 Did you participate in that?
- 25 A. No.

- 1 Q. How about the special meeting of the MEC on March 2,
- 2 2001, did you attend that?
- 3 A. I would have to check the roster.
- 4 Q. Let me show you the minutes of that meeting and see if
- 5 | it refreshes your recollection. This is D 245.
- 6 THE COURT: Is that in evidence.
- 7 MR. FRAM: Not yet, your Honor.
- 8 Q. Do you recognize D 245 as the official minutes of the
- 9 TWA MEC meeting that took place on that date?
- 10 A. These are the approved minute meetings from the special
- 11 | meeting date March 2, 2001, September. St. Louis.
- MR. FRAM: I offer D 245 in evidence.
- MR. PRESS: No objection.
- 14 THE COURT: No objection, D 245, the MEC minutes of
- 15 March 2, will be in evidence.
- 16 Q. You at that point, March 2, were already the secretary
- 17 | treasurer of Council 2?
- 18 A. I believe I was.
- 19 Q. Can we just blowup the paragraph where it says Council
- 20 | 2. The list of people who attend for Council 2. Does that
- 21 refresh your memory that you did not attend that neck
- 22 meeting?
- 23 A. No, sir. If you look at the committee members present
- 24 it shows I was.
- 25 Q. Aha. Committee members. So you were not. Were you at

- 1 | that point a secretary treasurer to Council 2?
- 2 A. I believe I was.
- 3 Q. Can you tell us why you weren't listed under Council 2,
- 4 New York?
- 5 A. At one point in time, this is my perspective of what
- 6 happened, I was perceived as a little bit too tough, and the
- 7 association came down with a ruling from somewhere saying
- 8 | non-voting secretary treasurer members couldn't participate
- 9 at the MEC level.
- 10 Q. Mr. Case, do you see under Council 4 they listed Glenn
- 11 Stein key?
- 12 A. Yes.
- 13 Q. As secretary treasurer?
- 14 A. Yes.
- 15 Q. Why did they list him and not you?
- 16 A. I am not quite sure.
- 17 Q. You are listed you point out as a committee member.
- 18 | What committee were you on given that you told us you were
- 19 | not on the merger or negotiating committees?
- 20 A. At there point in time I am not sure I was on a
- 21 committee.
- 22 Q. Are you sure you were at this meeting?
- 23 A. I will read through the record and see what it says.
- 24 Q. There you are looking to see if there was a reference to
- 25 you seeing?

- 1 A. No, I if I was not one of the sitting members I would
- 2 | not have been able to speak.
- 3 Q. To save time let's look at in as at break, we will come
- 4 | back. To move on the chronology we agree you would not have
- 5 attended a negotiating committee meeting on March 5, 6, 8 or
- 6 9, correct?
- 7 A. Unless it was associated with a MEC meeting, correct.
- 8 Q. We have a member meeting March 8 to 10?
- 9 A. Yes.
- 10 Q. Were you present for that?
- 11 A. I would have to see the minutes to know.
- 12 Q. That was a meeting that took place in Wilmington,
- 13 Delaware, do you recall that?
- 14 A. There were multiple meetings in Wilmington.
- 15 Q. Do you recall a meeting during the period leading up to
- 16 | the hearing on March 12 when Judge Walsh ruled on the
- 17 | American TWA transaction?
- 18 A. Yes.
- 19 Q. Were you in court for that?
- 20 A. I was in court multiple times for, during the process.
- 21 Q. D 246. I am going to hand you the minutes of the March
- 22 | 8 to 10 meeting. Do you recognize that document as the
- 23 minutes, the official minutes of that meeting?
- 24 A. These are the approved minutes of the regular meeting
- 25 | scheduled March 8 through 10, Wilmington, Delaware.

```
MR. FRAM: I offer D 246 in evidence.
 1
 2
               MR. PRESS: No objection.
 3
     Q.
        All right?
 4
               THE COURT: Just one second. D 246 -- I am sorry.
     D 246 in evidence.
 5
 6
               MR. FRAM:
                          Thank you, your Honor.
 7
          Mr. Case, we believe you we agree you are not listed
     under Council 2 New York?
 8
 9
          That's correct.
     Α.
          I see there are committee members listed. Do you agree
10
11
     that you are not listed there either?
12
     Α.
          That's correct.
13
          All right. To wrap this up?
14
          But I am there.
     Α.
15
          Oh. What did I miss?
     Q.
          On page 2. Little past halfway down. Ted Case, Council
16
17
     2, urged MEC to follow quidelines for funding the merger
18
     activities and not pass another merger section. The
19
     quidelines are very clear on the merger with non-ALPA
20
     carriers.
21
          Mr. Case, can you given me an explanation for why you
22
     are not listed on Council 2 here?
23
          I am not sure.
24
          Were you the secretary treasurer for Council 2 at this
25
    point?
```

- 1 A. To the best of my recollection, yes.
- 2 Q. There were points when the MEC went into executive
- 3 session?
- 4 A. Yes.
- 5 Q. Tell us what that means, please?
- 6 A. Executive session is basically when the officers and the
- 7 | local counsel representatives go behind closed doors. They
- 8 | take the member? Ship and excuse them from the meeting and
- 9 they go behind closed doors to discuss issues.
- 10 Q. And the individuals who are entitled to be there in
- 11 executive session are the voting members of the MEC, and the
- 12 officers. Is that correct?
- 13 A. And anyone they choose to allow to come in.
- 14 Q. When you were at these meetings as secretary treasurer
- 15 | for counsel two were you permitted to be in executive
- 16 session?
- 17 A. Yes. When I was secretary treasurer, yes.
- 18 Q. And you think you were secretary treasurer as of March 8
- 19 to 10?
- 20 A. I believe I was.
- 21 Q. The sentence, the paragraph you just read about
- 22 | following quidelines, funding the merger activities. You
- 23 testified this morning that you had a complaint or a concern
- 24 | that ALPA would not directly fund Roland Wilder as merger
- 25 counsel?

- 1 A. Yes, sir.
- 2 Q. Do you recall that?
- 3 A. Yes, sir.
- 4 Q. And I think you said that there had been prior
- 5 situations where ALPA did agree to fund merger counsel for
- 6 unions. Yes?
- 7 A. I didn't say that, I don't believe.
- 8 Q. What was your, tell us, please, why were you upset or
- 9 complaining about the fact that ALPA would not directly fund
- 10 Mr. Wilder?
- 11 A. I was complaining about the fact because it was an
- 12 | appropriate expense of the MEC budget to pay for merger
- 13 | counsel because this was a non-ALPA merger.
- 14 Q. Didn't ALPA have a policy that said if another ALPA
- 15 | airline was involved that it would not fund merger policy?
- 16 A. In a direct ALPA to ALPA merger, yes.
- 17 Q. Part of the discussions that American had when the TWA
- 18 deal was announced was also potential purchase of U.S. Air.
- 19 Do you recall that?
- 20 A. Yes, there was a potential to pick up a piece of U.S.
- 21 Air.
- 22 Q. U.S. Air was an ALPA carrier?
- 23 A. That's correct.
- 24 Q. When you raised this issue about ALPA not funding merger
- 25 | counsel, the explanation for why ALPA would not do that was

- 1 that another ALPA carrier, U.S. Air, was involved, they were
- 2 part of the discussions, correct?
- 3 A. Correct.
- 4 Q. Just to finish up the thought on these dates. I am not
- 5 going to go through all the minutes. Do you recall receiving
- 6 the TWA LLC proposal on or about March 17, becoming aware of
- 7 that?
- 8 A. No, I did not.
- 9 Q. Do you recall being present at the TWA MEC special
- 10 | meeting on March 21 and 22?
- 11 A. Again, I would have to see the minutes.
- 12 Q. You don't have any present recollection of what
- 13 happened?
- 14 A. March 21, 22. I have to see the minutes.
- 15 Q. You do recall being present at the meeting on April 2 of
- 16 | 2001, correct?
- 17 A. Yes, I do.
- 18 Q. When did you first recall people talking about the
- 19 Section 1113 issue?
- 20 A. Much probably in passing, being brought up in the
- 21 February, March, early March timeframe.
- 22 | Q. Did you at that timing and look at Section 1113 of the
- 23 Bankruptcy Code?
- 24 A. No, sir, I did not at that time look at it.
- 25 Q. Did you ever and and look at Section 1113 of the

- 1 | Bankruptcy Code?
- 2 A. Yes, sir, I looked at it prior to those meetings.
- 3 Q. Prior to which meetings?
- 4 A. All those meetings, I looked at 1113 after Eastern filed
- 5 it.
- 6 Q. You said after Eastern. Did you tell us yesterday you
- 7 | worked at Eastern up until about 1989?
- 8 A. That's correct.
- 9 Q. What happened to Eastern?
- 10 A. It eventually went out of business.
- 11 Q. Eastern went into bankruptcy?
- 12 A. Yes, they did.
- 13 Q. They went into bankruptcy in 1991 and all the pilots
- 14 lost their jobs, right?
- 15 A. Yes, they did. Due to the strike.
- 16 Q. Due to the strike that you described yesterday?
- 17 A. Correct.
- 18 Q. That was a situation where the union took too hard a
- 19 line, and, in being adverse to the employer, the airline, and
- 20 | the result was the pilots lost their jobs?
- 21 A. You could put it that way.
- 22 | Q. Well, did that experience, you were fortunate in that
- 23 | you had left Eastern before it went into bankruptcy and
- 24 everybody lost their jobs, right?
- 25 A. Correct.

- 1 O. But your knowledge of Eastern, did that impact, would
- 2 that affect your perspective on how to approach issues with
- 3 TWA?
- 4 A. Yes.
- 5 Q. In fact one of the loans you were recalled in 2000 by
- 6 | counsel sill three is that people in Council 3 thought you
- 7 were being too aggressive with the company and that the
- 8 | company might have worse financial problems, right?
- 9 A. I don't exactly know why I was recalled. That is
- 10 possible, yes.
- 11 Q. Mr. Case, are you telling us that no one explained to
- 12 | you why you were recalled?
- 13 A. What I am telling you is that there were some management
- 14 officials who explained to me why I was recalled.
- 15 Q. Mr. Case, did you attend a meeting of Council 3 in St.
- 16 Louis?
- 17 A. Yes, I did.
- 18 Q. Around the time you were recalled?
- 19 A. Yes.
- 20 Q. Where people talked about you and debated whether you
- 21 were doing a good job or not?
- 22 A. Yes.
- 23 Q. You are telling us you don't understand from talking
- 24 directly from the other pilots what some of them felt about
- 25 | you, how you have been performing?

- 1 A. Yes, some of them felt that way and some felt I was
- 2 doing a fine job and it was about a 50-50 split.
- 3 Q. The ones who wanted you recall, do you recall what they
- 4 | said about their concerns with respect to your job
- 5 performance?
- 6 A. They were concerned that I was too tough on the company.
- 7 Q. Too tough in what respect?
- 8 A. Expecting more out of the company than they were giving.
- 9 Taking a harder bargaining lines than they expected.
- 10 Q. Could you be more specific in terms of the positions you
- 11 had taken that people were critical of, you say taking a hard
- 12 line, in terms of asking for higher wages, taking a hard line
- 13 in terms of asking for other benefits. What was the specific
- 14 issue?
- 15 A. It was generally asking or demanding higher wages.
- 16 Q. You knew from that experience that there were people
- 17 among the pilot ranks who were concerned about pushing TWA
- 18 too far?
- 19 A. Yes.
- 20 Q. Did any of these people express concern to you that TWA
- 21 | might be forced into a third bankruptcy if the pilots took
- 22 too hard a line?
- 23 A. I didn't have that directly expressed but I assume that
- 24 was on some of their minds, yes.
- 25 Q. Did you say yesterday that you were surprised when TWA

```
filed for bankruptcy?
 1
 2
     Α.
          Yes.
          Were you getting --
 3
 4
          I didn't say I was surprised. I said it was a pre
 5
     condition to the sale.
 6
          I am sorry. Did you say yesterday you were surprised or
 7
     know. Do you recall?
 8
          I don't recall if I said I was surprised.
     Α.
 9
               THE COURT: Prior to the deal with American being
     go back to 2000, did the TWA MEC reach any conclusions about
10
11
     TWA's financial condition.
12
          Yes, sir, they did. And we have proven to be very
13
     resilient. We had already been through 2 bankruptcies.
               THE COURT: That is not the question I asked you.
14
15
     Did the MEC come to any conclusions about the financial
     condition of of TWA before the American --
16
17
     Α.
          Yes.
18
               THE COURT: What were those conclusion goes.
19
          The conclusions was that TWA it was not in great
20
     financial shape and to start searching for a merger partner.
21
               THE COURT: Would you say that they concluded there
22
     was a serious financial crisis, the MEC itself concluded
23
     there was a serious financial crisis?
               THE WITNESS: Yes.
24
               THE COURT: And that the situation, the cash flow
```

1 projections were grave? 2 Α. Yes. THE COURT: In other words, before American came on 3 the scene, the MEC was concerned? 4 5 THE COURT: Yes, sir. 6 THE COURT: That, at TWA's financial condition was 7 very concerned. Is that right? 8 That's correct. Α. 9 Do you recall around that time that the MEC hired its Q. own investment banker? 10 11 Α. Yes. Do you recall Mike glance err being hired in April of 12 2000 to advise the MEC about TWA's condition and advised MEC 13 about any deal that TWA might come up with to try to survive? 14 15 Yes. Α. Did you also recall that Mr. Glanzer was hired to 16 17 independently search out potential merger partners for TWA? 18 Yes, in accordance with the scenario committee. Α. What was the scenario committee? 19 Q. 20 The scenario committee was a group of TWA pilots that we Α. appointed, or the MEC appointed to search out and investigate 21 22 any potential merger partners. 23 When was the scenario committee appointed. Do you 24 recall?

25 A. I don't recall the dates.

```
Was it common knowledge the TWA pilots that there was,
 1
 2
     that Mr. Glanzer was hired and that the scenario committee
     was appointed to evaluate the potential merger partners?
 3
          That may have been put on some code a phones. We were
 4
 5
     trying to keep it fairly under wraps because we were
 6
     searching for a merger partner.
 7
          But you knew about it?
     Q.
 8
          Yes.
     Α.
 9
          Was it common knowledge that TWA was shopping itself
     Q.
10
     around?
11
     Α.
          Yes.
12
          Pretty much to every other airline to see if they might
13
     be interested in purchasing it?
14
     Α.
          Yes.
15
               THE COURT: Mr. Fram, I want to give the jury a
     break before the final push to two o'clock.
16
17
               MR. FRAM: Now is a great time, your Honor.
18
               THE COURT: If you need a few more minutes, but it
     is okay now.
19
20
               MR. FRAM:
                          Absolutely.
21
               THE COURT: Ladies and gentlemen, we will take a
22
     15-minute break.
23
               (Jury leaves the courtroom)
               THE COURT: You are looking, I am raising my
24
```

finger, rule 1, do not discuss the case among yourselves.

```
1
     Keep an open mind until you have heard all the evidence.
 2
               All rise.
 3
               (Jury leaves the courtroom).
               (Recess)
 4
 5
               THEODORE CASE, resumes.
               THE COURT: Mr. Fram, you may continue.
 6
 7
               MR. FRAM:
                          Thank you.
 8
               CONTINUED CROSS EXAMINATION.
 9
               BY MR. FRAM:
          Mr. Case, I asked you before if you would take a, take
10
11
     the time to review the minutes of the March 8 to 10 meeting
12
     and tell us if you could recall whether you were present?
13
     Α.
          Yes.
          Have you had a chance to do that at the break?
14
15
          Yes, sir. On page 2 it indicates at least on March 8
16
     that I spoke during membership and guest hour speaking.
17
          To the fact that you are not identified as the counsel
18
     to the secretary treasurer in the March 2, on March 8 or ten
19
     minutes, does that refresh your memory that you didn't become
20
     official as secretary treasurer until March 13, or
21
     thereabouts, of 2001?
22
          No. I am not quite certain. There was a period of time
23
     as I stated earlier that the administration of ALPA was being
24
     queried as whether or not non-voting secretary treasurer
     could be members of the MEC or sitting members of the MEC.
25
```

am pretty certain it was around that time. 1 2 Let's focus on Section 1113. I think you testified before the break that you did read it at some point? 3 4 Α. Yes, I did. 5 And give us your understanding of what had to happen 6 under Section 1113 for a labor contract, a collective 7 bargaining agreement, to be rejected by a bankruptcy court? 8 In basic terms, as I can. It allows a company in Α. 9 bankruptcy, a debtor in possession to file a petition with 10 the bankruptcy court that attempts to reject a collective 11 bargaining agreement for purposes of it not being able to 12 reorganize, using the terms that were included in that 13 bargaining agreement. In other words, the term of that bargaining agreement had to be proven to be onerous to the 14 15 reorganization plan which would allow the Judge justification 16 to reject the agreement in total. 17 All right. And do you recall Section 1113 requiring the 18 debtor, the bankrupt company, to make a proposal for a new 19 collective bargaining agreement to the employees? 20 Yes, they have to negotiate and bargain in good faith Α. 21 and make a proposal for a new collective bargaining agreement 22 in the event that they are going to reject the contract. 23 And part of bargaining in good faith was providing 24 financial and other information about the company to the

25

union. Correct?

- 1 A. Yes.
- 2 Q. And then was another condition of 1113 that the union
- 3 | had to reject the proposed contract?
- 4 A. Yes.
- 5 Q. And they would have to reject it without good cause,
- 6 correct?
- 7 A. Without good cause, correct.
- 8 Q. And the bankruptcy Judge court, the bankruptcy Judge,
- 9 | would have to conclude that it was necessary for the
- 10 reorganization for the existing contract to be rejected?
- 11 A. Yes.
- 12 Q. Now, at the point in time when you first had your
- 13 discussions, I think you said with Mr. Holtzman and Mr.
- 14 Warner, in mid February, about Section 1113?
- 15 A. Mid to early, mid February to early March.
- 16 Q. As of mid February TWA mad not yet made a proposal for a
- 17 | new collective bargaining agreement, correct?
- 18 A. That's correct.
- 19 Q. As of that point in time there is no way under Section
- 20 1113 TWA could have moved to reject the existing contract,
- 21 right?
- 22 A. I am not certain.
- 23 Q. Didn't we talk about the fact that a condition of
- 24 granting a Section 1113 motion is that a contract proposal be
- 25 | made, that there be good faith bargaining and the like, yes?

- 1 A. Good faith bargaining and rejection.
- 2 Q. None of that had happened as of mid February, right?
- 3 A. Correct.
- 4 Q. And what happened in late February into March is that
- 5 | TWA stepped forward and made a series of proposals and the
- 6 | negotiating committee met with TWA representatives on
- 7 | numerous occasions, do you have the list handy?
- 8 A. Yes.
- 9 Q. There were meetings on February 28, March five and six
- 10 and 8 and 9 and March 15, and March 26, yes?
- 11 A. Yes.
- 12 Q. During those negotiating committee meetings the pilots
- assisted by ALPA were trying their best to get TWA to offer
- 14 | up a new collective bargaining agreement that had the best
- 15 possible provisions for the TWA pilots, right?
- 16 A. That is what they did, yes.
- 17 Q. Okay. This was a process where there was back and
- 18 | forth, and the terms changed, and in many respects improved
- 19 overtime, right?
- 20 A. That is subjective opinion, yes.
- 21 Q. With what TWA did on November 15 when it filed its
- 22 | motion to reject under Section 1113, is that it outlined for
- 23 the bankruptcy Judge all of the back and forth and it argued
- 24 | in its motion papers that I it had made a proposal, that
- 25 there had been good faith negotiations, and that the TWA MEC

1 had refused in good faith to accept the proposal. Yes?

A. Yes.

- 3 | Q. What happened after that was the negotiating committee
- 4 was instructed by the MEC to go back and spend more time and
- 5 try to make an even better deal. Right?
- 6 A. I believe so.
- 7 Q. The difference meetings you say you attended, that you
- 8 attended back in March. Give us your estimate. Can you
- 9 estimate the number of meetings you recall attending, was it
- 10 five, was it ten?
- 11 A. Probably in the five to ten range. There were a lot of
- 12 meetings.
- 13 Q. And you talked to people between the meetings?
- 14 A. Yes.
- 15 Q. You were focused on that?
- 16 A. To some degree, yes.
- 17 Q. Is it fair to say what was happening during March is
- 18 | that the proposals by TWA were evolving and getting better
- 19 | and better, and the analysis of Section 1113, and the
- 20 analysis of whether a Section 1113 motion was likely to be
- 21 | granted was changing as the proposals got better.
- 22 A. My position at that time was that, in the discussions
- 23 that I had with the parties, was that there was no need for a
- 24 | new contract. All they had to do was waive the two
- 25 provisions and there was no need for a 1113 motion.

- 1 Q. Well, regardless of your opinion, once TWA filed the
- 2 | 1113 motion on March 15, it had to be dealt with, right?
- 3 A. Correct.
- 4 Q. I mean the fact that you felt there was no need for it,
- 5 you could have called them up and said there is no need for
- 6 this but that would not have led them to withdraw it,
- 7 | correct?
- 8 A. If you said there is no need, here is your waiver for
- 9 those two provisions I am assuming it would have been
- 10 withdrawn.
- 11 Q. Were you personally prepared to recommend that the scope
- 12 | from successorship provision be waived in March of 2001?
- 13 A. Initially, no.
- 14 Q. In any event, once the motion got filed it had to be
- 15 | dealt with, right?
- 16 A. Correct.
- 17 Q. What did the -- let me ask you, did you have a sense
- 18 | from what people were telling you about how Judge Peter
- 19 | WAlsh, the bankruptcy Judge, what his perspective was with
- 20 respect to the TWA bankruptcy?
- 21 A. From my perspective and my discussions with other
- 22 parties, Judge Walsh was very much in favor of the American
- 23 transaction going through.
- 24 Q. And when he approved that transaction on March 12, he
- 25 | made specific findings that the transaction was essential to

1 | the reorganization of TWA, and that if the transaction did

- 2 | not go forward, the TWA would go into a free fall
- 3 liquidation, yes?
- 4 A. That is what the Judge said. That is not necessarily my
- 5 opinion.
- 6 Q. So you disagreed with the factual findings that a
- 7 | bankruptcy Judge made about the possibility that TWA would
- 8 survive?
- 9 A. No, sir, I don't say that they could survive, if there
- 10 were other offers on the table.
- 11 Q. You are saying you do, I you disagreed with the
- 12 | bankruptcy judges conclusion, that the American deal was the
- 13 only viable deal for TWA?
- 14 A. Yes, I disagree with that conclusion.
- 15 Q. Why do you think -- well, never mind. I withdraw that.
- 16 All right. As you understood it, what were the
- 17 | consequences of the Section 1113 motion being granted and the
- 18 TWA contract being rejected.
- 19 A. The consequences of that were the collective bargaining
- 20 agreement we worked under would be rejected and told and we
- 21 | would be absent a collective bargaining agreement and subject
- 22 to whatever the bankruptcy court approved TWA, Inc., to apply
- 23 to us.
- 24 Q. From your perspective would that have been a good thing
- 25 or a bad thing for the pilots?

- 1 A. In my opinion at that time, it would have presented more
- 2 | leverage for the pilots.
- 3 Q. You are saying the rejection of the contract in no
- 4 | collective bargaining agreement to protect the pilots was a
- 5 good thing?
- 6 A. No, sir, I am saying it would have provided leverage.
- 7 Q. Leverage to do what, Mr. Case?
- 8 A. Exercise certain rights under the Railway Labor Act.
- 9 Q. What rights do you as a layperson and not a lawyer think
- 10 | the TWA pilots could have exercised under the Railway Labor
- 11 Act?
- 12 A. A job action, if necessary.
- 13 Q. Okay. And what type of job action do you think could
- 14 | have been exercised that in any way, shape or form, would
- 15 | have benefited the TWA pilots?
- 16 A. Any number of them.
- 17 Q. Give us some examples of what you were thinking about
- 18 | back in March when you felt that it was fine from the
- 19 perspective of the TWA pilots to let the bankruptcy court
- 20 grant the 1113 motion and rejected the contract?
- 21 A. Well, my position was, you are asking for my personal
- 22 opinion and my personal position.
- 23 Q. I am asking for the position that you took back in jar
- 24 of 2001, with respect to there Section 1113 issue?
- 25 A. My position was if they took our contract, and the deal

- 1 closed, following the closing of the deal that we would have
- 2 | access to self help. After the deal was closed financial
- 3 conditions were no longer an issue. American Airlines owned
- 4 | the company at that point in time. It would have been
- 5 | American Airlines we would be fighting with.
- 6 Q. Can you define for us what you described as self help?
- 7 A. Any type of legal job action, slow down, all the way up
- 8 to a strike, if necessary.
- 9 Q. So your view is it was not a bad thing if the contract
- 10 was rejected, the TWA pilots had no labor agreement, and they
- 11 | went on strike?
- 12 A. No, sir, I did not say that was my view. It I said it
- 13 would have provided leverage.
- 14 Q. Okay. Leverage to do what? Leverage to negotiate a
- 15 better deal with TWA?
- 16 A. With American at that time.
- 17 Q. All right. What about the Section 1113 motion being
- 18 denied. What did you think was going to happen if the
- 19 | Section 1113 motion was denied by Judge Walsh?
- 20 A. If the section 13 motion was denied, and the contract
- 21 | was not rejected, we would have been back on the negotiation
- 22 page for American, at that point in time, could have declined
- 23 to pursue the transaction.
- 24 Q. American could have walked away from the deal, right?
- 25 A. Of course.

- 1 Q. What would have happened if American had walked away
- 2 from the deal is that TWA would have disappeared, right?
- 3 A. That is speculation.
- 4 Q. Beg your pardon?
- 5 A. That is speculation. There were multiple offers on the
- 6 table besides American.
- 7 | Q. What other offers were on the table besides American?
- 8 A. I believe there was a JAG group offer. Continental and
- 9 Northwest expressed some interest, and as a matter of fact,
- 10 | objected to the American sale. I guess they were considering
- 11 | splitting up TWA and operating sections of it. I would
- 12 hesitate to guess what their plans were.
- 13 Q. Mr. Case, didn't Judge Walsh specifically find on March
- 14 | 12, 2001, that the only viable offer on the table was the
- 15 American deal?
- 16 A. Yes, from the judge's opinion, that is absolutely
- 17 accurate.
- 18 Q. Had the Judge in fact, he had set up some specific
- 19 procedures and requirements for people or entities who wanted
- 20 to come in and bid on TWA assets, correct?
- 21 A. Yes, he did.
- 22 Q. He specifically found that the only entity that met
- 23 | those conditions, that provided a qualified bid for any part
- 24 of TWA was American Airlines?
- 25 A. Absent seeing his ruling, I am not sure.

- 1 O. You don't recall?
- 2 A. I don't recall.
- 3 Q. But you do recall?
- 4 A. The word only. I don't recall the word only.
- 5 Q. You do recall him finding on March 12 that the American
- 6 | bid was the only qualified bid, the only bid he felt would
- 7 save TWA, yes?
- 8 A. Yes, I agree that was the only bid he felt would save
- 9 TWA.
- 10 | Q. You justice agreed with that, right?
- 11 A. I disagree with that statement.
- 12 Q. So you were willing from your perspective, you were
- 13 | willing to go see the 1113 motion granted and, I am sorry.
- 14 You were willing to see the motion denied and then American
- 15 | walk away from the deal?
- 16 A. I was willing to take that chance, yes.
- 17 Q. You were willing to take the chance that American would
- 18 | wipe its hand and say we put too much money into this deal,
- 19 | we don't want to deal with this these difficult TWA pilots.
- 20 We are just going to let TWA disappear?
- 21 A. Yes.
- 22 Q. You thought that was the best thing for the TWA pilots?
- 23 A. I didn't believe TWA was going to disappear.
- 24 Q. I am sorry?
- 25 A. I didn't believe TWA was going to disappear.

- 1 Q. And what factual basis if any did you have for your
- 2 belief, contrary to what the Judge has held, that TWA wasn't
- 3 | going to justice appear?
- 4 A. Once again, the alternative offers that were at the
- 5 bankruptcy court on record and the other debtor in possession
- 6 | financing that was being proffered by other parties.
- 7 | Q. You attended a meeting on April 2 of 2001 where this
- 8 issue was discussed, right?
- 9 A. Yes, I did.
- 10 Q. During the period leading up to the meeting did you
- 11 express the views you have just expressed today, did you
- 12 express those views to the people on the MEC?
- 13 A. Yes, I did.
- 14 Q. And with the exception of Mr. Hollander, they all
- 15 | rejected your perspective, correct?
- 16 A. That's correct.
- 17 Q. And advisers, with the exception of Mr. Wilder, we will
- 18 set him aside, all of advisers rejected your perspective,
- 19 right?
- 20 A. That's correct.
- 21 Q. Let talk about Mr. Wilder for a minute. Mr. Wilder had
- 22 | a proposal to try to get the pilots some more leverage?
- 23 A. Yes.
- 24 Q. Tell us what you recall his proposal being?
- 25 THE COURT: Put a timeframe on that question.

There were different things at different times. 1 2 MR. FRAM: A good point. Do you have the two memos that Mr. Wilder circulated, 3 one was J 119, that is the March 13 memo. The other was J 4 5 I believe they are both in every and you have them both. THE COURT: One is J 41. What is the other one. 6 7 MR. FRAM: J 119. 8 Tell me when you are ready, Mr. Case. Q. 9 I have J 41. I am having a hard time finding J 119. Α. 10 Q. I have another copy. 11 The first one is filed, first memo, March 13. 12 Α. Yes. 13 That is before TWA filed its Section 1113 motion, 14 correct? 15 Correct. Α. Part of what Mr. Wilder wants to do is establish 16 17 leverage. Do you see that? 18 Yes, sir. Α. 19 And let's turn to the 4th page of the memo where it it 20 talks about risks. 21 Fifth page. Α. 22 Item 4? Q. 23 We will blow that up. Mr. Wilder acknowledged that 24 there was a risk in pursuing litigation, the risk being

American would abandon the transaction.

- 1 A. I think he identified that there is no credible evidence
- 2 that that would occur.
- $3 \quad Q$. We are coming to that. He then said there is no
- 4 credible evidence that will occur.
- 5 A. Correct.
- 6 Q. What were the people in American saying about what they
- 7 | would do if the transaction did not proceed quickly?
- 8 A. I wasn't communicating with the people of American.
- 9 Q. Okay.
- 10 A. What people would you be mentioning.
- 11 Q. Were you getting information from other members of the
- 12 MEC and advisers about Americans position?
- 13 A. Yes. Advisers primarily.
- 14 Q. And advisers were telling you and the other people
- 15 | involved with the MEC that American was not going to continue
- 16 dumping money into TWA indefinitely, right?
- 17 A. The ALPA advisors continued to tell us American was
- 18 going to walk away from the deal.
- 19 Q. They told you that was what American was telling them,
- 20 yes?
- 21 A. I don't know if they referenced it that way or not. I
- 22 | quess that is the way they reference prefaced it.
- 23 Q. What basis, if any, did you have for disbelieving the
- 24 | American people when they said we are going to walk from this
- 25 deal if it doesn't go ahead?

- 1 A. The, it wasn't the American people. It, are you tack go
- 2 about the ALPA advisors telling us that.
- 3 Q. The ALPA advisors were telling you what American was
- 4 | communicating, correct?
- 5 A. Correct.
- 6 Q. Did you disbelieve that the ALPA advisors were
- 7 | accurately telling you what American was taking?
- 8 A. I wasn't sure.
- 9 Q. You were skeptical about whether the ALPA advisors were
- 10 | accurately conveying Americans position?
- 11 A. Yes.
- 12 Q. I see. Did you have any basis for disbelieving that
- 13 American was prepared to walk away from the deal if it didn't
- 14 close quickly?
- 15 A. Just from a personal perspective of what the deal
- 16 entailed.
- 17 Q. Okay. And give us your explanation for why you felt
- 18 | that American was not going to walk away from the deal?
- 19 A. Once again, American was giving a lot of value to this
- 20 | transaction. They were picking up a huge asset for virtually
- 21 | zero dollars. It was a financial windfall. They had a power
- 22 point production.
- THE COURT: Zero dollars.
- 24 THE WITNESS: In the end, after they sold their
- 25 | share of world span, and, I wouldn't say zero dollars, I will

1 retract that statement. Very inexpensive purchase for 4 and

- 2 | a half billion dollar revenue generating machine.
- 3 Q. So you thought the American people were bluffing?
- 4 A. Yes.
- 5 Q. When they said they would walk away from the
- 6 transaction?
- 7 A. Yes.
- 8 Q. And you felt that you knew enough about the facts and
- 9 had enough expertise in corporate actions and bankruptcies to
- 10 | make a sound judgment about whether the American people were
- 11 bluffing?
- 12 A. I felt that the seniority protection was valuable enough
- 13 to challenge that bluff.
- 14 Q. My question I think was a little bit different. You
- 15 | have testified, have you not, that you thought the American
- 16 people were bluffing when they said they were going to walk
- 17 away?
- 18 A. Correct.
- 19 Q. My question is did you feel that you had enough factual
- 20 information about Americans business, about its perspective
- 21 on the transaction, and about how corporate transactions
- 22 | work, to make a sound judgment that American was bluffing?
- 23 A. Yes, in my judgment, I believed that I could make a
- 24 sound judgment that American was bluffing.
- 25 Q. And the other members of the MEC, with the exception of

- 1 Mr. Hollander, they heard the same information, and evaluated
- 2 | the same information and reached a different conclusion,
- 3 right?
- 4 A. Yes. And I am not sure if they had access to the same
- 5 information.
- 6 Q. Necessity may have had access to more information,
- 7 right?
- 8 A. They may have.
- 9 Q. Is there some information that you think you had that
- 10 | all the other people involved in the MEC did not have?
- 11 A. Possibly. Possibly not.
- 12 Q. What information do you think you may have add that the
- 13 other people involved, that the people actually involved with
- 14 making the decision, did not have?
- 15 A. I guess it was the same.
- 16 Q. Mr. Case, if you had some special inside information
- 17 | about what was happening in American that you thought was
- 18 | important, you would have shared that with the people who had
- 19 to make this very important decision about the future of the
- 20 TWA pilots?
- 21 A. Yes.
- 22 | O. So do we agree that you had essentially the same
- 23 information?
- 24 A. Essentially the same.
- 25 Q. Or perhaps less information?

- 1 A. Perhaps.
- 2 Q. Than the other voting members?
- 3 A. Correct.
- 4 Q. Did you think you had more information or different
- 5 | information from advisers who were trying to assist the MEC?
- 6 A. No.
- 7 Q. Did you think that you had as much expertise as, as many
- 8 | qualifications, to make recommendations as any of advisers?
- 9 A. Probably not.
- 10 Q. Do you think you had as much, as many qualifications and
- 11 as much experience as any of advisers?
- 12 A. No.
- 13 Q. I mean, Mr. Glanzer was an investment banker and a
- 14 | lawyer who had been working with TWA and the MEC since April
- 15 of 2001?
- 16 A. That's correct.
- 17 Q. He had vastly more experience and expertise in terms of
- 18 | making evaluations with respect to whether American would
- 19 | continue or walk away from the deal, right?
- 20 MR. PRESS: Objection to the form of the question.
- 21 THE COURT: I will allow it.
- 22 Q. Do you understand the question?
- 23 A. Would you restate it.
- 24 Q. Mr. Glanzer, the fellow who was the investment banker
- 25 and the lawyer who was hired by the MEC in April, 2000, do

1 you agree? 2 THE COURT: 2000 or 2001. 2000, your Honor. He had been there a 3 MR. FRAM: 4 whole year. 5 Mr. Glanzer had vastly more expertise and experience 6 than you do in terms of being able to make the kind of 7 judgment you we are talking about, about what American would 8 do or not do? 9 Yes. Α. What was Mr. Glanzer's recommendation during and at the 10 Q. 11 meeting on April 2, about what the MEC should do? 12 He suggested the MEC should waive scope. 13 Q. Okay. The issue, just so we are clear, the issue 14 before the MEC on April 2 was whether to accept the new 15 collective bargaining agreement with TWA LLC that did not have seniority arbitration, correct? 16 17 Α. Yes. 18 It was not waive scope or not waiver scope, correct? 19 Correct. Α. 20 Mr. Glanzer's recommendation was to take the deal that Q. 21 TWA LLC had put on the table, correct? 22 Α. Yes. 23 How about Mr. Tumblin, the bankruptcy lawyer who had been working with the TWA, what was his recommendation about 24

25

what the MEC should do?

- 1 A. Take the deal.
- 2 Q. I am not going to go through everybody. Everybody other
- 3 than Mr. Wilder said take the deal?
- 4 THE COURT: Other than what.
- 5 Q. Mr. Wilder?
- 6 THE COURT: The advisors.
- 7 | Q. All of the advisors other than Wilder said take the
- 8 deal, don't role the dice with the futures and the jobs of
- 9 the TWA pilots and their families, yes?
- 10 A. Yes.
- 11 Q. Now, Mr. Wilder's litigation proposal, we started to
- 12 look at the memos, as of March 26, and if you turn to J 41.
- 13 I think you talked about this before. His proposal as of
- 14 | March 26 was gone to federal District Court, where we are.
- 15 And try to enjoin the American acquisition of TWA's assets.
- 16 Yes?
- 17 A. Yes.
- 18 Q. And I think you may have been asked before whether or
- 19 | not there was an issue about the automatic stay?
- 20 A. Yes.
- 21 Q. Did you know or were you aware back in March, as of
- 22 | March 26, 2001, that section 362 of the Bankruptcy Code
- 23 | prohibits the filing of certain kinds of actions against
- 24 | companies that are in bankruptcy?
- 25 A. Yes.

- 1 Q. Okay. And what was Mr. Wilder's explanation for why he
- 2 | could run the district to distribute court and try to enjoin
- 3 | the transaction when Judge Walsh, the bankruptcy Judge, had a
- 4 | bankruptcy and in fact a pending motion, a motion in Section
- 5 | 1113 that had been filed?
- 6 A. From personal discussion was Mr. Wilder he felt that
- 7 | this particular litigation would have been an exclusion to
- 8 one of the restricted filings against the bankruptcy.
- 9 Q. Do you recall his explanation as to why he had felt
- 10 there would not be a violation of the automatic stay?
- 11 A. His explanation as to why this would not be a violation
- 12 | is because he felt like this was a dispute over a nonmonetary
- 13 contract issue.
- 14 Q. By the way, what had happened before this memo, this
- 15 letter, March 22, is that ALPA had filed two grievances
- 16 | against TWA, with respect to the seniority integration issue.
- 17 Correct?
- 18 A. That's correct. It was at Mr. Wilder's direct
- 19 direction.
- 20 | Q. Okay. So what happened is when TWA signed the
- 21 | agreement, the purchase agreement with American, and filed
- 22 for bankruptcy, ALPA filed a grievance saying you signed an
- 23 agreement, that is contrary to the scope and successor
- 24 provisions of our agreement. Correct?
- 25 A. That's correct.

- 1 Q. And then when TWA went ahead and filed the 1113 motion
- 2 on, actually at the time line, not on this, when they filed
- 3 | the 1113 motion on March 13, ALPA filed a second grievance
- 4 | against TWA?
- 5 A. That's correct.
- 6 Q. In that respect ALPA was trying to proceed secretary
- 7 protect the rights of the TWA pilots?
- 8 A. Yes.
- 9 Q. Did any of advisers other than Mr. Wilder, did any them
- 10 agree with him that a federal District Court would have
- 11 jurisdiction?
- 12 A. No.
- 13 Q. They all to a person said we disagree with Wilder, we
- 14 | think he is wrong, we think all you get from this is a very
- 15 angry bankruptcy Judge. Yes?
- 16 A. Yes.
- 17 Q. Do you recall Mr. Seltzer?
- 18 A. Yes, sir.
- 19 Q. Mr. Seltzer was a specialist in representing unions in
- 20 bankruptcies, and had represented many unions in dealing with
- 21 | Section 1113 motions, correct?
- 22 A. Correct.
- 23 Q. To your recollection did Mr. Wilder have anywhere near
- 24 as much experience or expertise as Mr. Seltzer in dealing
- 25 | with those types of motions?

- 1 A. I would have to assume no.
- 2 Q. Do you recall Mr. Seltzer at one of the meetings
- 3 | explaining to the members of the MEC that he thought that
- 4 Roland Wilder was dead wrong in terms of his position that he
- 5 | could file a separate lawsuit?
- 6 A. I do not recall that.
- 7 Q. Were you at the meeting on March, the meetings on March
- 8 21 and 22?
- 9 A. I believe so.
- 10 Q. Do you recall what Mr. Seltzer said at that meeting?
- 11 THE COURT: That is 2001.
- 12 MR. FRAM: 2001. I am sorry.
- 13 A. I would have to look at the minutes again.
- 14 Q. I will tell you, sir, that the discussion with advisers
- 15 | in those minutes is an executive session so it is not
- 16 discussed. So do your best. Do you have any recollection
- 17 of what Mr. Seltzer said on March 21 and 22 about the
- 18 | viability of Mr. Wilder's theory?
- 19 A. No, I do not.
- 20 Q. How about the meetings, April 2, do you recall what Mr.
- 21 | Seltzer then said at that meeting?
- 22 A. About Mr. Wilder's litigation?
- 23 Q. About his litigation proposal?
- 24 A. Did he not agree with it.
- 25 Q. Do you recall the specifics, his explanation, for why he

1 didn't agree?

- 2 A. I do not recall him stating that it would have violated
- 3 | the automatic stay provision of the Bankruptcy Code.
- 4 Q. Do you recall any explanation he gave for why he thought
- 5 | it was a bad idea?
- 6 A. He didn't agree with the litigation and with 100 percent
- 7 | certainty that the 1113 hearing would remove the scope.
- 8 Q. You said a couple times now he didn't agree with the
- 9 litigation. Do you recall his explanation for why he didn't
- 10 agree?
- 11 A. Not specifically, no.
- 12 Q. So you are at a point of leading up April 2 where you
- 13 have heard Mr. Wilder make a proposal for litigation, and you
- 14 | have all these other people, seven, eight, nine, saying it is
- 15 a bad idea. We disagree. Correct?
- 16 A. Correct.
- 17 Q. Tell us, sir, why you chose to go, or chose to feel that
- 18 Wilder's position was the right position. How did you
- 19 KPHAOUS between what piled Wilder was saying and what the
- 20 other people were saying?
- 21 A. Frankly, some of them had conflicts of interest.
- 22 | Secondly Mr. Wilder was an independent merger counsel that we
- 23 | hired, TWA pilots hired.
- 24 Q. Which of the advisers do you think had conflict of
- 25 interest?

- 1 A. Michael Glanzer.
- 2 Q. Why do you think Michael Glanzer had contract?
- 3 A. I had a huge success in his contract if the deal went
- 4 down.
- 5 Q. You assume because he wanted the deal to go forward that
- 6 that was affecting his advice as a professional?
- 7 A. I considered that that may affect his advice as a
- 8 professional.
- 9 Q. You are you telling us you went down the list of every
- 10 other adviser and discounted what they had to say because of
- 11 | some kind of a conflict?
- 12 A. No, sir.
- 13 Q. Were there advisors who disagreed with Wilder who didn't
- 14 have conflicts?
- 15 A. Not that I am aware of.
- 16 THE COURT: Didn't Wilder have a conflict? If he
- 17 | brings a suit he may make money. If he doesn't bring a suit
- 18 [e] doesn't make anything.
- 19 THE WITNESS: That is true.
- 20 THE COURT: He has the same economic incentive for
- 21 | his advice that others might have had as well. I mean he
- 22 wasn't, if that is what you call a conflict, then he has a
- 23 terrific conflict.
- 24 A. He was being paid, we were paying him throughout the
- 25 transaction.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

```
THE COURT: No, but, but retaining him for writing
a letter or advice is not the same as paying him to start a
full blown litigation. You make a lot of, he would make a
lot of money if you brought a lawsuit. And the other thing
is --
          THE COURT: Answer my question.
     Yes.
Α.
          THE COURT: In that sense he has a conflict too.
     Correct. And Mr. Wilder did inform me personally when
Α.
we were speaking about that this that that lawsuit he was
going to file could be withdrawn at any time. It was once
again a piece of leverage. It wasn't going to to necessarily
continue to fruition.
          THE COURT: Do you think lawsuits can be withdrawn
at any time in a case without any consequences.
     No, I didn't say without any consequences. He could
withdraw the lawsuit.
          THE COURT: When?
     He did not indicate when.
Α.
          THE COURT: You just assumed anybody could withdraw
the lawsuit without consequences.
     No, sir irks, I didn't say without consequences.
trusted my lawyer if he told me he could withdraw the suit,
it could be withdrawn.
     What did the other lawyers say, including the lawyers,
```

1 say about whether you could simply withdraw a lawsuit that

2 was filed with the purpose of enjoining a major corporate

3 | transaction that a bankruptcy Judge was pushing to see

- 4 concluded?
- 5 A. I don't believe we spoke about that.
- 6 Q. Let's go back to my question of how you, Ted Case,
- 7 decided that Roland Wilder's position was the better position
- 8 as opposed to the other position. You mentioned you thought
- 9 some of the other advisors had conflicts. Okay. What, other
- 10 than to weigh conflicts for whatever impact that had how did
- 11 you make the decision that Wilder was right and all the other
- 12 | people were wrong?
- 13 A. The decision was based on once again tryin to establish
- 14 | leverage to get a better bargaining agreement with the other
- 15 side.
- 16 Q. Mr. Wilder in his March 26 letter he cited a bunch of
- 17 cases, do you recall that?
- 18 A. Yes.
- 19 Q. Do you recall In Re Ionosphere case out of the Second
- 20 | Circuit. Do you recall him citing that?
- 21 A. Briefly.
- THE COURT: Refer me.
- 23 Q. First page of the March 26 letter. Maybe the second
- 24 page.

- 1 THE COURT: I think it is on page 2.
- 2 Q. So do you see the reference to In Re Ionosphere?
- 3 A. Yes, sir.
- 4 Q. Did you understand from the back and forth that that was
- 5 one of the legal residents he was going from?
- 6 A. Yes.
- 7 Q. You understand this in March of 2001?
- 8 A. Yes.
- 9 Q. Did you read the case to see what it said?
- 10 A. No, sir.
- 11 Q. Do you recall Mr. Seltzer saying Mr. Wilder had misread
- 12 the case, it supported his position?
- 13 A. No, sir.
- 14 Q. Did you read any of the cases that Mr. Wilder cited in
- 15 this letter?
- 16 A. No, sir, at that time I did not.
- 17 | Q. You had no ability did assess whether Wilder was correct
- 18 or incorrect in terms of legal presents dent?
- 19 A. I had two lawyers with differing opinions.
- 20 Q. Sir, you had a group of lawyers, seven or eight of them,
- 21 | who disagreed with one fellow, right?
- 22 A. I don't think there were seven or eight, but yes, there
- 23 | were multiple that disagreed with one.
- 24 Q. Well, let's -- Glanzer, you had Tumblin, you had
- 25 | Seltzer, you had Warner. You had Holtzman. Yes?

- 1 A. Yes.
- 2 Q. Who else?
- 3 A. Roberts, remember him, he is a lawyer?
- 4 A. That is six.
- 5 Q. So six against one?
- 6 A. Yes.
- 7 Q. You went with Wilder?
- 8 A. Yes.
- 9 Q. Other than what you have said can you give us any
- 10 explanation for why you chose to want to follow the position
- 11 | Wilder espoused?
- 12 A. The Wilder position seemed to present some leverage we
- 13 may have and the other positions didn't present any
- 14 leverage.
- 15 Q. You expressed your opinion about what you thought
- 16 | should happen to the people on the MEC who had the the right
- 17 | to vote, the people who were elected by the pilots and were
- 18 entrusted with doing the right thing for them, correct?
- 19 A. Can you rephrase that question?
- 20 Q. The opinion that you have pressed today, you reviewed
- 21 | the Wilder, that his theory should be followed, you explained
- 22 that to the members ever the MEC who were voting, correct?
- 23 A. Yes.
- 24 Q. The six people who were entitled to vote, they have been
- 25 | elected by TWA pilots and were the ones responsible for

- 1 protecting the pilots rights, correct?
- 2 A. Correct.
- 3 Q. Do you think there are you are any more qualified than
- 4 any of those people to make a decision about what the right
- 5 thing to do was?
- 6 A. Yes.
- 7 Q. Tell me, did you know Steve Rautenberg at the time?
- 8 A. Yes, I did.
- 9 Q. Mr. Rautenberg had been a TWA pilot since 1985?
- 10 A. Yes.
- 11 Q. He had lived through the first and second bankruptcies
- 12 and had been furloughed?
- 13 A. As had I.
- 14 Q. He had taken the time to go to business school and
- 15 | gotten his MBA?
- 16 A. Yes.
- 17 Q. You think you were more qualified than Mr. Rautenberg to
- 18 | weigh the different considerations and make a decision?
- 19 A. May or may be, yes.
- 20 Q. I am sorry.
- 21 A. Yes.
- 22 Q. You thought you were more qualified?
- 23 A. Yes.
- 24 Q. I see. You thought you were qualified?
- THE COURT: You asked. And you got an answer.

- Q. Did you think you were more qualified than all of the other voting members to make a decision on this?
- 3 A. Not necessarily.
- 4 Q. All right. Was there some kind of debate that took
- 5 | place at the MEC about this issue before the vote took place
- 6 on April 2?
- 7 A. Yes.
- 8 Q. And I think you testified earlier today that Mr. Wilder
- 9 was there and presented his position?
- 10 A. Yes. To the best of my recollection, yes.
- 11 Q. All right?
- 12 Q. I show you a couple of other documents?
- 13 O. Let's refer to D 179.
- 14 THE COURT: This is a new document.
- 15 Q. Yes, D 179 is an a denied today for a TWA special
- 16 | meeting on April 2, 2001. Do you recognize that as the
- 17 agenda?
- 18 A. This is the published agenda.
- MR. FRAM: I offer D 179 in evidence, your Honor U.
- MR. PRESS: No objection.
- 21 THE COURT: No approximate to 179.
- MR. PRESS: No objection.
- THE COURT: D 179, meeting agenda of April 2, is
- 24 admitted into evidence.
- MR. FRAM: Thank you.

- 1 Q. All right. Mr. Case, do you agree that in addition to
- 2 | the six advisors I mentioned before that Randy Babbitt was
- 3 also there?
- 4 A. Y es.
- 5 Q. So there were seven, yes? There were seven?
- 6 A. I said lawyers. Six lawyers and one adviser.
- 7 Q. Mr. Babbitt LAD be the former president of the Air Line
- 8 Pilots Association?
- 9 A. Yes, he had.
- 10 | Q. New the industry pretty well?
- 11 A. Yes, he did.
- 12 Q. His advice with respect to the decision we have been
- 13 discussing was what?
- 14 A. Was to waive scope.
- 15 Q. His advice was to accept the collective bargaining
- 16 agreement that had been offered by TWA LLC?
- 17 A. As it was expressed to me his advice was to waive scope.
- 18 Q. All right. And can you show me on the agenda where it
- 19 lists Mr. Wilder as an attendee?
- 20 A. It does not list Mr. Wilder on the list as an attendee.
- 21 Q. In fact, Mr. Wilder wasn't there on April 2, correct?
- 22 A. I believe that is incorrect. I believe he was there and
- 23 there is some dispute over that.
- 24 Q. So he do you recall a meeting the day before, April 1?
- 25 A. That's correct. I did not attend that meeting.

- 1 Q. Let's get the home question out, on the table here?
- 2 A. Excuse me.
- 3 Q. You you recall there was a meeting on April 1, which was
- 4 | an a Sunday, so everybody could get together and talk about
- 5 these issues before the meeting?
- 6 A. He it was couched as a work session the day before the
- 7 | meeting on the two, yes.
- 8 Q. You were invited to that work session on April 1?
- 9 A. Yes, I was.
- 10 Q. I show you D 210 and ask if you recognize that as an
- 11 email that Robert Stow circulated on March 29, 2001, to
- 12 | schedule the work session in the meeting?
- 13 A. Yes.
- 14 MR. FRAM: I move D 210 into evidence.
- MR. PRESS: No objection.
- THE COURT: D 210. Mr. Press.
- MR. PRESS: No objection, Judge.
- THE COURT: D 210 in evidence.
- 19 Q. You recall receiving this email on or about March 29,
- 20 2001.
- 21 A. I am listed and I assume I did receive it.
- 22 Q. The email indicates that the schedules, the MEC meeting
- 23 | for Monday, April 2001 at nine o'clock, and it also says
- 24 | there will be a session beginning at 1300, CDST on Sunday,
- 25 April 1, at the MEC office?

- 1 A. That's correct, work session.
- 2 Q. The April 1 meeting is the one you did not attend?
- 3 A. I was unable to attend that meeting.
- 4 Q. What do you say you recall Mr. Wilder telling people on
- 5 April 1, I am sorry April 2, with respect to his ideas?
- 6 A. Mr. Wilder expressed a positive position for possible
- 7 position for his litigation strategy for a period of time,
- 8 after he listened to the ALPA advisors long enough he
- 9 eventually capitulated and said I I guess a contract is
- 10 better than no contract. And Mr. Wilder eventually changed
- 11 his opinion to mirror that of advisers.
- 12 Q. Do you recall Mr. Wilder appearing to be distraught as
- 13 the discussion went on?
- 14 A. Mr. Wilder is a little hard of hearing, and it did
- 15 appear at time that he was a little behind on some of it, and
- 16 | in my opinion, he looked a little distraught about being --
- 17 THE COURT: I am sorry, your opinion what --
- 18 A. He looked distraught about being overwhelmed by
- 19 advisers' advice.
- 20 Q. But what he ultimately said at the end of the day at the
- 21 | end of the discussion is that he agreed with the other
- 22 advisors about what the MEC should do?
- 23 A. Yes, he eventually said almost verbatim, "I guess a
- 24 | contract is better than no contract."
- 25 Q. So based upon the fact that Mr. Wilder ultimately

- 1 agreed, tell us, why did you express the view which we saw in
- 2 | the minutes before, that the MEC should reject the proposed
- 3 | contract and go to court?
- 4 A. Once again, that seemed to be the only course of action
- 5 that provided any leverage whatsoever to improve our
- 6 position.
- 7 Q. So even after Mr. Wilder backed away from his proposed
- 8 litigation, you still wanted to pursue it?
- 9 A. In was no pursue the litigation once Mr. Wilder backed
- 10 away from it.
- 11 Q. You testified this morning about this letter that Mr.
- 12 | Wilder had sent to Mr. Worth, the March 26 letter?
- 13 A. Yes.
- 14 Q. Do you have that in front of you?
- 15 A. Do you recall what number it is?
- 16 Q. Yes.
- 17 MR. PRESS: 41.
- 18 Q. J 41.
- 19 A. Okay.
- 20 Q. Didthe MEC ever vote to request approval to have Mr.
- 21 | Wilder file litigation?
- 22 A. I believe they did.
- 23 Q. Tell me when you think the MEC voted to approve the
- 24 | filing the litigation?
- 25 A. I wouldn't be certain about that.

- 1 Q. Well, you wrote the letter on March 26?
- 2 A. Right.
- 3 Q. The next meeting was April 2, right?
- 4 A. Correct.
- 5 Q. And --
- 6 A. Well, I am not sure if that was the very next meeting.
- 7 Q. Do you recall the meeting between April 26 and, I am
- 8 sorry, March 26 and April 2?
- 9 A. During that timeframe there were so many meetings I
- 10 can't recall without seeing some minutes from the meeting.
- 11 Q. Do you recall at any meeting a motion to seek permission
- 12 from ALPA to have Mr. Wilder file litigation?
- 13 A. I believe there was a resolution to that effect at some
- 14 | meeting. I am not sure the timeframe.
- 15 O. You think it was before March 26?
- 16 A. It may have been after March 26.
- 17 Q. Was a resolution to that effect offered by anybody on
- 18 April 2 at that meeting, April 2, 2001?
- 19 A. No, it wasn't.
- 20 Q. Let's go back to your comments. Do you have D 74 which
- 21 | is the April 2 minutes. I think they are in evidence.
- 22 THE COURT: Give me the number.
- 23 MR. FRAM: D 74.
- 24 THE COURT: D 74 was put in evidence with the very
- 25 | first group, I think it was put in actually by the plaintiff.

- 1 But it is in evidence.
- 2 Q. Do you have it handy, Mr. Case?
- 3 A. Yes, I do.
- 4 | Q. All right. So turn to the fifth page, please.
- 5 Q. At the very top of that page -- go back to the prior
- 6 page haven't?
- 7 A. Page 4.
- 8 Q. The bottom of page 4. The membership and guest hour
- 9 ends. There is a recess at 14:31. Then 15:06, reconvened?
- 10 A. Correct.
- 11 Q. And that in regular time would be what, 3:06?
- 12 A. 3:06 local time.
- 13 Q. And if we flip to the next page, merger committee
- 14 update, motion is made by Rautenberg and Singer to move into
- 15 executive session. Vote passes. Then there is a discussion
- 16 of some kind. And then there is a motion at 17:28 to come
- 17 | out of executive session?
- 18 A. Yes.
- 19 Q. So when 15:06 to 17:28, almost two hours, 20 minutes,
- 20 something like that, there is a discussion in executive
- 21 session?
- 22 A. Yes.
- 23 Q. Were you there?
- 24 A. Yes.
- 25 Q. What was discussed?

- 1 A. The scope waiver.
- 2 Q. You come out of executive session. I see that 60
- 3 percent of the way down, Case, for the record?
- 4 A. Yes.
- 5 Q. Spoke against the resolution, not convinced that scope
- 6 | would not survive. You made other other comments. Stated
- 7 | that the possibilities and potential outcomes post 1113
- 8 | bankruptcy hearing had not been answered to his complete
- 9 satisfaction. Case said he saw absolutely no improvement of
- 10 ALPA's leverage for a fair seniority integration moving into
- 11 the TWA LLC by waiving scope.
- 12 A. Right.
- 13 Q. Now, did you have something written out that you
- 14 provided to the secretary of the meeting, the person taking
- 15 | notes, at the time you made that statement?
- 16 A. Yes. After the discussion I hand wrote what I intended
- 17 | to put on the record and handed it to the secretary.
- 18 Q. Did you make that statement for the record after Wilder
- 19 | had backed away from his recommendation and agreed with the
- 20 rest of advisers that taking the deal on the table was the
- 21 best thing?
- 22 A. Yes.
- 23 Q. What were you intending to do when you wanted to put
- 24 | that statement on the record? What was the point of it, of
- 25 | having something in the official minutes?

- 1 A. The point was to continue representing the pilots who
- 2 | elected me. Their consensus was don't waive scope. And that
- 3 | was why I put it on record, and it was my belief.
- 4 Q. So was the point to be able to go back to the pilots in
- 5 | Council 2 and tell them that you took the toughest stance,
- 6 and you tried to protect their scope rights?
- 7 A. No. It was to tell the pilots of Council 2 that I had
- 8 | listened to what they said, and pushed, and lobbied for what
- 9 they wanted.
- 10 Q. Was there any type of a meeting, I think you said before
- 11 | there were a bunch of meetings of Council 2 during the period
- 12 | leading up to there?
- 13 A. There were meetings of Council 2 leading up to this.
- 14 Q. What were the dates of the meetings?
- 15 A. I don't recall the dates.
- 16 THE COURT: They were before April 2.
- 17 A. You would have to show me minutes to recall the dates.
- 18 Q. I think you would have to show us minutes. Are you
- 19 | aware of any minutes?
- 20 A. There should be some minutes somewhere.
- 21 | Q. You were secretary treasurer for Council 2, right?
- 22 A. Yes.
- 23 Q. You are the person who would have be responsible for
- 24 creating minutes of any meetings during the period leading up
- 25 April 2?

- 1 A. Yes.
- 2 Q. Do you recall preparing minutes of those meetings?
- 3 A. Yes.
- 4 Q. What, to your recollection, was the direction from the
- 5 | council for pilots?
- 6 A. The Council 2 pilots we spoke to at that meetings was do
- 7 not waive scope.
- 8 Q. Were they unanimous in saying do not waive scope?
- 9 A. I didn't hear any dissenters in the crowd.
- 10 Q. But the issue we discussed on April 2 was not to waiver
- 11 | scope. The issue was do we accept a new collective
- 12 | bargaining agreement which had some benefits for the pilots,,
- 13 right?
- 14 A. Once again, it was expressed to me it was to waive
- 15 scope.
- 16 Q. What was expressed to you?
- 17 A. The advisers. Everything was termed in the conditions
- 18 of waiving scope. Not once did one adviser say you are going
- 19 to accept a new collective bargaining agreement.
- 20 Q. Mr. Case, did you read the resolution that was prepared
- 21 | right after you made your comments?
- 22 A. Which one?
- 23 Q. You made some comments?
- 24 A. Yes.
- 25 Q. What was the resolution on the floor on April 2 of 2001,

1 | was it a resolution to waive scope or was it a resolution to

2 | accept a new collective bargaining agreement? And as part of

- 3 that, to give up scope, to waive scope? Let's blow it up.
- 4 Resolution 01- 64 by S. Rautenberg. P Lewin. Whereas the
- 5 | negotiating committee reports that it has negotiated to the
- 6 best offer available from TWA and American for a collective
- 7 | bargaining agreement applicable to TWA LLC on all issues
- 8 except scope, subject to minor clarifications on a handful of
- 9 matters.
- 10 So the resolution right off the bat is talking
- 11 | about a new collective bargaining agreement, yes.
- 12 A. Yes.
- 13 Q. Didn't you talk this morning a little bit about that new
- 14 | collective bargaining unit, identified as P-139?
- 15 A. Yes.
- 16 Q. Do you have that handy, that is the transition
- 17 | agreement. It is probably the thickest one you have there.
- 18 A. Yes.
- 19 Q. This is a document that was forwarded by the people from
- 20 TWA LLC, to Mr. Holtzman on March 31 of 2001. Do you recall
- 21 that?
- 22 A. I don't recall, I am not Mr. Holtzman.
- 23 Q. Well, if you don't know, just say you don't know?
- 24 A. I don't know.
- 25 Q. This is the document that was in front of the TWA MEC on

- 1 April 2 of 2001. Correct?
- 2 A. Yes.
- 3 Q. So the resolution in front of the LLC, which you started
- 4 to read, the resolution was to accept this transition
- 5 agreement, this new labor agreement, along with some
- 6 potential modifications, yes?
- 7 | A. Yes. That is what I was opposed to.
- 8 Q. And this document was circulated to the voting members
- 9 of the MEC and they had a chance to review it and talk about
- 10 | it on April 1 of 2001, correct?
- 11 A. I wouldn't know.
- 12 Q. Because you weren't at that meeting?
- 13 A. I was not at the meeting on the first.
- 14 Q. Do you recall seeing this before the vote took place on
- 15 April 2?
- 16 A. Not that I can recall.
- 17 | Q. So did you even have a chance to review the transition
- 18 | agreement that was being proposed by TWA LLC before you made
- 19 | your comments on April 2?
- 20 A. Just in passing conversations, and with the negotiating
- 21 committee members.
- 22 | Q. You do you feel you were fully informed about the deal
- 23 on the table enough to oppose the deal? Let me ask that
- 24 | again. Don't you agree, Mr. Case, that before you take a
- 25 position that something should be rejected that you really

1 | need to sit and review it and understand it?

- 2 A. Absolutely.
- 3 | Q. Did you take the time before you made your comments on
- 4 April 2, 2001, to review this 79 page document and
- 5 understands the benefits it offered to the TWA pilots before
- 6 you stood up at the meeting and said, I object.
- 7 A. There were two conditions in it that were a no starter
- 8 for me.
- 9 Q. What were they?
- 10 A. They were the fact that ALPA was ceding its bargaining
- 11 | rights on a 21-day notice basis and there was no amendable
- 12 date in the contract.
- 13 Q. Jump to the resolution, next page?
- 14 Q. D 74, top of the next page. This?
- 15 Q. Do you have that?
- 16 A. Yes.
- 17 Q. The top of the page, the resolution is the first part is
- 18 | the negotiated committee is directed to seek clarification
- 19 | immediately on all outstanding issues arising from the
- 20 proposed agreement covering the operations of TWA LLC and the
- 21 | finalize, and to finalize the LLC, CBA. That is the
- 22 collective bargaining agreement?
- 23 A. Yes.
- 24 Q. The direction to resolve all issues arising out of the
- 25 transition agreement that is marked as P-139?

A. Yes.

Q. Be it further resolved that bankruptcy counsel is directed to take steps that would ensure that the LLC CBA, the collective bargaining agreement, is incorporated into court documents, resolving the 1113 motion. And be it further resolved that no later than April 5, 2001, the master chairman is directed to execute the LLC CBA and forward the LLC CBA immediately to ALPA president Duane Woerth for his signature and to waive those provisions of the current ALPA TWA collective bargaining agreement that must be waived as a condition to the closing of the asset purchase agreement.

Are you with me?

- A. Yes.
- Q. Then it has further directions to the merger committee to try to negotiate about seniority. Then you have the roll call vote. I think you testified this morning that as you understood it, even though you weren't there in November, 2000, any new collective bargaining agreements had to be put out for ratification for a vote by all of the pilots?
- 20 A. The membership, yes.
 - Q. Did you say anything at this meeting, did you object at the meeting and say you guys can't do this, you need to put this out for a vote of the pilots?
- 24 A. On multiple occasions.
- 25 Q. Can you show us in the minutes where there is an

1 | indication to that effect?

- 2 A. That was in the executive session portion of the
- 3 meetings.
- 4 Q. You put something else on the record?
- 5 A. Yes, I did.
- 6 Q. You made the statement on the record against the
- 7 resolution, is there some reason why you didn't make a
- 8 statement on the record that the MEC was violating the rights
- 9 of the TWA pilots by adopting this agreement without putting
- 10 it out for a vote?
- 11 A. No, I did not put that on the record.
- 12 Q. Do you think given the fact that TWA LLC had a deadline
- 13 for this to be accepted, April 6, do you think there would
- 14 have be time to put the 79 page agreement out for a vote by
- 15 | all the pilots?
- 16 A. Absolutely. I am not quite sure what you mean by a
- 17 deadline.
- 18 THE COURT: There would have been time.
- 19 THE WITNESS: There would have been time to put it
- 20 out for vote.
- 21 Q. If you recall the TWA LLC had put a deadline, they said
- 22 | that their offer of a new collective bargaining agreement
- 23 | would be withdrawn when the when the Section 1113 motion,
- 24 when the hearing began on April 6?
- 25 A. My experience with TWA deadlines were through the years

- 1 of negotiating that it is a negotiating position.
- 2 Q. All right. So this is another situation where you
- 3 | thought a company was bluffing, they were making statements
- 4 | that they didn't really believe?
- 5 A. I felt it there were, it was time to put this up for
- 6 ratification and the company was bluffing on their deadline.
- 7 Q. You thought they were bluffing just in the way you
- 8 | thought American was bluffing when it conveyed that it would
- 9 walk away from the deal?
- 10 A. Yes.
- 11 Q. All right. And we talked about the vote. Did you know
- 12 | ahead of time how the two people from Council 2, Mr.
- 13 | Hollander and Mr. Singer, were going to vote?
- 14 A. I knew pretty much how Captain Hollander would vote. I
- 15 | didn't know about Captain Singer.
- 16 Q. What did Captain Hollander tell you how he was going to
- 17 vote?
- 18 A. His constituents wishes.
- 19 Q. Did he explain to you what that that was?
- 20 A. Yes.
- 21 Q. Did he explain why he split his vote 55 in favor, 180
- 22 against?
- 23 A. No.
- 24 Q. Did you have a discussion with Captain Singer about how
- 25 you felt he should vote?

- 1 A. First Officer Singer, I did have a discussion with him.
- 2 Q. What discussion was that, what did you tell him?
- 3 A. I told David to at least split his vets to include my
- 4 vote as a no vote. He was my representative at the time.
- 5 Q. What did he say?
- 6 A. He said he would do that.
- 7 Q. When the vote came down the way it did, the MEC agreeing
- 8 | to accept the transition agreement and to waive scope, you
- 9 were upset, right?
- 10 A. I was concerned.
- 11 Q. It would be fair to say you were irritated by what had
- 12 happened?
- 13 A. I would say more concerned than irritated.
- 14 | Q. Why were you concerned?
- 15 A. I was concerned because the pieces of leverage that we
- 16 | had were going away day by day.
- 17 Q. And I am sorry. What pieces of leverage?
- 18 A. Any pieces of leverage that we may have had.
- 19 Q. The pieces of leverage you had in mind were things like
- 20 going on strike?
- 21 A. No, not necessarily.
- 22 Q. Well, be more specific for us, please. Just to wrap
- 23 this up, what pieces of leverage did you think the TWA pilots
- 24 were giving up by having the MEC accept this collective
- 25 bargaining agreement?

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

There CBA had two non-starters in it. One was ALPA waived its bargaining rights. With 21 days notice, with restrictions, American could do whatever they wanted to as long as the contract mirrored theirs. The second was it did not entitle us to an amendable date that allowed us certain provisions of the Railway Labor Act protect our rights. There were some significant benefits to the TWA pilots Ο. with the transition benefits, right? I would say there are some benefits. One benefit was increased hourly wage? Q. That was not necessarily a benefit in my opinion given the work rules. THE COURT: It can't hurt you, no matter what the

THE COURT: It can't hurt you, no matter what the work rules are, getting a higher rate of pay has got to be a help.

A. It is not a help when you can work more hours.

THE COURT: That is a different issue. The answer is if they kept the lower rates and you worked less hours you would suffer more than if you worked less hours at a higher rate. It can't hurt you. It can only help you to have a higher rate.

A. I couldn't earn as much money.

THE COURT: That is not because of the rate. That is because of the work schedule.

1 THE WITNESS: Correct.

THE COURT: But the rate helped you, helped you

- 3 know matter what hours you worked, if you worked five hours
- 4 or 100 hours, you were helped by the fact it was a pay raise.
- 5 A. It was a better pay, yes, sir.
- 6 Q. The rate for captain, TWA captains, went up by over \$60
- 7 | an hour. Do you recall that?
- 8 A. In the transition agreement.
- 9 Q. Yes, sir.
- 10 A. It eventually went to the American pay raise, yes. But
- 11 that was a while down the road.
- 12 Q. It eventually went to a rate that was over \$200 per
- 13 hour?
- 14 A. At that time, yes.
- 15 Q. And the rate also went up for first officers?
- 16 A. Yes, it did.
- 17 Q. What did it go, what did it change from with respect to
- 18 first officers?
- 19 A. I don't recall. Once again, I am a pilot. I have to
- 20 see the contract.
- 21 Q. You don't recall the numbers on that?
- 22 A. No, sir.
- 23 Q. Do you recall seeing some letters go out after this vote
- 24 on April 2 from people who had been at the meeting reporting
- 25 to the other pilots on the outcome?

- 1 A. Yes, sir.
- 2 Q. Do you recall Mr. Past tours email to all the TWA
- 3 pilots?
- 4 \blacksquare A. I don't know if I recall that.
- 5 Q. Mr. Pastore was the master chairman of the MEC?
- 6 A. Yes..
- 7 Q. Tell us, what were his responsibilities as the master
- 8 chair of the MEC?
- 9 A. His responsibilities were to carry out the business that
- 10 the MEC conducted while they were in session. If they were
- 11 | not at a particular session meaning he was basically the
- 12 representative of the TWA pilots and their wishes when the
- 13 MEC was not in session.
- 14 Q. Let me show you what has been marked as D 15.
- 15 THE COURT: D 15.
- 16 MR. FRAM: D 15.
- 17 THE COURT: This is a new one.
- 18 MR. PRESS: It is not in evidence.
- 19 THE COURT: It is a new document.
- 20 Q. Sir, do you recognize that as an email that Mr. Pastore
- 21 | sent to all of the TWA pilots on April 3 of 2001, the day
- 22 | after the meeting?
- 23 A. Yes.
- 24 Q. You received it, yes?
- 25 A. I probably did.

```
1
          And you probably read it, right?
 2
     Α.
          Yes.
 3
     Q.
               MR. FRAM: Your Honor, I move D 15 into evidence,
 4
 5
    please.
 6
               MR. PRESS:
                          No objection.
 7
               THE COURT: D 15, which are emails from Captain
 8
     Pastore.
 9
               THE WITNESS: Yes, sir.
10
               THE COURT: In evidence.
11
               MR. FRAM: Thank you, your Honor.
12
          Just to highlight a couple aspects. Let's go to the
13
     second page.
14
     Α.
          Yes, sir.
15
          Do you see that under agreement with TWA airlines LLC.
16
     Α.
          Yes.
17
          Do you see that fourth paragraph down, the alternative
18
    basing our, the alternative facing our MEC was to fight the
19
     1113 motion in court. Do you see that? It might be easier
20
     to read the document as opposed to try to, are you with me?
21
     Α.
          Yes.
22
          Then he wrote, not one of our advisors believed that we
23
     could be successful against the 1113. That is accurate in
     terms of what happened before the vote on April 2 of 2001,
24
25
     correct?
```

- 1 A. That's correct.
- 2 Q. The Court thus far has sided with TWA and American on
- 3 | virtually every important issue. If we did not agree to the
- 4 | new CBA with TWA airlines LLC, and the Court granted TWA's
- 5 | 1113 motion as expected, we would lose all of our contractual
- 6 rights, including scope. Accurate?
- 7 A. That is his statement, yes.
- 8 Q. That was, okay. Fine. Then he has a list there. It
- 9 says what we gain.
- 10 A. Yes.
- 11 Q. Put that up real quick. What he has done is listed some
- 12 of the benefits of the contract. Yes?
- 13 A. In his opinion, yes.
- 14 Q. Do you disagree that those were benefits?
- 15 A. Not that they were benefits, but not necessarily what we
- 16 | got got in our contractual discussion. We already had a
- 17 | written guarantee of employment by American Airlines purchase
- 18 agreement.
- 19 Q. Well, the American Airlines purchase agreement was not
- 20 an agreement to which the TWA pilots were a party. Right?
- 21 A. No, they were not.
- 22 | O. Okay. So they didn't necessarily have any benefits from
- 23 the asset purchase agreement. Right?
- 24 A. I am not sure they offered to employ me with that
- 25 agreement.

- 1 Q. They offered to employ the pilots subject to some
- 2 | conditions, one of which was that seniority arbitration be
- 3 waived. Right?
- 4 A. Scope be waived, correct.
- 5 Q. One of the benefits here I see if you go down, one, two,
- 6 three, four, five, six, seven, eight. Payment of an
- 7 | estimated twelve million dollars in late, outstanding DAP
- 8 payments plus interest?
- 9 A. Yes.
- 10 Q. What were the DAP payments?
- 11 A. That is a Directed Account Plan. It is a pilot
- 12 retirement plan where the company has a set percentage of a
- 13 | pilot's pay that each month they have to put into the
- 14 retirement plan.
- 15 Q. With interest the DAP payments that American, TWA made
- 16 | were about 16 million dollars. Do you recall that?
- 17 A. It says 12 million in late out handing --
- 18 Q. Plus interest?
- 19 A. Plus interest.
- 20 Q. If you don't recall, say so. Do you recall with
- 21 | interest the payments at issue were about 16 million
- 22 dollars?
- 23 A. I don't recall.
- 24 Q. That is something that was not part of the TWA contract,
- 25 that that was being given up, correct?

- 1 A. It was. I mean, that was our contractual entitlement
- 2 under our old contract.
- 3 Q. It was a contractual entitlement that TWA defaulted on
- 4 | that it didn't, it defaulted because it didn't have the
- 5 money?
- 6 A. It did not pay the payments and it was subject to
- 7 payments, grievance.
- 8 | Q. You never heard TWA defaulted because it ran out of
- 9 money. Are you saying you don't know if they stopped making
- 10 | the payments?
- 11 A. I am saying I wouldn't speculate a guess as to what
- 12 their reasoning was.
- 13 Q. Next is guarantee of American pay raise by January,
- 14 2002?
- 15 A. Yes.
- 16 Q. Those are the pay increases we talked about before
- 17 | including a \$60 hourly increase for some of the pilots?
- 18 A. Yes.
- 19 Q. And then the next page of the document, if we turn to
- 20 page 3 at the top we have what we would have lost. The
- 21 downside for a pilot is the following. It talks about all
- 22 | the the things that might have been lost. Do you agree that
- 23 that is a fair list of all the of the things that the pilots
- 24 | would have lost if the Section 1113 motion had been granted
- 25 | in the contract, and the contract had been rejected?

```
1
          The only one I have a major disagreement with is the
 2
     probable loss of union protection resources and
 3
     representation.
          Why do you disagree that that was something that would
 4
 5
     have been lost?
 6
          I am not quite sure how the union representation was
 7
     going to be stripped away by simply removing the contract.
 8
    Or reject being the contract.
 9
          Beg your pardon?
     Q.
          I am not sure how union representation was going to be
10
11
     lost by rejecting the contract.
12
               MR. FRAM: Your Honor, it is two o'clock.
                                                          I have
     15 minutes. Would you rather do it tomorrow or?
13
14
               THE JURORS:
                            Stay.
15
               THE COURT: You want to stay for that 15 minutes?
16
               We will stay. 2:15. I have to go.
17
          Let's show you D 35. Which is a letter April 10, 2001.
18
     To Council 2 pilots. Do you recognize that as a letter that
19
     you signed along with Howard Hollander and David Singer?
               THE COURT: I am sorry.
20
21
               MR. FRAM: D 35, your Honor.
22
               THE COURT: That is not in evidence.
23
               MR. FRAM: Correct.
24
          Do you recognize the document, sir?
25
```

Α.

Yes, sir.

1 MR. FRAM: I offer D 35 in evidence, please. 2 MR. PRESS: No objection, Judge. You and the two other people from Council 2, you sent 3 4 out your own letters to the Council 2 pilots to report what 5 happened on April 2? 6 Α. That's correct. 7 This is the letter? Q. 8 Α. Yes. 9 And you also, I am looking at the very bottom of the Q. second page, you also summarized what you felt the benefits 10 11 of the new agreement were. Yes? 12 Α. Yes. And just beginning at the top of page 3, you talked 13 about the pay, you talked about DAP contributions, job 14 15 protection. You talked about a bunch of things? 16 Yes. Α. 17 Seniority integration, one of the things that American Airlines had offered before April 2 was to use its reasonable 18 19 best efforts to get the allied pilots, their pilots, to agree 20 to fair and equitable seniority integration. Correct? 21 Α. Yes. 22 And you saw that as a benefit? Q. 23 Α. Yes. 24 And you also recited in this letter, just to go back

quickly to the top of page 2, you are talking about the

25

1 | Section 1113 motion, said if successful the hearing and

- 2 judges ruling would effectively eliminate the scope problem.
- 3 | Flynn who attended the previous bankruptcy proceedings is
- 4 aware of Judge Walsh's predisposition to press forward with
- 5 this transaction. After consultation with many professional
- 6 advisories, see attached list, it was their unanimous opinion
- 7 | that TWA would very likely prevail in its quest before the
- 8 bankruptcy Judge?
- 9 A. Yes.
- 10 Q. You signed on to that, yes?
- 11 A. There is not the version that, there is a very edited
- 12 | version. Yes, I did so in the hopes of forming some pilot
- 13 unit within the group or keeping Council 2 officers.
- 14 Q. You signed the letter, yes?
- 15 A. Yes, I did.
- 16 | Q. Did you agree with the statements in the letter?
- 17 A. Not every provision of the letter, I did not.
- 18 Q. If you didn't agree with what the letter said, why did
- 19 you sign off on it?
- 20 A. Because I felt that it was more beneficial to show a
- 21 | face of unity than to splinter or try to fractionalize the
- 22 pilots of Council 2. They were already very upset about the
- 23 scope being waived.
- 24 Q. All right. The last document I want to show you and ask
- 25 | you about is D 17.

```
1
          Is that one I already have?
 2
          I don't think you do.
     Q.
 3
               THE COURT: D 17 is not in evidence.
               MR. FRAM: That is council minutes from Council 2,
 4
 5
     June 25, 2001.
 6
          Do you recognize those minutes as ones you prepared in
 7
     your capacity of secretary treasurer of Council 2?
 8
          Yes, sir, I believe so.
     Α.
 9
          All right.
     Q.
10
                          I move D 17 into evidence, your Honor.
               MR. FRAM:
11
               MR. PRESS: No objection, Judge.
               THE COURT: D 17 is in evidence. That is June 26
12
13
     meeting of Council 2.
14
               MR. FRAM: Yes, your Honor.
               MR. FRAM:
15
                          If I may.
               THE COURT: I am sorry. It is in evidence.
16
17
     Ο.
          You prepared these as a result of a meeting on June 26,
18
     2001. Yes?
19
          Yes.
     Α.
20
          One of the agenda items at the meeting was the recall of
     Q.
21
     Mr. Singer as the first officer representative of Council 2,
22
     correct?
23
          Yes, I believe so.
24
          And that discussion in the minutes begins on the 4th
25
     page where it says about 25 percent down, close the, Captain
```

- 1 Hollander appeared the floor for agenda item 5.
- 2 | Consideration of recall of first officer representative David
- 3 | Singer.
- 4 A. Yes.
- 5 Q. You favored the recall of Mr. Singer, right?
- 6 A. Yes.
- 7 Q. You thought he made a wrong decision on April 2 and you
- 8 | were upset about it, yes?
- 9 A. I felt he wasn't following his constituents wishes,
- 10 yes.
- 11 | Q. His constituents didn't have all of the information that
- 12 Mr. Singer had when he made the decision on April 2, correct?
- 13 A. That's correct. It was our job to make sure that we got
- 14 | that information to our membership.
- 15 Q. Well, Mr. Case, the members of the MEC received detailed
- 16 information, some of it in executive session, some of it
- 17 | subject to legal privileges, like the attorney-client
- 18 privilege, during the period lied go up to their vote on
- 19 April 2, right?
- 20 A. Yes.
- 21 Q. The job of people sitting on the MEC is to make
- 22 decisions for the pilots they represent. Correct?
- 23 A. Correct.
- 24 Q. All right. So you spoke in favor of the recall of Mr.
- 25 Singer, yes?

A. Yes.

1

2

3

4

5

6

7

10

Q. That is reflected on the next page, page 5: One of the comments you made, sentence begins Ted Case stated his recollection of events somewhat different. I am going to skim through this. One of the things you said there was that you felt the MEC would not afford concessionary behavior with seniority integration. Clarification on 113 issue, Roland

8 Wilder had given the MEC a strategic plan to enhance our

9 bargaining position leading up to the 1113 hearing, held up

copies of proposed court filing. MEC voted to not follow

11 | Wilder's legal advice with the exception of one voting

12 member, pointed to seat where Hollander was earlier sitting.

13 You said that?

- 14 A. I believe somewhere someone else was taking the notes.
- 15 Q. You were responsible for finalizing the minutes?
- 16 A. Yes.
- 17 Q. In court you held up the filing Mr. Wilder prepared to
- 18 go to federal District Court?
- 19 A. Yes.
- 20 Q. Was it accurate to tell the members of Council 2 that
- 21 Mr. Wilder had given the MEC a strategic legal plan to
- 22 enhance our barn gaining position leading up to the 1113
- 23 hearing?
- 24 A. Yes.
- 25 Q. Didn't Mr. Wilder, as you discussed before, back away

1 from his proposed litigation on April 2, and at the end of

- 2 | the day say you know what? I agree with the other advisors.
- 3 This is a bad idea, to go to court, you should accept the
- 4 deal?
- 5 A. He did not say it is a bad idea to go to court. No.
- 6 Q. Mr. Case, before the vote on April 2 Mr. Wilder backed
- 7 | away from his proposed litigation and said I agree. The MEC
- 8 | should vote to accept?
- 9 A. Yes.
- 10 Q. The collective bargaining agreement. Why didn't you
- 11 | tell that to the pilots in Council 2? Why did you suggest to
- 12 | them at the meeting that Wilder's plan was still on the
- 13 table, that he felt it was still viable when the vote took
- 14 place on April 2?
- 15 A. I can't recall, I believe we may have actually covered
- 16 | that point, that Mr. Wilder did capitulate and finally say I
- 17 don't know if it is, it is not in there, no.
- 18 Q. Are you telling us that you recall a meeting that took
- 19 | place almost ten years ago saying things that aren't in the
- 20 minutes?
- 21 A. No, sir, I am not saying that.
- 22 MR. FRAM: Thank you. Your Honor, I have nothing
- 23 further.
- 24 THE COURT: Okay. We will resume with redirect
- 25 | examination tomorrow morning. Ladies and gentlemen of the

jury, thank you for agreeing to stay for a few extra minutes. 1 2 I appreciate it. I like to assure you some of you might worry about what kind of day we had. We had probably today 3 30 more pages of transcript than a normal trial date. 4 I know 5 you find that hard to believe but I know what the pages for a 6 normal day on. We have about 30 more. 7 The system moves faster and again, I thank you for 8 your promptness in coming in in the morning, for your 9 attention through this very difficult kind of subjects we are 10 dealing with here. 11 So have a safe trip home. Safe trip in tomorrow 12 morning. 13 See you at 8:30. Do not discuss the case among 14 yourselves. Do not discuss the case with your family, 15 friends or loved ones. Keep an open mind until you have 16 heard all the evidence. 17 (Adjourned at 2:15 p.m.) 18 19 20 21 22 23 24 25

| 1 | |
|----|----------------------------------|
| 2 | INDEX. |
| 3 | |
| 4 | THEODORE CASE, PREVIOUSLY SWORN. |
| 5 | CON'T DIRECT EXAMINATION P. 3. |
| 6 | CROSS EXAMINATION P. 117 |
| 7 | |
| 8 | |
| 9 | |
| 10 | |
| 11 | |
| 12 | |
| 13 | |
| 14 | |
| 15 | |
| 16 | |
| 17 | |
| 18 | |
| 19 | |
| 20 | |
| 21 | |
| 22 | |
| 23 | |
| 24 | |
| 25 | |
| | |